



SUWANNEE RIVER WATER MANAGEMENT DISTRICT

July 31, 2012

The Honorable Rick Scott, Governor
State of Florida
Plaza Level 05, The Capitol
400 South Monroe Street
Tallahassee, FL 32399-0001

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GUY N. WILLIAMS
Lake City, Florida

ANN B. SHORTELE, Ph.D.
Executive Director
Gainesville, Florida

Subject: Tentative Budget Submission for Fiscal Year 2012-2013

Dear Governor Scott:

In accordance with Section 373.536, Florida Statutes, the Suwannee River Water Management District (District) is providing for your review the Tentative Budget Submission for Fiscal Year 2012-2013 (FY 12-13). This document is also available on our website at www.mysuwanneeriver.com.

The Tentative FY 12-13 budget represents a standardized approach to budgeting and fiscal responsibility. For the first time, the District has developed an annual operations budget, which is consistent with the other water management districts and allows for improved tracking of costs and performance evaluations.

The FY 12-13 budget total is \$15,128,674 and only includes those items that are expected to be expended this fiscal year. The FY 12-13 budget supports the District's core missions and includes significant reserve funding for cost-share programs. The District proposes to set aside \$3 million for agriculture and local government cost-share programs for water resource development, water conservation, water quality, and natural system projects.

The FY 12-13 budget includes \$5,200,000 in ad valorem property tax revenue. The proposed millage rate of 0.4143 is the same as last fiscal year. The District has estimated State funding at \$2,905,494 and Federal funding at \$1,135,000. The District will continue to fulfill its core mission responsibilities that ensure an adequate water supply, maintain and improve water quality, flood protection, and protect our natural systems.

The FY 12-13 budget reflects a significant increase in focus on water resource and supply planning and monitoring while meeting the needs in the other program areas. The District is funding \$5,600,000 towards water resources

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planning and monitoring. Funding will assist the City of Fanning Springs in implementing a reclaimed water project to offset groundwater withdrawals; determine the feasibility for an Upper Floridan Aquifer Regional Recharge water resource development project, which is in partnership with St. Johns River Water Management District; and to develop Minimum Flows and Levels (MFLs) for Upper and Middle Suwannee River, Ichetucknee River, Wacissa River, Lake Butler, and Sampson Lake System. Also, springs associated with these water bodies will be included in the MFL development.

Flood protection funding is provided to assist Bradford, Columbia, Dixie, Gilchrist, Hamilton, Lafayette, Levy, and Suwannee counties. The District's partnership with the Federal Emergency Management Agency will provide \$1,110,000 to establish detailed flooding information, to improve topographical data, and establish flood protection measures.

The District has allocated \$755,000 for water quality and natural systems restoration projects to restore Bell Springs located in Columbia County and to restore Edwards Wetlands located in the City of Starke. Funding will also be used assist in implementing agriculture best management practices to assist with water quality improvements.

The focus of the District's cost-share program for agriculture will be to implement water conservation projects and best management practices to enhance the water quality improvements. The focus of the District's local government cost-share program will implement water supply, water quality restoration, flood protection, and natural system restoration projects that can be readily implemented.

The fund reserves are now consistent with the Governmental Accounting Standard Board's budgeting standards. The bulk of the reserve funds will be spent down over a four-year period to support core mission projects and cost-share programs that benefit the citizens and resources of the District.

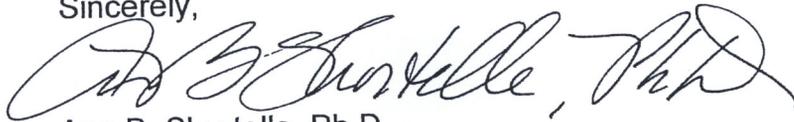
The FY 12-13 budget is \$1,239,423 greater than the FY 11-12 estimated actual expenditures. This is a result of including the District's land sales.

The FY 12-13 budget reflects a Full-Time Equivalent (FTE) work force of 66 employees. Three Other Personal Services (OPS) employee positions were converted to FTE positions. The District's FY 12-13 budget does include two student internship positions. However, the District will not have any OPS or contingent worker positions.

The Governing Board will hold its First Public Hearing on the District's proposed budget at 5:30 p.m. on September 11, 2012. The Final Public Hearing will occur at 5:30 p.m. on September 25, 2012.

Please feel free to contact me at 386-362-1001 or 800-226-1066 (Florida only) should you have any questions or would like any additional information.

Sincerely,

A handwritten signature in cursive script, appearing to read "Ann B. Shortelle, Ph.D.", written in black ink.

Ann B. Shortelle, Ph.D.
Executive Director

Enclosures

cc: Donald Quincey, SRWMD, Chair
Herschel T. Vinyard, Jr., FDEP, Secretary

Suwannee River Water Management District

August 1, 2012

Standard Format Tentative Budget Submission

(Pursuant to section 373.536, Florida Statutes)

9225 C.R. 49
Live Oak, FL 32060
386.362.1001

**WATER FOR NATURE
WATER FOR PEOPLE**



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I. Foreword

To ensure the fiscal accountability of the water management districts, the Legislature enacted subsection 373.536(5)(a), Florida Statutes (F.S.), which authorizes the Executive Office of the Governor (EOG) and the Legislative Budget Commission to approve or disapprove water management district (WMD) budgets, in whole or in part. Section 373.536 also directs the water management districts to submit a tentative budget by August 1 in a standard format prescribed by the EOG. This report has been prepared to satisfy the requirements of section 373.536, F.S., using the standard format agreed upon by the EOG, the Florida Department of Environmental Protection (FDEP) and the five water management districts.

In compliance with statutory requirements, the Suwannee River Water Management District (SRWMD or District) annually submits by July 15 a tentative budget for governing board consideration. The District now submits this August 1 Standard Format Tentative Budget for review by the Governor, the President of the Senate, the Speaker of the House of Representatives, the chairs of all legislative committees and subcommittees with substantive or fiscal jurisdiction over water management districts, the Secretary of FDEP, and the governing body of each county in which the District has jurisdiction or derives any funds for the operations of the District.

The Fiscal Year 2012-2013 (FY 12-13) tentative budget is scheduled for two public hearings before final adoption. The first hearing will take place on Tuesday, September 11, 2012, and the final budget adoption hearing will take place on Tuesday, September 25, 2012. Because this August 1 submission is a tentative budget, readers are advised to obtain a final copy of the District's budget when it becomes available in late September 2012 via the District's web site: <http://www.mysuwanneeriver.com>.

II. Introduction to the District

A. History of Water Management Districts

Due to extreme drought and shifting public focus on resource protection and conservation, legislators passed four major laws in 1972, including the Environmental Land and Water Management Act, the Comprehensive Planning Act, the Land Conservation Act, and the Water Resources Act (WRA). Collectively, these policy initiatives reflect the philosophy that land use, growth management, and water management are interwoven and should be addressed as an integral entity.

Florida's institutional arrangement for water management is unique in the United States and beyond. The 1972 WRA granted Florida's five water management districts broad authority and responsibility. Two of the five districts (South Florida and Southwest Florida) existed prior to the passage of the WRA primarily as flood control agencies, however, today the responsibilities of all five districts encompass four broad categories: water supply (including water allocation and conservation), water quality, flood protection, and natural systems management.

The five water management districts, established by the Legislature and recognized in the State Constitution, are set up largely on hydrologic boundaries. Water management districts are funded by ad valorem taxes normally reserved for local governments using taxing authority which emanates from a constitutional amendment passed by Floridians in 1976. Each water management district is governed by its governing board whose members are appointed by the Governor and confirmed by the Senate. There is also general oversight at the state level by the Florida Department of Environmental Protection (FDEP).

Florida water law embodied largely in Chapter 373 of the Florida Statutes, combines aspects of Western (prior appropriation) and eastern (riparian) water laws. In Florida, water is a resource of the state, owned by no one individual, with the use of water overseen by water management districts acting in the public interest. The original law recognized the importance of balancing human needs for water with those of Florida's natural systems. This takes the form of requiring the establishment of minimum flows and levels for lakes, streams, aquifers, and other water bodies; and restrictions on long-distance water transfers.

Each of Florida's water management districts has a history that cannot be completely detailed here. Together, these unique organizations work with the state and local government to assure the availability of water supplies for all reasonable and beneficial uses; protect natural systems in Florida through land acquisition, management, and ecosystem restoration; promote flood protection; and address water quality issues. Interested readers should contact officials at each district or visit their web sites for further details.

B. Overview of the District

SRWMD is one of five water management districts in the state created by Chapter 373, F.S., the Water Resources Act of 1972. The District is a component unit of the State of Florida with ad valorem taxing authority granted by a statewide referendum of voters. From Fiscal Year 1992 through Fiscal Year 2007, the millage rate¹ remained at 0.4914 and generated 7 percent or less of the District's total budget. Upon direction of the Governor's office, the District was advised to set the millage rate for the Fiscal Year 2008 budget to 0.4399, a 3% decrease from the computed rolled-back. The millage rate for the Fiscal Years 2009, 2010, and 2011 budget remained at 0.4399. During the 2011 Legislative Session under Senate Bill 2142, the Legislature set the District's ad valorem value at \$5,412,674 for Fiscal Year 2012. This resulted in a millage rate of 0.4143. For Fiscal Year 2013, the millage rate will remain at 0.4143 generating approximately \$5,200,000 in ad valorem.

SRWMD is the smallest of Florida's water management districts and covers all or part of 15 counties in North Central Florida. The District has a population of about 320,000 people and covers approximately 7,600 square miles. The District historically had 68 Full-Time Equivalent (FTE) positions all working out of its headquarters facilities located near Live Oak, Florida. In Fiscal Year 2012, the District reduced authorized FTEs to 63 positions, Other Personnel Service (OPS) to 3 positions, and third party contracts to 4 positions for a total of 70 authorized positions. For Fiscal Year 2013, the District will convert the 3 existing OPS positions to FTE positions and add 2 student intern temporary positions making a total of 68 authorized positions. The District will not have any OPS positions or contingent worker positions.

The District has over 300 identified springs, five major river systems, numerous lakes, and the state's least-developed coastline. The District's 2010 water supply assessment indicates potential water supply shortfalls in the next 20 years in four water supply planning regions located in the northeastern portion of the District.

The District faces challenges in managing the water and related resources as the region continues to grow and develop. The District has limited financial and staff resources and relies heavily on state and federal assistance to help it implement core mission programs and projects.

The FY 12-13 budget reflects the District's effort to address water quality, natural system, flood protection, and water supply responsibilities in accordance with the Suwannee River Water Management District Strategic Plan 2012-2021.

The District is governed by a 9 member Governing Board. Under the direction of its Governing Board, the District's organization is managed by the Executive Office, the Mission Support Department and the Water Supply and Resource Management Department. These departments manage and implement District programs, projects and activities.

¹ The millage rate is the tax rate on real property, based on \$1 per \$1,000 of assessed property value.

C. Mission of the District

“Water Resource Stewardship”

The District implements its programs in accordance with Chapter 373, F.S., in order to manage water and related natural resources for the present and future residents of the region and the state. The District’s mission is to protect and manage water resources to support natural systems and the needs of the public. The essential elements of this mission are:

1. To provide for the availability of water of sufficient quantity and quality to maintain natural systems and meet the full range of water needs.
2. To provide a land acquisition and management program that will ensure preservation, conservation, and appropriate public uses of water and related natural resources.
3. To encourage nonstructural surfacewater management techniques.
4. To develop and implement regulatory programs that will ensure preservation and reasonable uses of water and related natural resources.
5. To use public funds in an efficient and effective manner.

D. Related Reports

The following table provides a list of reports which are linked to the Standard Format Tentative Budget Submission. These reports are submitted to the State for review under the “Consolidated Annual Report” due by March 1 of each year.

Report	Due Date	Contact	Email
Strategic Plan	March 1	Steve Minnis	sam@srwmd.org
Minimum Flows and Levels Priority List	March 1	Carlos Herd	cdh@srwmd.org
5-Year Capital Improvement Plan	March 1	Steve Minnis	mwr@srwmd.org
Florida Forever 5-year Work Plan	March 1	Terry Demott	ted@srwmd.org

E. Development of the District Budget

The state and five water management districts are faced with many challenges and must continue to work efficiently to meet the water resource protection and water supply needs of Florida now and in the future. With this in mind, the primary goal of this year’s budget is to ensure effective allocation of fiscal and staff resources that accomplish the District’s core mission.

The EOG, in cooperation with the FDEP and the water management districts, continually reevaluates the budget process to ensure optimal performance from the programs and initiatives of all Florida's water management districts. They encourage the districts to review their core missions and regional priorities with an added focus on meeting the future demands of Florida's growth. Further, they challenge the districts to examine the fiscal impacts of reduced spending while still maintaining their primary responsibilities.

The District's budget process begins in January with staff proposals for program activities for the coming year, based on Governing Board priorities. Staff conferences and public Governing Board workshops are held through the winter, spring and early summer. In accordance with Florida law, the Executive Director presents a tentative budget by July 15 of each year, which begins the formal budget adoption process under Chapters 200 and 373, F.S. Following presentation of the tentative budget by the Executive Director in July, public notices explaining the proposed budget and level of taxation are advertised in local newspapers. Public hearings are conducted through late summer culminating in final consideration and adoption of the District's budget in September.

In addition to the internal budget and program performance controls implemented by the management and Governing Board of the District, there are several layers of oversight and review intended to ensure the effective and efficient delivery of resource management services. The Governor's Office is responsible for the final review and approval of the District's budget. FDEP exercises general supervisory authority over the water management districts. In addition, the Governor and Florida Legislature frequently review program performance and financial information. Each may request independent program performance or financial audits of any water management district by the Auditor General of the State of Florida. Florida law requires the District to commission and complete an annual post audit of its financial records by an independent certified public accountant. The independent financial audit is not only presented to the District's Governing Board, but also to the Auditor General for annual review.

Critical to the success of the District's mission is accountability and understanding of District programs by the public. Current procedures required by Florida law expose all District budget, financial, and audit information to the public. The District is committed to exploring ways of improving public information and involvement in District program activities and continues to work with the Governor and Legislature to improve overall accountability. One example of the District's efforts to involve the public more in the budget adoption process is through the SRWMD web site. The web site allows the District to post various informational items, which includes the budget and its adoption process, monthly financial statements, and audit reports.

Water resource issues and implementation strategies are identified in the District's Strategic Plan 2012-2021 which is updated annually. The Strategic Plan lists the District's priorities as well as the District's programs with their corresponding goals, strategies, and success indicators. The Strategic Plan is the basis for each year's review and development of the annual work plan and budget.

There are several factors that can influence the District's budget. Many District programs are tied to specific state or federal funds, which vary year to year. Also, District Governing Board priorities, hydrological conditions, water resource issues, legislative mandates, and the economy will affect the budget. The District Governing Board meets twice a year to discuss budget priorities and work plan strategies, resulting in a continual process of review and implementation.

F. Budget Guidelines

Maintain existing millage rate of 0.4143 and develop a budget that represents an operational budget consistent with a standardized approach to budgeting and fiscal responsibility.

Fund legislative directives and Governing Board core mission priorities such as minimum flows and levels, regulatory programs, water supply planning, water resource development, water quality improvement, and natural system protection.

Develop a budget according to the "Office of Policy and Budget Water Management District Budget Guidelines". The following highlights such efforts:

- The District implements a budget process each year which allows the evaluation and re-evaluation of each program and activity.
- The District's budget is developed on the current year's expected revenues which are reviewed and adjusted annually.
- Revise the District's budget for FY 12-13 to only include expenditures that are expected to be spent this year.
- List reserves and funds carried forward separately according to the Governmental Accounting Standards Board (GASB) Statement No. 54.

G. Budget Development Calendar and Milestones

February

- Budget Preparation training and workshop are held with staff.

March – May

- Staff develops a preliminary Work Plan and Budget.

May

- The Governing Board holds its annual work plan and budget workshop on the preliminary Work Plan and Budget.

June

- Property appraisers for the 15 counties in the District provide taxable value estimates.

July

- By July 15, the Governing Board holds a budget workshop and adopts the proposed millage rate that is in compliance with Truth in Millage (TRIM) requirements.

August

- The District submits its Standard Format Tentative Budget to the Executive Office of the Governor, the Department of Environmental Protection and the Florida legislature for review and approval.

September

- The Governing Board adopts the tentative millage rate and tentative budget at a public hearing on the second Tuesday of the month at 5:30 p.m.
- Final millage rates and the final budget will be adopted at a public hearing held by the Governing Board on the last Tuesday of the month at 5:30 p.m.

October

- The budget cycle starts on October 1.

III. Budget Highlights

A. Current Year Accomplishment

- Continuation of the Minimum Flows and Levels (MFL) program with a goal to have MFLs set on priority rivers and springs within 5 years.
- Formation of the North Florida Regional Water Supply Partnership with the St. Johns River Water Management District and FDEP to develop regional water supply plan and to bring stakeholders of both Districts together to assist in water supply planning efforts.
- Continuation of the data management, monitoring (inclusive of hydrologic, groundwater, and surfacewater monitoring networks), and analysis efforts to monitor and collect data to support the District's programs.
- Updating and automating Digital Flood Insurance Rate Maps through funding provided by the Federal Emergency Management Agency.
- Continuation of the land management and surplus lands program.
- Continuation of the Suwannee River Partnership cost-share program with the dairy, poultry, and row crop farmers in the Middle Suwannee and Santa Fe basins to implement conservation practices and nutrient management systems.
- Continuation of efforts to improve, update, and enhance the District's commitment to Information Technology in the form of computing facilities, software and data management tools, Geographic Information System, and internet services to the public.
- Initiation of an Aquifer Recharge Feasibility Study in conjunction with St. Johns River Water Management District.
- Funding for the City of Fanning Springs reclaimed water project.
- Assistance for the City of Cedar Key to address wellfield saltwater intrusion.
- Assistance to the Town of Greenville in rehabilitating a public supply well.
- Response to emergency management services caused by Tropical Storm Debby.
- Cooperation in numerous partnerships with both public and private entities. These include cooperative agreements with FDACS, FDEP, FDEO, FDOT, FEMA, Nature Coast Regional Water Supply Authority, local governments, private agricultural users, etc.

- Collaboration with local governments to develop alternative water supplies, implement conservation programs, restore water quality, improve flood protection, and protect natural systems.

B. Major Budget Objectives and Priorities

The Governing Board has identified twelve priority projects aligned with the budgetary program and activity structure. These projects support implementation of the Strategic Plan. Priority projects are listed below:

Water Resource Planning and Monitoring

- Minimum Flows and Levels
- Water Supply Assessment
 - Water Supply Planning
 - Groundwater Hydrology
 - Surface Water Hydrology
 - Water Quality and Biological

Acquisition, Restoration, and Public Works

- Surplus Lands
- Watershed Management (incl. Suwannee River Partnership)

Operation and Maintenance of Lands and Works

- Land Management
- Restoration

Regulation

- Water Well Permitting
- Water Use Permitting
- Environmental Resource Permitting

Outreach

- Communications and Outreach

Management and Administration

- Administration and Finance
- Information Technology

Recurring costs for the District's program activities and projects are generally associated with administrative support, regulatory program implementation, District land management, and statutorily-mandated programs. Projects with our local communities and cost-share partners are non-recurring in that they address activities with limited timeframes, particular revenue limitations, or to implement specific resource management needs.

C. Adequacy of Fiscal Resources

Full implementation of District responsibilities mandated, authorized, and requested in Chapter 373, F.S., cannot be achieved with currently available fiscal resources. District staff and the Governing Board believe that the highest priority issues are being addressed to the District's fullest capability at present funding and staff levels, but recognize that there are program activities that are not being implemented at the District, or have inadequate resources to be fully implemented without financial support from the State of Florida. These are identified in the Program Activity descriptions in Section IV of this report.

D. Budget Summary

1. Overview

The Tentative FY 12-13 budget represents a standardized approach to budgeting and fiscal responsibility. For the first time, the District has developed an annual operations budget, which is consistent with the other water management districts and allows for improved tracking of costs and performance evaluations.

The Tentative FY 12-13 budget total is \$15,128,674 and only includes those items that are expected to be expended this fiscal year. The Tentative FY 12-13 budget supports the District's core mission and includes significant reserve funding for cost-share programs. The District proposes to set aside \$3 million for agriculture and local government cost-share programs for water resource development, conservation, water quality, and natural system projects.

The proposed millage rate of 0.4143 is the same as last fiscal year. The District will continue to fulfill its core mission responsibilities that ensure an adequate water supply, maintain and improve water quality, and protect our natural systems.

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The Tentative FY 12-13 budget is \$1,239,423 greater than the FY 11-12 estimated actual expenditures. This is a result of including the District's land sales.

Estimated State funding is at \$3,796,994, Federal funding at \$1,135,000, and Ad Valorem Taxes at \$5,200,000.

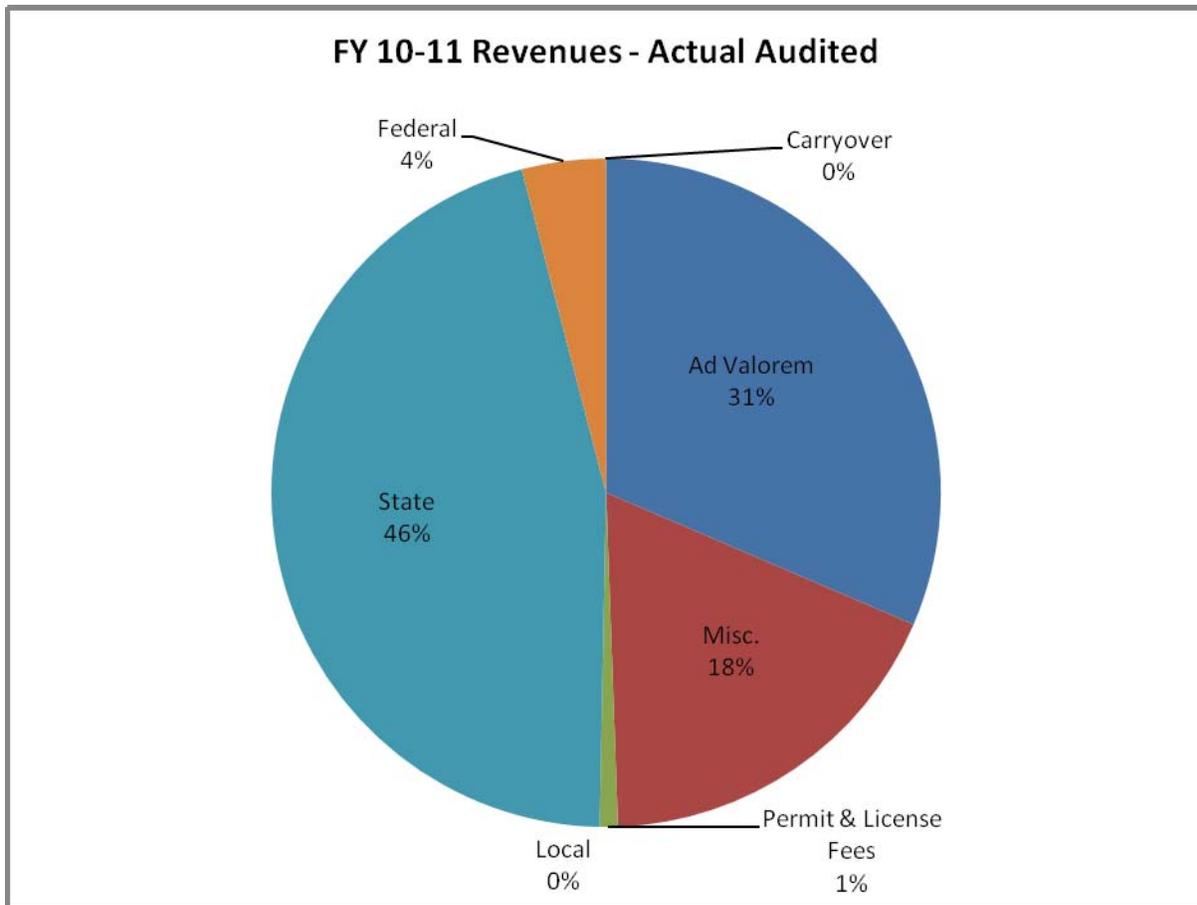
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The District FY 12-13 budget does include two student internship positions. However, the District will not have any OPS or contingent worker positions.

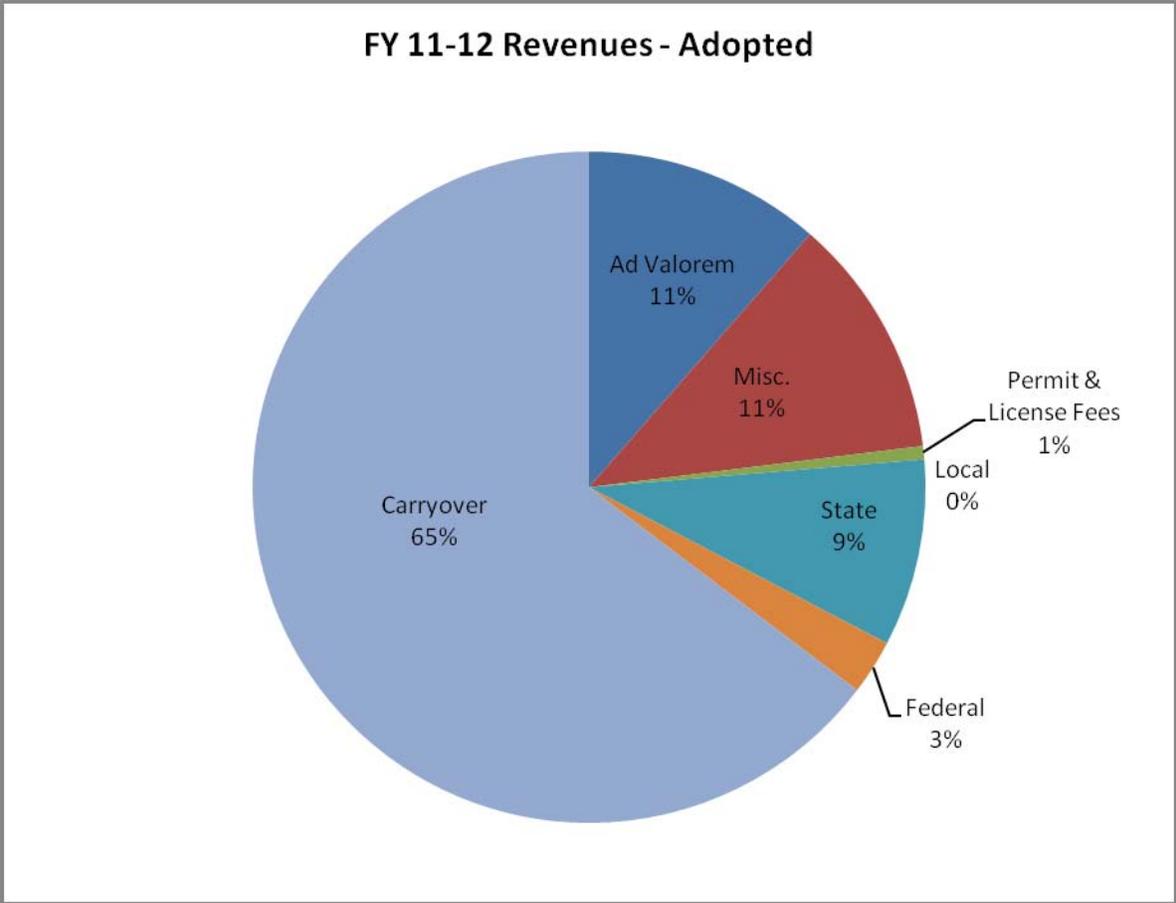
2. Three-year Revenue Comparison

The District's projects and programs are funded by a variety of revenue sources. The following pie charts and table represents a comparison of the District's revenue for FY 10-2011 (Actual Audited), FY 11-12 (As Adopted), and FY 12-13 (As Proposed).

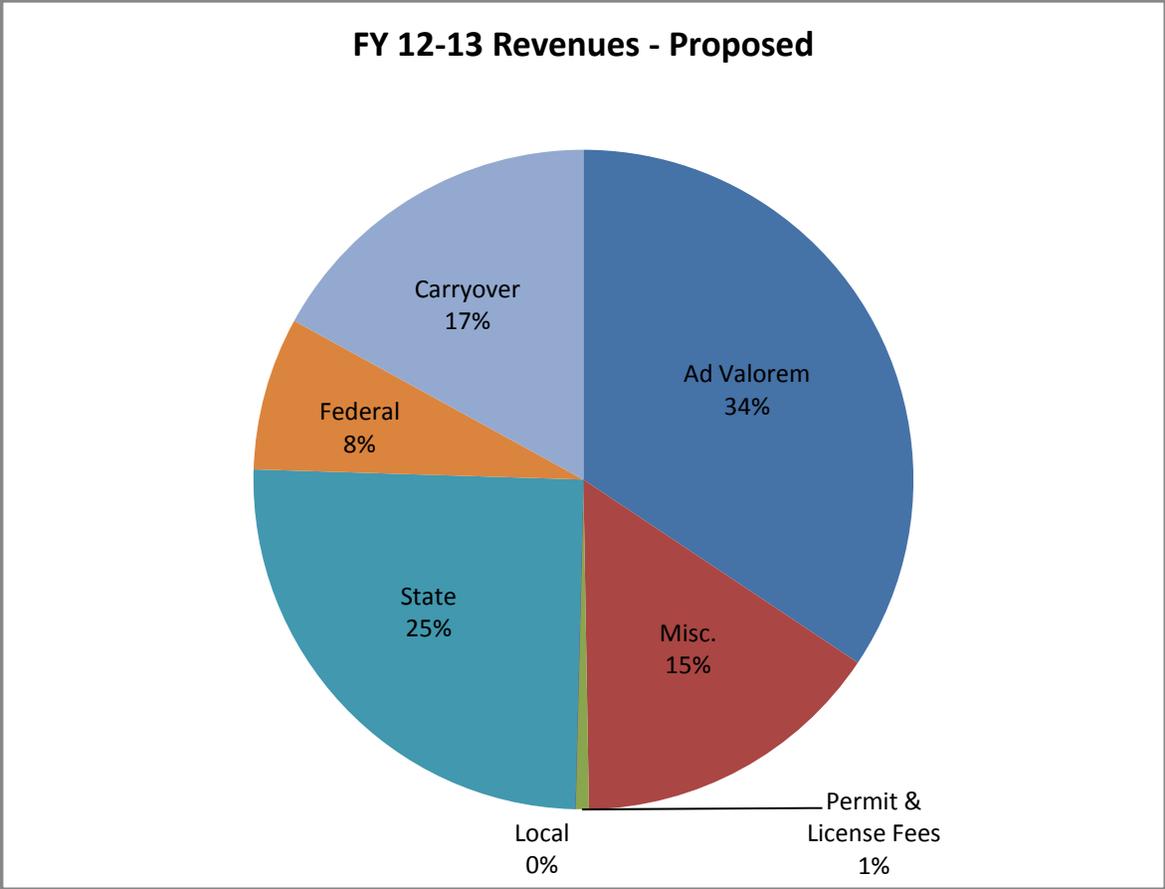
For FY 10-11 (Actual Audited), revenues totaled \$18,279,950 and included the following sources: Ad Valorem - \$5,749,007, Permit and License Fees - \$160,027, State Funding - \$8,341,531, Federal Funding - \$742,127, and other miscellaneous revenues such as timber sales and special projects - \$3,287,258.



For FY 11-12 (Adopted), revenues totaled \$47,389,589 and included the following sources: Ad Valorem - \$5,412,674, Permit and License Fees - \$302,367, State Funding - \$4,268,838, Federal Funding - \$1,248,500, and other miscellaneous revenues such as timber sales and special projects - \$5,504,800. In addition, the FY 11-12 budget included all fund balances and reserves for a total carryover of \$30,652,410. Starting FY 12-13, the District's operational budget will no longer include reserves or fund balances.



For FY 12-13 (Proposed), revenues totaled \$15,128,674 and included the following sources: Ad Valorem - \$5,200,000, Permit and License Fees - \$100,000, State Funding - \$3,796,994, Federal Funding - \$1,135,000, and other miscellaneous revenues such as timber sales and special projects - \$2,324,083. In addition, the FY 12-13 budget includes \$2,572,597 in carryover funding to accommodate the budget needs for this year. All other reserves and fund balances have been removed from this year's budget and placed in reserve funds.



REVENUE, EXPENDITURE, AND PERSONNEL COMPARISON FOR THREE FISCAL YEARS

Fiscal Years 2010-2011, 2011-2012 and 2012-2013

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

REVENUES	FY 2010/2011 <small>(Actual Audited)</small>	FY 2011/2012 <small>(As Adopted)</small>	FY 2012/2013 <small>(Proposed)</small>	Difference in \$ <small>(FY 10/11 - FY 11/2)</small>	% of Change <small>(FY 10/11 - FY 11/2)</small>
<i>Non-dedicated Revenues</i>					
Carryover	-	4,226,300	-	(4,226,300)	-100.0%
Ad Valorem Taxes	5,749,007	5,412,674	5,200,000	(212,674)	-3.9%
Permit & License Fees	-	-	-	-	
Local Revenues	-	-	-	-	
State Revenues	-	-	-	-	
Federal Revenues	-	-	-	-	
Miscellaneous Revenues	929,786	158,000	158,000	-	0.0%
<i>Non-dedicated Revenues Subtotal</i>	6,678,793	9,796,974	5,358,000	(4,438,974)	-45.3%
<i>Dedicated Revenues</i>					
Carryover	-	26,426,110	2,572,597	(23,853,513)	-90.3%
Ad Valorem Taxes	-	-	-	-	
Permit & License Fees	160,027	302,367	100,000	(202,367)	-66.9%
Local Revenues	-	-	-	-	
Ag Privilege Tax	-	-	-	-	
Ecosystem Management Trust Fund	-	-	-	-	
FDOT/Mitigation	-	-	-	-	
Water Management Lands Trust Fund	2,867,361	2,265,838	2,165,494	(100,344)	-4.4%
Florida Forever	3,602,773	-	-	-	
Save Our Everglades Trust Fund	-	-	-	-	
Water Protection and Sustainability Trust Fund	687,628	1,233,000	891,500	(341,500)	-27.7%
Other State Revenue	1,183,769	770,000	740,000	(30,000)	-3.9%
Alligator Alley Tolls	-	-	-	-	
Federal Revenues	742,127	1,248,500	1,135,000	(113,500)	-9.1%
Miscellaneous Revenues	2,357,472	5,346,800	2,166,083	(3,180,717)	-59.5%
<i>Dedicated Revenues Subtotal</i>	11,601,157	37,592,615	9,770,674	(27,821,941)	-74.0%
TOTAL REVENUES	18,279,950	47,389,589	15,128,674	(32,260,915)	-68.1%
EXPENDITURES					
Salaries and Benefits	5,564,422	5,536,097	5,527,799	(8,298)	-0.1%
Other Personal Services	5,009,613	19,157,247	5,659,300	(13,497,947)	-70.5%
Operating Expenses	1,672,172	2,228,125	1,503,975	(724,150)	-32.5%
Operating Capital Outlay	136,587	218,000	228,000	10,000	4.6%
Fixed Capital Outlay	4,644,438	7,207,820	1,250,000	(5,957,820)	-82.7%
Interagency Expenditures	1,252,718	1,472,300	959,600	(512,700)	-34.8%
Debt	-	-	-	-	
Reserves	-	11,570,000	-	(11,570,000)	-100.0%
TOTAL EXPENDITURES	18,279,950	47,389,589	15,128,674	(32,260,915)	-68.1%
PERSONNEL					
Full-time Equivalents	68	63	66	3	4.8%
Contract/Other	8	7	-	(7)	-100.0%
Student/Intern	-	-	2	2	100.0%
TOTAL PERSONNEL	76	70	68	(2)	-2.9%

3. Major Revenue Budget Variances

For the first time, the District has developed an annual operations budget which is consistent with the other water management districts, and allows for improved tracking of costs and performance evaluations.

The District's annual budget is funded by District, Local, State, and Federal Revenue Sources. Notable revenue budget variances are listed below:

Non-Dedicated Revenues - Carryover

100% decrease and is designated as unassigned for Economic Stabilization in Appendix C "Other Fund Balances" consistent with Governmental Accounting Standards Board (GASB) Statement No. 54. This depicts reserves and funds for FY 12-13 and future years.

Ad Valorem

4% decrease or approximately \$200,000. The proposed millage rate of 0.4143 is the same as last fiscal year, which is estimated to generate \$5,200,000. The District will continue to fulfill its core mission responsibilities to ensure an adequate water supply, maintain and improve water quality, and protect our natural systems. Property values have continued to decline in many counties throughout the District.

Dedicated Revenues – Carryover

90% decrease and is designated as committed funds for Biological Nutrient Removal and Land Acquisition and into committed funds for Water Resource and Supply Projects and Minimum Flows and Levels in Appendix C "Other Fund Balances" consistent with GASB Statement No. 54. This depicts reserves and funds for FY 12-13 and future years.

Water Protection and Sustainability Trust Fund

27% decrease is due to the completion of project tasks for the Ichetucknee Springs MFL, Lower Santa Fe River and associated springs MFL, and Upper Suwannee River and associated springs MFLs and spend down on spring protection monitoring projects.

Federal Revenues

9% decrease is due to reductions in FEMA funding for floodplain mapping and NRCS funding for the Suwannee River Partnership program.

Miscellaneous Revenues

60% decrease due to the deletion of the R. O. Ranch project.

4. Revenue by Funding Source and EOG Program

The following tables represent the District's funding in detail for FY 10-11 (Actual Audited), FY 11-12 (As Adopted), and FY 12-13 (As Proposed).

AUDITED - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2010-2011
WATER MANAGEMENT DISTRICT

	Water Resource Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
REVENUES							
<i>Non-dedicated Revenues</i>							
Carryover							
Ad Valorem Taxes	5,749,007						
Permit & License Fees							
Local Revenues							
State Revenues							
Federal Revenues							
Miscellaneous Revenues	929,786						
<i>Non-dedicated Revenues Subtotal</i>	1,695,599	778,520	75,000	647,760	154,889	3,327,025	\$ 6,678,793
<i>Dedicated Revenues</i>							
Carryover							\$ -
Ad Valorem Taxes							\$ -
Permit & License Fees				160,027			\$ 160,027
Local Revenues							\$ -
Ag Privilege Tax							\$ -
Ecosystem Management Trust Fund							\$ -
FDOT/Mitigation							\$ -
Water Management Lands Trust Fund			2,867,361				\$ 2,867,361
Florida Forever		3,602,773					\$ 3,602,773
Save Our Everglades Trust Fund							\$ -
Water Protection and Sustainability Trust Fund	687,628						\$ 687,628
Other State Revenue		413,769		770,000			\$ 1,183,769
Alligator Alley Tolls							\$ -
Federal Revenues	742,127						\$ 742,127
Miscellaneous Revenues	96,800	645,691	1,614,981				\$ 2,357,472
<i>Dedicated Revenues Subtotal</i>	1,526,555	4,662,233	4,482,342	930,027	-	0	\$ 11,601,157
TOTAL REVENUES	3,222,154	5,440,753	4,557,342	1,577,787	154,889	3,327,025	\$ 18,279,950
EXPENDITURES							
Salaries and Benefits	1,306,940	400,626	704,761	1,196,154	116,940	1,839,002	\$ 5,564,423
Other Personal Services	1,486,033	698,598	2,081,031	353,461	7,316	383,174	\$ 5,009,613
Operating Expenses	80,298	10,095	600,334	18,353	30,633	932,459	\$ 1,672,172
Operating Capital Outlay	12,133	-	1,845	-	-	122,609	\$ 136,587
Fixed Capital Outlay		3,839,036	805,402				\$ 4,644,438
Interagency Expenditures	336,750	492,398	363,969	9,819	-	49,781	\$ 1,252,717
Debt							\$ -
Reserves	-					0	\$ -
TOTAL EXPENDITURES	3,222,154	5,440,753	4,557,342	1,577,787	154,889	3,327,025	\$ 18,279,950
PERSONNEL							
Full-time Equivalents	10	11	9	18	1	19	68
Contract/Other	3	1		2		2	8
TOTAL PERSONNEL	13	12	9	20	1	21	76

AS ADOPTED - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2011-2012
SUWANNEE RIVER WATER MANAGEMENT DISTRICT

	Water Resource Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
REVENUES							
<i>Non-dedicated Revenues</i>							
Carryover	4,226,300						
Ad Valorem Taxes	5,412,674						
Permit & License Fees							
Local Revenues							
State Revenues							
Federal Revenues							
Miscellaneous Revenues	158,000						
<i>Non-dedicated Revenues Subtotal</i>	2,429,508	-	75,000	533,266	132,000	6,627,200	\$ 9,796,974
<i>Dedicated Revenues</i>							
Carryover	5,480,155	9,447,500	11,106,784	382,171	9,500		\$ 26,426,110
Ad Valorem Taxes							\$ -
Permit & License Fees	100,000		3,000	199,367			\$ 302,367
Local Revenues							\$ -
Ag Privilege Tax							\$ -
Ecosystem Management Trust Fund							\$ -
FDOT/Mitigation							\$ -
Water Management Lands Trust Fund	500,000	592,654	1,173,184				\$ 2,265,838
Florida Forever		-					\$ -
Save Our Everglades Trust Fund							\$ -
Water Protection and Sustainability Trust Fund	1,233,000						\$ 1,233,000
Other State Revenue				770,000			\$ 770,000
Alligator Alley Tolls							\$ -
Federal Revenues	1,023,500	225,000					\$ 1,248,500
Miscellaneous Revenues	96,800		5,250,000				\$ 5,346,800
<i>Dedicated Revenues Subtotal</i>	8,433,455	10,265,154	17,532,968	1,351,538	9,500	0	\$ 37,592,615
TOTAL REVENUES	10,862,963	10,265,154	17,607,968	1,884,804	141,500	6,627,200	\$ 47,389,589
EXPENDITURES							
Salaries and Benefits	1,376,229	366,534	778,005	1,029,654	50,000	1,935,675	\$ 5,536,097
Other Personal Services	8,436,784	2,512,900	6,582,063	672,000	62,000	891,500	\$ 19,157,247
Operating Expenses	614,150	11,900	630,900	80,650	29,500	861,025	\$ 2,228,125
Operating Capital Outlay	57,000	6,000	1,500	2,500		151,000	\$ 218,000
Fixed Capital Outlay	-	7,207,820		-			\$ 7,207,820
Interagency Expenditures	378,800	160,000	805,500	100,000		28,000	\$ 1,472,300
Debt							\$ -
Reserves			8,810,000			2,760,000	\$ 11,570,000
TOTAL EXPENDITURES	10,862,963	10,265,154	17,607,968	1,884,804	141,500	6,627,200	\$ 47,389,589
PERSONNEL							
Full-time Equivalents	10	9	9	15	1	19	63
Contract/Other	2	1		1		3	7
TOTAL PERSONNEL	12	10	9	16	1	22	70

PROPOSED - REVENUES, EXPENDITURES, AND PERSONNEL BY PROGRAM FOR FISCAL YEAR 2012-2013
SUWANNEE RIVER WATER MANAGEMENT DISTRICT

	Water Resource Planning and Monitoring	Acquisition, Restoration and Public Works	Operation and Maintenance of Lands and Works	Regulation	Outreach	Management and Administration	TOTAL
REVENUES							
<i>Non-dedicated Revenues</i>							
Carryover	-						
Ad Valorem Taxes	5,200,000						
Permit & License Fees							
Local Revenues							
State Revenues							
Federal Revenues							
Miscellaneous Revenues	158,000						
<i>Non-dedicated Revenues Subtotal</i>	2,005,572	352,052	356,936	742,685	75,000	1,825,755	\$ 5,358,000
<i>Dedicated Revenues</i>							
Carryover	2,503,172			69,425			\$ 2,572,597
Ad Valorem Taxes							\$ -
Permit & License Fees				100,000			\$ 100,000
Local Revenues							\$ -
Ag Privilege Tax							\$ -
Ecosystem Management Trust Fund							\$ -
FDOT/Mitigation							\$ -
Water Management Lands Trust Fund		465,896	1,699,598				\$ 2,165,494
Florida Forever		-					\$ -
Save Our Everglades Trust Fund							\$ -
Water Protection and Sustainability Trust Fund	891,500						\$ 891,500
Other State Revenue	179,841			560,159			\$ 740,000
Alligator Alley Tolls							\$ -
Federal Revenues	1,110,000	25,000					\$ 1,135,000
Miscellaneous Revenues	91,600	1,429,900	644,583				\$ 2,166,083
<i>Dedicated Revenues Subtotal</i>	4,776,113	1,920,796	2,344,181	729,584	-	-	\$ 9,770,674
TOTAL REVENUES	6,781,685	2,272,848	2,701,117	1,472,269	75,000	1,825,755	\$ 15,128,674
EXPENDITURES							
Salaries and Benefits	2,068,312	537,155	746,792	1,281,896	50,000	843,644	\$ 5,527,799
Other Personal Services	3,603,700	262,300	1,328,000	104,000	-	361,300	\$ 5,659,300
Operating Expenses	482,073	47,393	347,825	79,873	25,000	521,811	\$ 1,503,975
Operating Capital Outlay	121,000	11,000	5,500	6,500		84,000	\$ 228,000
Fixed Capital Outlay	-	1,250,000		-			\$ 1,250,000
Interagency Expenditures	506,600	165,000	273,000	-		15,000	\$ 959,600
Debt							\$ -
Reserves				-			\$ -
TOTAL EXPENDITURES	6,781,685	2,272,848	2,701,117	1,472,269	75,000	1,825,755	\$ 15,128,674
PERSONNEL							
Full-time Equivalents	21	4	9	12	1	19	66
Contract/Other	0	0	0	0	0	0	0
Student/Intern	2	0	0	0	0	0	2
TOTAL PERSONNEL	23	4	9	12	1	19	68

5. Proposed Millage Rate

The proposed millage rate for Fiscal Year 2012-2013 is 0.4143, a 2.0% decrease over the rolled-back rate of 0.4227.

Three-year Ad Valorem Tax Comparison

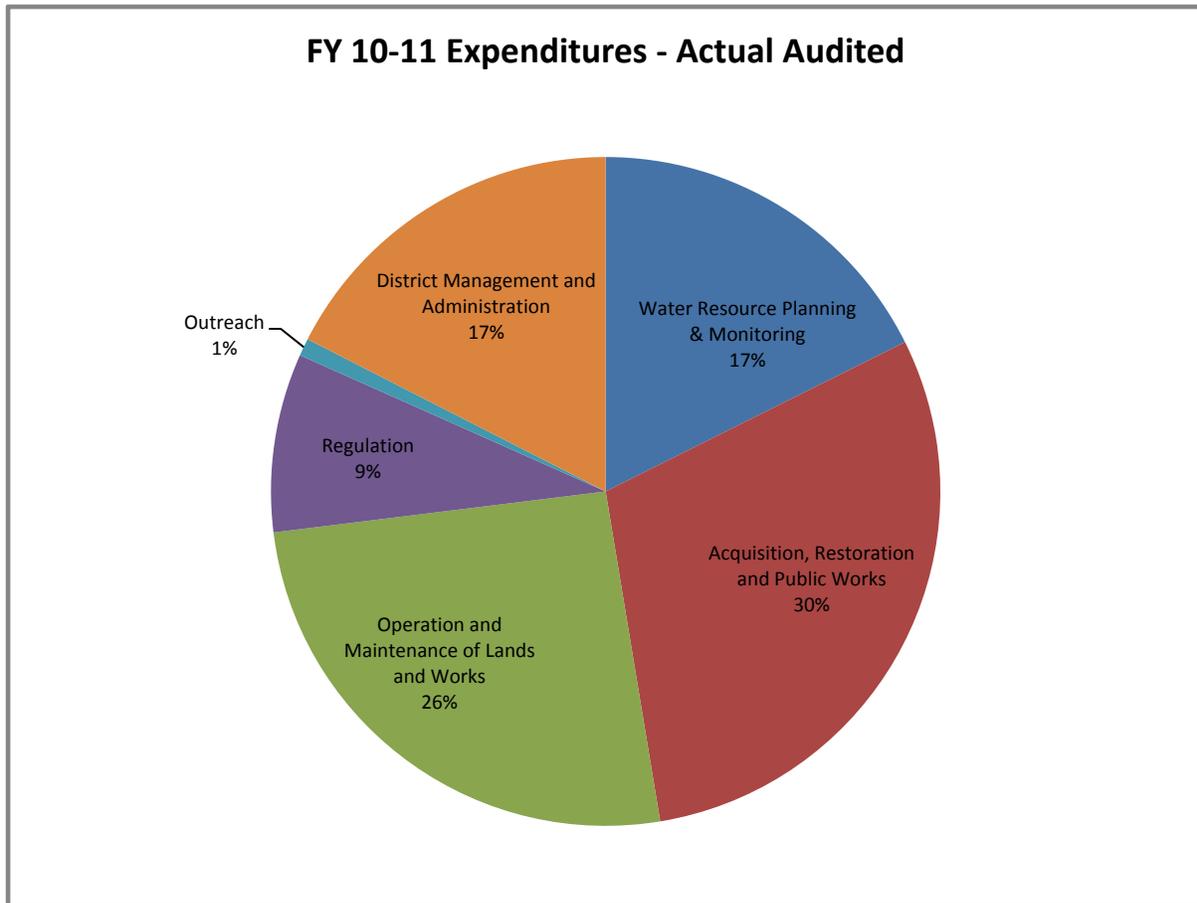
SUWANNEE RIVER WATER MANAGEMENT DISTRICT

AD VALOREM TAX COMPARISON	FISCAL YEAR	FISCAL YEAR	FISCAL YEAR
	2010-2011	2011-2012	2012-2013
Millage Rate	0.4399	0.4143	0.4143
Rolled-Back Rate	0.4654	0.4601	0.4227
Percent Above/Below Rolled-Back Rate	5.3% Below	9.9% Below	2.0% Below
Current Year Gross Taxable Value for Operating Purposes	\$13,425,640,704	\$13,064,266,014	\$12,958,691,629
Current Year Net New Construction Taxable Value	\$174,944,104	\$124,033,102	\$159,592,316
Current Year Adjusted Taxable Value	\$13,250,696,600	\$12,940,232,912	\$12,799,099,313

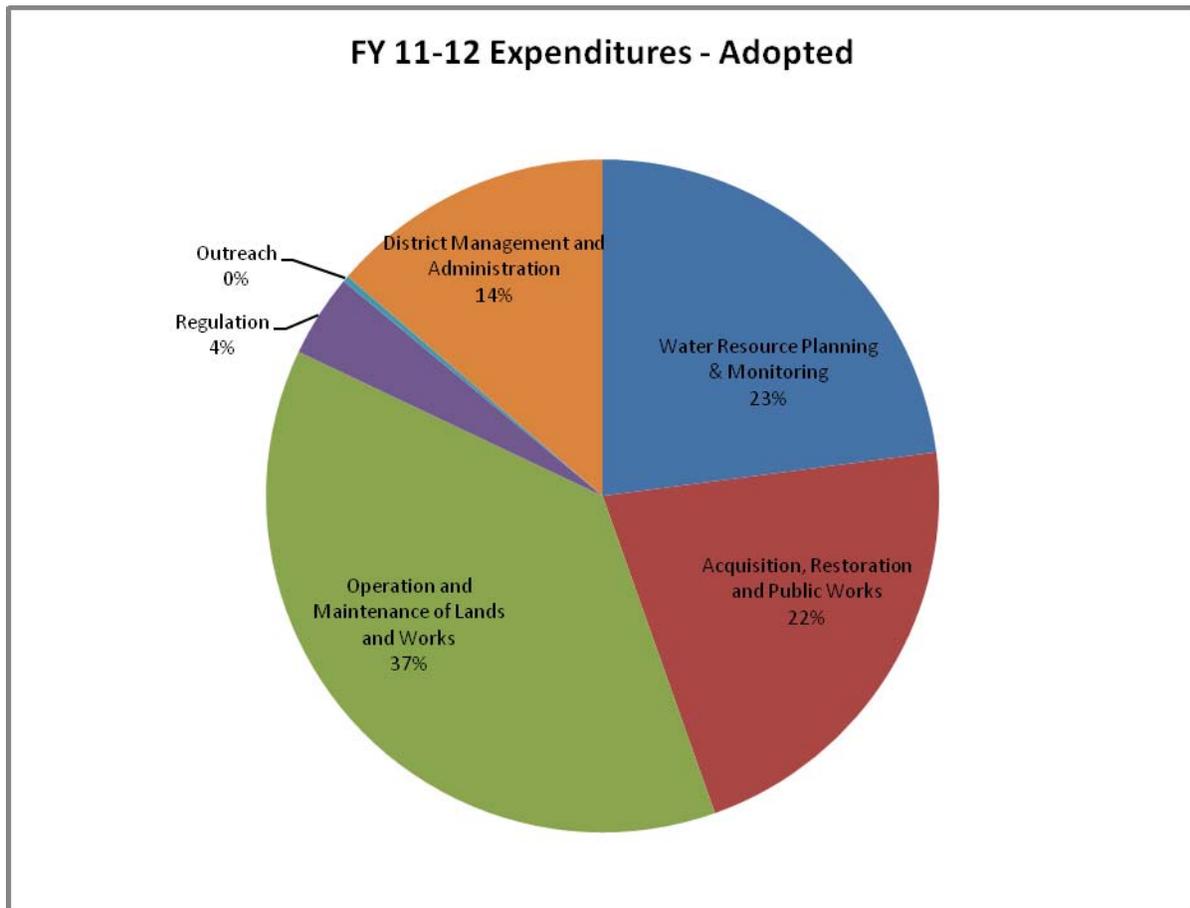
6. Three-Year Expenditure Summary by EOG Program

The following pie charts and table represents a comparison of the District's expenditures for FY 10-11 (Actual Audited), FY 11-12 (As Adopted), FY 11-12 (Estimated Actuals) with the last quarter estimated based on last year's same quarter expenditures, and FY 12-13 (As Proposed).

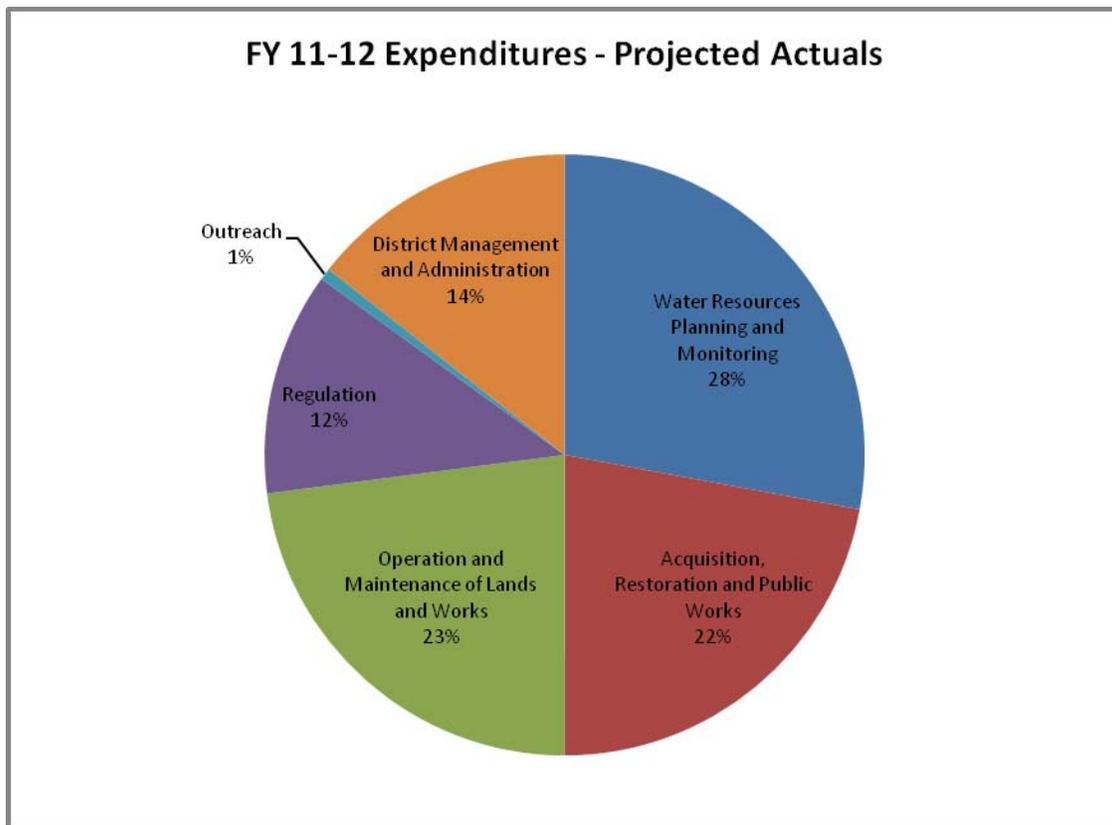
For FY 10-11 (Actual Audited), expenditures totaled \$18,279,950 with the following breakout by program: Water Resource Planning & Monitoring - \$3,222,159, Acquisition, Restoration and Public Works - \$5,440,753, Operation and Maintenance of Lands and Works - \$4,689,502, Regulation - \$1,577,786, Outreach - \$154,888, and District Management and Administration - \$3,194,862.



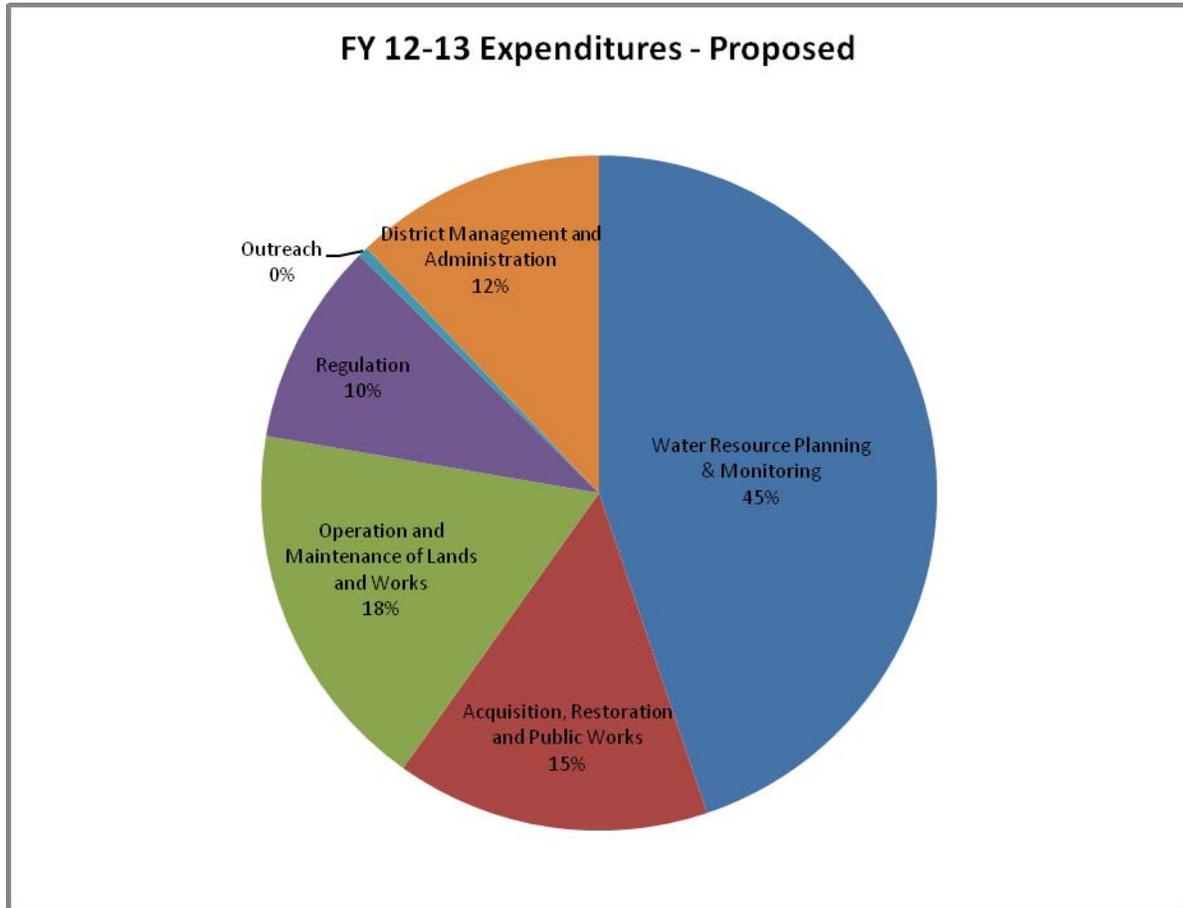
For FY 11-12 (Adopted), expenditures totaled \$47,389,589 with the following breakout by program: Water Resource Planning & Monitoring - \$10,862,963, Acquisition, Restoration and Public Works - \$10,265,154, Operation and Maintenance of Lands and Works - \$17,752,968, Regulation - \$1,884,804, Outreach - \$141,500, and District Management and Administration - \$6,482,200. The budget for FY 11-12 included all reserves and fund balances, hence, the larger expenditure value. Reserves and fund balances will be removed from future budgets.



To better make comparisons, expenditures for FY 11-12 was projected using (1) actual expenditures for the first three quarters using values from October 2011 through June 2012 and (2) estimates for the fourth quarter based on expenditures from the same quarter of FY 10-11. For FY 11-12 (Project Actuals), expenditures totaled \$13,889,251 with the following breakout by program: Water Resource Planning & Monitoring - \$3,876,401, Acquisition, Restoration and Public Works - \$3,070,072, Operation and Maintenance of Lands and Works - \$3,185,388, Regulation - \$1,671,182, Outreach - \$88,572, and District Management and Administration - \$1,997,636. To reiterate, these numbers are only to better compare FY 11-12 to FY 12-13 expenditures with no reserves or fund balances included. **FY 11-12 Projected Actuals are estimates.**



For FY 12-13 (Proposed), expenditures totaled \$15,128,674 with the following breakout by program: Water Resource Planning & Monitoring - \$6,781,685, Acquisition, Restoration and Public Works - \$2,272,848, Operation and Maintenance of Lands and Works - \$2,701,117, Regulation - \$1,472,269, Outreach - \$75,000, and District Management and Administration - \$1,825,755. Reserves and fund balances are not included in the FY 12-13 budget.



PROGRAM AND ACTIVITY ALLOCATION COMPARISON

Fiscal Years 2010-11, 2011-12 and 2012-13

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

PROGRAMS AND ACTIVITIES	FY2010-11 (Actual Audited)	FY2011-12 (Adopted Budget)	FY2012-13 (Proposed Budget)	Difference in \$ (FY2011-12 - FY2012-13)	% of Change (FY2011-12 - FY2012-13)
1.0 Water Resources Planning and Monitoring	\$3,222,159	\$10,862,963	\$6,781,685	(\$4,081,278)	-37.6%
1.1 - District Water Management Planning	1,132,751	5,140,330	3,365,715	(\$1,774,615)	-34.5%
1.1.1 Water Supply Planning	502,408	1,743,357	1,141,260	(\$602,097)	-34.5%
1.1.2 Minimum Flows and Levels	630,343	3,396,973	2,224,455	(\$1,172,518)	-34.5%
1.1.3 Other Water Resources Planning	0	0	0	\$0	0.0%
1.2 - Research, Data Collection, Analysis and Monitoring	1,307,163	4,599,133	2,174,172	(\$2,424,961)	-52.7%
1.3 - Technical Assistance	782,245	1,123,500	1,110,000	(\$13,500)	-1.2%
1.4 - Other Water Resources Planning and Monitoring Activities	0	0	0	\$0	0.0%
1.5 - Technology & Information Services ⁽¹⁾	0	0	131,798	\$131,798	100.0%
2.0 Acquisition, Restoration and Public Works	\$5,440,753	\$10,265,154	\$2,272,848	(\$7,992,306)	-77.9%
2.1 - Land Acquisition	4,391,997	7,738,654	1,773,815	(\$5,964,839)	-77.1%
2.2 - Water Source Development	224,451	0	148,057	\$148,057	100.0%
2.2.1 Water Resource Development Projects	0	0	0	\$0	0.0%
2.2.2 Water Supply Development Assistance	0	0	0	\$0	0.0%
2.2.3 Other Water Source Development Activities	224,451	0	148,057	\$148,057	100.0%
2.3 - Surface Water Projects	824,305	2,526,500	278,800	(\$2,247,700)	-89.0%
2.4 - Other Cooperative Projects	0	0	0	\$0	0.0%
2.5 - Facilities Construction and Major Renovations	0	0	0	\$0	0.0%
2.6 - Other Acquisition and Restoration Activities	0	0	0	\$0	0.0%
2.7 - Technology & Information Service ⁽¹⁾	0	0	72,176	\$72,176	100.0%
3.0 Operation and Maintenance of Lands and Works	\$4,689,502	\$17,752,968	\$2,701,117	(\$15,051,851)	-84.8%
3.1 - Land Management	4,513,786	17,532,968	2,460,842	(\$15,072,126)	-86.0%
3.2 - Works	0	0	0	\$0	0.0%
3.3 - Facilities	43,555	75,000	45,000	(\$30,000)	-40.0%
3.4 - Invasive Plant Control	0	0	13,470	\$13,470	100.0%
3.5 - Other Operation and Maintenance Activities	0	0	0	\$0	0.0%
3.6 - Fleet Services ⁽²⁾	132,161	145,000	120,000	(\$25,000)	0.0%
3.7 - Technology & Information Services ⁽¹⁾	0	0	61,805	\$61,805	100.0%
4.0 Regulation	\$1,577,786	\$1,884,804	\$1,472,269	(\$412,535)	-21.9%
4.1 - Consumptive Use Permitting	188,885	206,258	536,051	\$329,793	159.9%
4.2 - Water Well Construction Permitting and Contractor Licensing	166,727	396,250	177,903	(\$218,347)	-55.1%
4.3 - Environmental Resource and Surface Water Permitting	1,222,174	1,282,296	659,966	(\$622,330)	-48.5%
4.4 - Other Regulatory and Enforcement Activities	0	0	0	\$0	0.0%
4.5 - Technology & Information Services ⁽¹⁾	0	0	98,349	\$98,349	100.0%
5.0 Outreach	\$154,888	\$141,500	\$75,000	(\$66,500)	-47.0%
5.1 - Water Resource Education	12,107	19,500	10,000	(\$9,500)	-48.7%
5.2 - Public Information	19,097	72,000	15,000	(\$57,000)	-79.2%
5.3 - Public Relations	0	0	0	\$0	0.0%
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	123,684	50,000	50,000	\$0	0.0%
5.5 - Other Outreach Activities	0	0	0	\$0	0.0%
5.6 - Technology & Information Services ⁽¹⁾	0	0	0	\$0	0.0%
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$15,085,088</i>	<i>\$40,907,389</i>	<i>13,302,919</i>	<i>(\$27,604,470)</i>	<i>-67.5%</i>
6.0 District Management and Administration	\$3,194,862	\$6,482,200	\$1,825,755	(\$4,656,445)	-71.8%
6.1 - Administrative and Operations Support	1,737,486	1,973,113	1,825,755	(\$147,358)	-7.5%
6.1.1 - Executive Direction ⁽²⁾	417,948	508,758	495,469	(\$13,289)	-2.6%
6.1.2 - General Counsel / Legal	28,286	60,000	60,000	\$0	0.0%
6.1.3 - Inspector General	34,000	35,000	35,000	\$0	0.0%
6.1.4 - Administrative Support	965,693	1,122,185	666,130	(\$456,055)	-40.6%
6.1.5 - Fleet Services ⁽²⁾	0	0	0	\$0	0.0%
6.1.6 - Procurement / Contract Administration	83,645	71,258	71,258	\$0	0.0%
6.1.7 - Human Resources	76,282	25,912	25,912	\$0	0.0%
6.1.8 - Communications	131,632	150,000	40,286	(\$109,714)	-73.1%
6.1.9 - Technology & Information Services ⁽³⁾	0	0	431,700	\$431,700	100.0%
6.2 - Computers / Computer Support ⁽¹⁾	1,163,589	1,414,087	0	(\$1,414,087)	-100.0%
6.2.1 - Executive Direction	0	0	0	\$0	0.0%
6.2.2 - Administrative Services	523,326	650,576	0	(\$650,576)	-100.0%
6.2.3 - Application Development	91,677	201,800	0	(\$201,800)	-100.0%
6.2.4 - Computer Operations	20,000	20,000	0	(\$20,000)	-100.0%
6.2.5 - Network Support	132,410	135,000	0	(\$135,000)	-100.0%
6.2.6 - Desk Top Support	362,019	358,711	0	(\$358,711)	-100.0%
6.2.7 - Asset Acquisition	34,157	48,000	0	(\$48,000)	-100.0%
6.2.8 - Other	0	0	0	\$0	0.0%
6.3 - Reserves	0	2,760,000	0	(\$2,760,000)	-100.0%
6.4 - Other (Tax Collector / Property Appraiser Fees)	293,787	335,000	0	(\$335,000)	-100.0%
TOTAL	\$18,279,950	\$47,389,589	\$15,128,674	(\$32,260,915)	-68.1%

NOTE: FY 2011-12 includes fund balances and reserves. FY 2012-13 is an operational budget and does not include fund balances and reserves per GASB Statement No. 54.

⁽¹⁾ For FY 2012-13 program and activity costs are allocated to Activities 1.5, 2.7, 3.7, 4.5, 5.6 and 6.1.9

⁽²⁾ For FY 2012-13 activity costs are allocated to activities 3.6 and 6.1.1

⁽³⁾ Formerly "Other Administrative and Operations Support Activity" for FY 2012-13 costs are reported as "Technology and Information Services"

7. Major Expenditure Budget Variances

For the first time, the District has developed an annual operations budget, which is consistent with the other water management districts, and allows for improved tracking of costs and performance evaluations.

1.0 Water Resources Planning and Monitoring

38% decrease due to non-inclusion of future funding for contractual services. In years past, all contractual expenditures have been included even if expenditures were planned for future years. This future funding has been rolled forward into the Committed category per the Governmental Accounting Standards Board (GASB) Statement No. 54 definitions and included in Appendix C "Other Fund Balances".

2.0 Acquisition, Restoration and Public Works

78% decrease due to approximately \$8 million of land acquisition money being rolled forward into the Restricted category per the GASB Statement No. 54 definitions. This funding is included in Appendix C "Other Fund Balances" under Land Acquisition.

3.0 Operation and Maintenance of Lands and Works

85% decrease due to deletion of future funding for contractual services. In years past, all contractual expenditures have been included even if expenditures were planned for future years. This funding has been rolled forward into the Committed category per the GASB Statement No. 54 definitions and included in Appendix C "Other Fund Balances" under Land Management.

4.0 Regulation

The overall budget for regulation has decreased by 22 percent in large part as a result of a 48 percent reduction in the budget for the environmental resources permitting program (ERP). The permitting load for ERP is projected to decrease as a result of legislation taking effect on July 1, 2012, that allows for self-certification of certain projects by permit applicants. Staffing levels and contractual services for the ERP program have been decreased. Administrative and operating expenses have been redirected to their respective programs as directed for consistency.

The workload for consumptive use permitting is highly variable and depends upon agricultural market trends because much of the water use in the SRWMD is agricultural.

5.0 Outreach

47% decrease due to decrease involvement in The Ichetucknee Partnership water conservation program. Columbia County and City of Lake City have agreed to become the primary program sponsors.

6.0 District Management and Administration

72% decrease due to reserves being removed and rolled forward and included in Appendix C "Other Fund Balances" under the Unassigned category per the GASB Statement No. 54 definitions. In addition, additional efforts have been made to distribute administration costs to the appropriate programs.

IV. Program and Activity Allocations

A. Program and Activity Definitions, Descriptions, and Budget

This sub-section provides definitions and descriptions by program and activity as defined by EOG. Each program has six segments, including expenditure and budget summary, a general description, changes and trends, major budget items, and budget variances. In comparison, each activity/sub-activity contains the same six segments except personnel data. It should be noted that the budget variances segment compares the FY 11-12 Adopted Budget with the FY 12-13 Tentative Budget. Please note that the Adopted 2011-2012 budget included all funds including reserves. Tentative 2012-2013 budget only includes expenditures expected to be incurred within the 2012-2013 budget year. In addition, administrative and operating expenses for FY 12-13 have been redirected to their respective programs as directed for consistency purposes.

The mission of the Suwannee River Water Management District is to protect and manage water resources to support natural systems and the needs of the public. The District wide budget and personnel information for the six program areas are summarized below.

ALL PROGRAMS

Expenditure and Budget

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$46,355,825	\$35,007,584	\$24,853,269	\$26,275,383	\$18,279,950
Budget Category		Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage
Salaries and Benefits		\$5,536,097	\$5,527,799	(\$8,298)	-0.1%
Other Personal Services		19,157,247	5,659,300	(13,497,947)	-70.5%
Operating Expenses		2,228,125	1,503,975	(724,150)	-32.5%
Operating Capital Outlay		218,000	228,000	10,000	4.6%
Fixed Capital Outlay		7,207,820	1,250,000	(5,957,820)	-82.7%
Interagency Expenditures		1,472,300	959,600	(512,700)	-34.8%
Debt		0	0	0	0.0%
Reserves		11,570,000	0	(11,570,000)	-100.0%
Total Expenditures		\$47,389,589	\$15,128,674	(\$32,260,915)	-68.1%
Personnel Category					
Full-time Equivalents		63	66	3	4.8%
Contract/Other		7	0	-7	-100.0%
Interns		0	2	2	100.0%
Total Personnel		70	68	-2	-2.9%

See the Program and Activity information that follows for details regarding the six program areas that comprises this budget.

1.0 Water Resources Planning and Monitoring

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$4,693,719	\$3,141,157	\$2,539,913	\$2,033,964	\$3,222,159
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$1,376,229	\$2,068,312	\$692,083	50.3%	
Other Personal Services	8,436,784	3,603,700	(4,833,084)	-57.3%	
Operating Expenses	614,150	482,073	(132,077)	-21.5%	
Operating Capital Outlay	57,000	121,000	64,000	112.3%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	378,800	506,600	127,800	33.7%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Expenditures	\$10,862,963	\$6,781,685	(\$4,081,278)	-37.6%	
Personnel Category					
Full-time Equivalents	10	21	11	110.0%	
Contract/Other	2	0	-2	-100.0%	
Interns	0	2	2	100.0%	
Total Personnel	12	23	11	91.7%	

This program includes all water management planning, including water supply planning, development of minimum flows and levels, and other water resources planning; research, data collection, analysis, and monitoring; and technical assistance (including local and regional plan and program review). Decrease is a result of a fund designation to restricted and committed reserves in accordance with GASB Statement No. 54.

1.1 District Water Management Planning

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$1,931,072	\$887,854	\$537,955	\$836,568	\$1,132,751
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$632,461	\$1,018,072	\$385,611	61.0%	
Other Personal Services	4,447,169	2,086,000	(2,361,169)	-53.1%	
Operating Expenses	48,700	66,643	17,943	36.8%	
Operating Capital Outlay	10,000	60,000	50,000	500.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	2,000	135,000	133,000	6,650.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$5,140,330	\$3,365,715	(\$1,774,615)	-34.5%	

Local and regional water management and water supply planning, minimum flows and levels, and other long-term water resource planning efforts. The District Water Management Plan, developed pursuant to section 373.036, F.S., is the district-wide planning document which encompasses other levels of water management planning. The District Water Management Plan is incorporated into the District's Strategic Plan.

1.1.1 Water Supply Planning

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$577,836	\$502,408
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$209,652	\$545,058	335,406	160.0%	
Other Personal Services	1,516,505	504,000	(1,012,505)	-66.8%	
Operating Expenses	17,200	26,202	9,002	52.3%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	66,000	66,000	100.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$1,743,357	\$1,141,260	(\$602,097)	-34.5%	

General Description: Long-term planning to assess and quantify existing and reasonably anticipated water supply needs and sources, and to maximize the beneficial use of those sources for humans and natural systems. This includes water supply assessments developed pursuant to section 373.036, F.S., and regional water supply plans developed pursuant to section 373.0361, F.S.

Major Budget Items: Upper Floridan Aquifer Regional Recharge Study for \$200,000, Groundwater Modeling for \$100,000, and National Academy of Science Review of MFLs for \$200,000.

Changes and Trends: Water supply assessment, data collection, and data monitoring will continue through FY 12-13 and a water supply plan is being developed. The District's focus is currently on the Upper Santa Fe Basin.

A Water Supply Assessment has been completed for the District. The findings of this assessment will continue to be evaluated and will be updated every five years.

1.1.2 Minimum Flows and Levels (MFL)

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$1,931,072	\$887,854	\$537,955	\$577,836	\$630,343
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$422,809	\$473,014	\$50,205	11.9%	
Other Personal Services	2,930,664	1,582,000	(1,348,664)	-46.0%	
Operating Expenses	31,500	40,441	8,941	28.4%	
Operating Capital Outlay	10,000	60,000	50,000	500.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	2,000	69,000	67,000	3,350.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	3,396,973	2,224,455	(1,172,518)	-34.5%	

General Description: The establishment of minimum surface and ground water levels and surface water flow conditions required to protect water resources from significant harm, as determined by the Governing Board. MFLs are developed in accordance with Section 373.042 or 373.0421, Florida Statutes.

Major Budget Items: \$1,575,000 in contractual Services for MFL development on the following water bodies: Middle and Upper Suwannee River, Ichetucknee Springs and River, Lake Butler, Wacissa River and Sampson Lake System. Springs associated with these water bodies will also be included in the respective water body MFL development.

Changes and Trends: This program activity will include continuing development of MFLs district-wide through FY 12-13. As per direction from District's Governing Board, this program has been set as a priority program.

1.1.3 Other Water Resources Planning

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: District water management planning efforts not otherwise categorized, such as comprehensive planning, watershed assessments and plans, SWIM/Basin planning, and feasibility studies.

Major Budget Items: N/A

Changes and Trends: N/A

1.2 Research, Data Collection, Analysis and Monitoring

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$1,618,760	\$1,220,374	\$1,307,510	\$952,820	\$1,307,163
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$743,768	\$932,442	\$188,674	25.4%	
Other Personal Services	2,866,115	407,700	(2,458,415)	-85.8%	
Operating Expenses	565,450	415,430	(150,020)	-26.5%	
Operating Capital Outlay	47,000	47,000	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	376,800	371,600	(5,200)	-1.4%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$4,599,133	\$2,174,172	(\$2,424,961)	-52.7%	

General Description: Activities that support water management planning, restoration, and preservation efforts, including water quality monitoring, data collection and evaluation, and research.

Major Budget Items: Contractual services for water quality/biological monitoring, surfacewater quality analysis, water use monitoring and groundwater quality analysis estimated at \$381,000. Monitoring equipment for automation purposes estimated at \$267,500. Interagency agreement with the USGS to collect data estimated at \$280,000.

Changes and Trends: The District has implemented a monitoring, data collection and analysis program. This also includes the collection of data to set MFLs, a vital part of the modeling and, consequently, establishment of MFLs. This activity is long term.

1.3 Technical Assistance

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$1,143,887	\$1,032,929	\$694,448	\$244,576	\$782,245
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	1,123,500	1,110,000	(13,500)	-1.2%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$1,123,500	\$1,110,000	(\$13,500)	-1.2%	

General Description: Activities that provide local, state, tribal, and federal planning support, including local government comprehensive plan reviews, DRI siting, and Coastal Zone Management efforts.

Major Budget Items: FEMA Map Modernization and DFIRM Updates estimated at \$1,110,000.

Changes and Trends: This program activity includes the District's Cooperative Technical Partnership (CTP) with FEMA to update and modernize the flood insurance rate maps that cover the District. This program activity is dependent on FEMA funding. This is not considered to be a recurring activity, but is scheduled to continue through FY 12-13.

1.4 Other

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: Water resources planning and monitoring activities not otherwise categorized above.

Major Budget Items: N/A

Changes and Trends: N/A

1.5 Technology and Information Services

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$117,798	\$117,798	100.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	14,000	14,000	100.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$131,798	\$131,798	100.0%	

General Description: This activity Includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desk top support, application development that support the water resources planning and monitoring programs and related activities. The costs were formally assigned to activity 6.2 - Computers/ Computer Support" and renamed and reallocated to conform to terminology and methodology in the State budget.

Major Budget Items: None.

Changes and Trends: This is a recurring activity.

2.0 Acquisition, Restoration, and Public Works

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$17,646,389	\$19,758,995	\$8,736,396	\$10,856,889	\$5,440,753
Budget Category	Adopted	Tentative	Difference in	Difference in	
	2011-2012	2012-2013	\$ Amount	Percentage	
Salaries and Benefits	\$366,534	\$537,155	\$170,621	46.5%	
Other Personal Services	2,512,900	262,300	(2,250,600)	-89.6%	
Operating Expenses	11,900	47,393	35,493	298.3%	
Operating Capital Outlay	6,000	11,000	5,000	83.3%	
Fixed Capital Outlay	7,207,820	1,250,000	(5,957,820)	-82.7%	
Interagency Expenditures	160,000	165,000	5,000	3.1%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Expenditures	\$10,265,154	\$2,272,848	(\$7,992,306)	-77.9%	
Personnel Category					
Full-time Equivalents	9	4	-5	-55.6%	
Contract/Other	1	0	-1	-100.0%	
Interns	0	0	0	0.0%	
Total Personnel	10	4	-6	-60.0%	

This program includes the development and construction of all capital projects (except those contained in Program 3.0), including water resource development projects/water supply development assistance, water control projects, and support and administrative facilities construction; cooperative projects; land acquisition (including Save Our Rivers/Preservation 2000/Florida Forever); and the restoration of lands and water bodies.

2.1 Land Acquisition

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$9,300,900	\$14,960,973	\$4,291,559	\$6,572,209	\$4,391,997
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$366,534	\$392,815	26,281	7.2%	
Other Personal Services	156,800	116,800	(40,000)	-25.5%	
Operating Expenses	6,500	14,200	7,700	118.5%	
Operating Capital Outlay	1,000	0	(1,000)	-100.0%	
Fixed Capital Outlay	7,207,820	1,250,000	(5,957,820)	-82.7%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$7,738,654	\$1,773,815	(\$5,964,839)	-77.1%	

General Description: The acquisition of land and facilities for the protection and management of water resources.

Major Budget Items: \$1,250,000 for land acquisition (proceeds from surplus land sales).

Changes and Trends: The District's Florida Forever Work Plan, adopted by the Governing Board annually, provides additional details about the District's land acquisition program. Continuation of the Florida Forever program depends on annual appropriation by the Legislature. In addition, the District will continue the Surplus Land effort which identifies those parcels owned by the District that are no longer needed for conservation purposes. Surplus land sales are dependent upon market conditions. Revenue from the surplus lands program will be used to acquire environmentally sensitive lands of higher value.

Even though the number of FTE's for this activity has decreased, the reallocation of salary costs for Administrative support services reflects an increase.

2.2 Water Source Development

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$3,275,010	\$1,409,632	\$2,423,242	\$1,279,069	\$224,451
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$78,164	\$78,164	100.0%	
Other Personal Services	0	57,000	57,000	100.0%	
Operating Expenses	0	12,893	12,893	100.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$148,057	\$148,057	100.0%	

Water resource development projects and regional or local water supply development assistance projects designed to increase the availability of water supplies for consumptive use; also other water resource development activities not necessarily contained in regional water supply plans but which provide water supply benefits.

2.2.1 Water Resource Development Projects

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: Regional projects designed to create, from traditional or alternative sources, an identifiable, quantifiable supply of water for existing and/or future reasonable-beneficial uses. These projects do not include the construction of facilities for water supply development, as defined in subsection 373.019(21), F.S. Such projects may include the construction, operation, and maintenance of major public works facilities that provide for the augmentation of available surface and ground water supply or that create alternative sources of supply. Water resource development projects are to be identified in water management district regional water supply plans or district water management plans, as applicable, and the water resource development work program.

Major Budget Items: None

Changes and Trends: Planning for such activity will begin in FY 12-13.

2.2.2 Water Supply Development Assistance

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: Financial assistance for regional or local water supply development projects. Such projects may include the construction of facilities included in the term "water supply development" as defined in subsection 373.019(21), F.S.

Major Budget Items: N/A

Changes and Trends: N/A

2.2.3 Other Water Source Development Activities

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$3,275,010	\$1,409,632	\$2,423,242	\$1,279,069	\$224,451
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$78,164	\$78,164	100.0%	
Other Personal Services	0	57,000	57,000	100.0%	
Operating Expenses	0	12,893	12,893	100.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	0	\$148,057	\$148,057	100.0%	

General Description: Water resource development activities and water supply development activities not otherwise categorized above.

Major Budget Items: None

Changes and Trends: This activity includes administrative support for efforts involving alternative water supply and water conservation efforts and is dependent on Governing Board approval of funding.

2.3 Surface Water Projects

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$4,582,576	\$3,216,043	\$2,021,595	\$3,005,611	\$824,305
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	2,356,100	88,500	(2,267,600)	-96.2%	
Operating Expenses	5,400	20,300	14,900	275.9%	
Operating Capital Outlay	5,000	5,000	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	160,000	165,000	5,000	3.1%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$2,526,500	\$278,800	(\$2,247,700)	-89.0%	

General Description: Those projects that restore or protect surface water quality, flood protection, or surface water-related resources through the acquisition and improvement of land, construction of public works, and other activities.

Major Budget Items: \$147,000 for shared positions with DACS and the Soil and Water Conservation Districts and \$25,000 for Poultry Best Management Practices to be used in the Suwannee River Partnership agricultural program. In addition, the District has budgeted \$55,000 for Bell Springs Restoration.

Changes and Trends: This program activity includes any stormwater and wastewater projects, surfacewater quality and restoration projects, and the Suwannee River Partnership. Legislative appropriations of \$2,000,000 – shown as a fund balance - for biological nutrient removal has been removed from this budget and is included with other fund balances and reserves in Appendix C.

2.4 Other Cooperative Projects

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$487,903	\$172,347	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: Any non-water source development cooperative effort under this program area between a water management district and another organization. This does not include a project resulting in a capital facility that is owned or operated by the water management district.

Major Budget Items: None

Changes and Trends: This program activity historically contained greenways planning and project implementation, primarily by coordinating with DEP and through Federal/DOT ISTEA (Intermodal Surface Transportation Efficiency Act of 1991) funds. Funding is currently not available.

2.5 Facilities Construction and Major Renovations

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: Design, construction, and significant renovation of all support and administrative facilities.

Major Budget Items: N/A

Changes and Trends: This program activity includes major renovations to District headquarters facilities. There are no major renovations planned this year.

2.6 Other

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: Acquisition and restoration activities not otherwise categorized above.

Major Budget Items: N/A

Changes and Trends: N/A

2.7 Technology and Information Services

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$66,176	\$66,176	100.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	6,000	6,000	100.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$72,176	\$72,176	100.0%	

General Description: This activity Includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desk top support, application development that support the acquisition, restoration and public works programs and related activities. The costs were formally assigned to activity 6.2 - Computers/ Computer Support" and renamed and reallocated to conform to terminology and methodology in the State budget.

Major Budget Items: None

Changes and Trends: This is a recurring activity.

3.0 Operation and Maintenance of Lands and Works

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$15,370,246	\$6,801,495	\$4,556,040	\$4,621,426	\$4,689,502
Budget Category	Adopted	Tentative	Difference in	Difference in	
	2011-2012	2012-2013	\$ Amount	Percentage	
Salaries and Benefits	\$778,005	\$746,792	(\$31,213)	-4.0%	
Other Personal Services	6,582,063	1,328,000	(5,254,063)	-79.8%	
Operating Expenses	775,900	347,825	(428,075)	-55.2%	
Operating Capital Outlay	1,500	5,500	4000	266.7%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	805,500	273,000	(532,500)	-66.1%	
Debt	0	0	0	0.0%	
Reserves	8,810,000	0	(8,810,000)	-100.0%	
Total Expenditures	\$17,752,968	\$2,701,117	(\$15,051,851)	-84.8%	
Personnel Category					
Full-time Equivalents	9	9	0	0.0%	
Contract/Other	0	0	0	0.0%	
Interns	0	0	0	0.0%	
Total Personnel	9	9	0	0.0%	

This program includes all operation and maintenance of facilities, flood control and water supply structures, lands, and other works authorized by Chapter 373, F.S.

3.1 Land Management (P-2000/Save Our Rivers/Florida Forever)

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$15,247,497	\$6,494,313	\$4,324,658	\$4,381,679	\$4,513,786
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$778,005	\$680,517	(\$97,488)	-12.5%	
Other Personal Services	6,582,063	1,323,000	(5,259,063)	-80.0%	
Operating Expenses	555,900	182,825	(373,075)	-67.1%	
Operating Capital Outlay	1,500	1,500	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	805,500	273,000	(532,500)	-66.1%	
Debt	0	0	0	0.0%	
Reserves	8,810,000	0	(8,810,000)	-100.0%	
Total Budget	\$17,532,968	\$2,460,842	(\$15,072,126)	-86.0%	

General Description: Maintenance, custodial, public use improvements, and restoration efforts for lands acquired through Save Our Rivers, Preservation 2000, Florida Forever or other land acquisition programs.

Major Budget Items: Contractual Services

Facility Management Contractual Services	\$302,000
Natural Resource Management	\$291,000
Prescribed Fire	\$375,000
Public Recreation Services	\$255,000
Miscellaneous Land Management Services	\$100,000

Changes and Trends: Cumulative efforts under the Save Our Rivers (SOR), Preservation 2000 (P2000), and the Florida Forever programs have resulted in the protection of approximately 320,000 acres of water resource lands and 324 miles of river frontage. Land management activities included in this program activity are a continuation of past and current land management activities; no significant new management initiatives are anticipated.

3.2 Works

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: The maintenance of flood control and water supply system infrastructure, such as canals, levees, pump stations, and water control structures. This includes electronic telemetry/communication and control activities.

Major Budget Items: N/A

Changes and Trends: N/A

3.3 Facilities

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$122,749	\$307,182	\$231,382	\$239,747	\$43,555
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	75,000	45,000	(30,000)	-40.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$75,000	\$45,000	(\$30,000)	-40.0%	

General Description: The operation and maintenance of district support and administrative facilities.

Major Budget Items: District headquarters facilities maintenance, \$45,000

Changes and Trends: This program activity includes operation and maintenance of the District headquarters buildings and facilities. The District headquarters site includes 23,000 square feet of office space, a laboratory/storage building, a garage/storage facility, and associated parking lot. This is a recurring item.

3.4 Invasive Plant Control

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$8,470	\$8,470	100.0%	
Other Personal Services	0	5,000	5,000	100.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$13,470	\$13,470	100.0%	

General Description: The treatment of invasive upland and aquatic plants in district waterways or district-owned property, to improve water abatement, maintain navigability, improve water quality, or aid in the preservation, restoration, or protection of environmentally sensitive lands.

Major Budget Items: None.

Changes and Trends: This program activity is comprised solely of invasive upland plant treatment on District lands via contract and routine land management practices. Invasive plant management is not a significant issue in the District. The District does not conduct any aquatic plant control programs. Staff typically control invasive plants as needed for specific tracts; problem areas are typically small and easily controlled by hand application or removal of invasive species. Infestations beyond the immediate control of District land management staff are typically contracted out. Little activity is expected for this item.

3.5 Other

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: Operations and maintenance activities not categorized above, such as emergency management, right-of-way management, and other general maintenance activities.

Major Budget Items: N/A

Changes and Trends: N/A

3.6 Fleet Services

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$132,161
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	145,000	120,000	(25,000)	-17.2%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$145,000	\$120,000	(\$25,000)	-17.2%	

General Description: District fleet used to conduct daily activities.

Major Budget Items: None

Changes and Trends: This program activity includes vehicle maintenance and fuel for the District's fleet and is a recurring activity.

3.7 Technology and Information Services

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$57,805	\$57,805	100.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	4,000	4,000	100.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$61,805	\$61,805	100.0%	

General Description: This activity Includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desk top support, application development that support the operations and maintenance of lands and works programs and related activities. The costs were formally assigned to activity 6.2 - Computers/ Computer Support" and renamed and reallocated to conform to terminology and methodology in the State budget.

Major Budget Items: None

Changes and Trends: This is a recurring activity.

4.0 Regulation

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$1,635,915	\$1,728,515	\$1,558,781	\$1,710,600	\$1,577,786
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$1,029,654	\$1,281,896	\$252,242	24.5%	
Other Personal Services	672,000	104,000	(568,000)	-84.5%	
Operating Expenses	80,650	79,873	(777)	-1.0%	
Operating Capital Outlay	2,500	6,500	4,000	160.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	100,000	0	(100,000)	-100.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Expenditures	\$1,884,804	\$1,472,269	(\$412,535)	-21.9%	
Personnel Category					
Full-time Equivalents	15	12	-3	-20.0%	
Contract/Other	1	0	-1	-100.0%	
Interns	0	0	0	0.0%	
Total Personnel	16	12	-4	-25.0%	

This program includes water use permitting, water well construction permitting, water well contractor licensing, environmental resource permitting, permit administration and enforcement, and any delegated regulatory programs and proprietary interests of the State of Florida's sovereign submerged lands.

The increase in salary costs is due to redirecting administrative and operating expenses to their respective programs as directed for consistency purposes.

4.1 Consumptive Use Permitting

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$143,352	\$148,637	\$150,181	\$150,852	\$188,885
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$206,258	\$536,051	329,793	160.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$206,258	\$536,051	\$329,793	160.0%	

General Description: The review, issuance, renewal, and enforcement of water use permits in accordance with Chapter 373, Part II, Florida Statutes.

Major Budget Items: None.

Changes and Trends: The District is continuing to review current water use permits. Permits are typically issued for 20 year terms. Efforts are being made to update status of permits so as to evaluate District's water use allocations and water supply. Consumptive use permitting consistency efforts in cooperation with the FDEP and the other water management districts are ongoing. The workload for consumptive use permitting is highly variable and depends upon agricultural market trends because much of the water use in the SRWMD is agricultural

4.2 Water Well Construction Permitting and Contractor Licensing

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$111,298	\$147,144	\$203,710	\$141,295	\$166,727
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$70,000	\$98,720	\$28,720	41.0%	
Other Personal Services	199,000	39,000	(160,000)	-80.4%	
Operating Expenses	26,250	39,183	12,933	49.3%	
Operating Capital Outlay	1,000	1,000	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	100,000	0	(100,000)	-100.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$396,250	\$177,903	(\$218,347)	-55.1%	

General Description: The review, issuance, renewal, and enforcement of water well construction permits and regulation of contractor licensing in accordance with Chapter 373, Part III, Florida Statutes.

Major Budget Items: \$40,000 appropriated by the Legislature to implement the well evaluations in delineated areas.

Changes and Trends: Procedural changes to District program activity administration, allowing contractors to obtain permits online, has resulted in costs savings to the District and to contractors, and reduces the amount of paperwork and processing required of District staff. For most permits, this process has also decreased permit issuance time to less than 4 hours. Due to the reallocation of administrative costs to support this program, there is a slight increase in salary.

4.3 Environmental Resource and Surface Water Permitting

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$1,381,265	\$1,432,734	\$1,204,890	\$1,418,453	\$1,222,174
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$753,396	\$552,776	(\$200,620)	-26.6%	
Other Personal Services	473,000	65,000	(408,000)	-86.3%	
Operating Expenses	54,400	40,690	(13,710)	-25.2%	
Operating Capital Outlay	1,500	1,500	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$1,282,296	\$659,966	(\$622,330)	-48.5%	

General Description: The review, issuance, compliance and enforcement of environmental resource and surface water permits in accordance with Chapter 373, Part IV, Florida Statutes.

Major Budget Items: \$453,000 is appropriated by the Legislature to implement the Environmental Resource Permitting (ERP) program, the same level of funding provided since Fiscal Year 1995. \$247,000 is appropriated by the Legislature to implement wetland protection regulations associated with implementation of the District's ERP program.

Changes and Trends: Majority of this budget is included in salaries to fund technical staff to handle the permitting workload and provide the expertise necessary for such permits. The permitting load for ERP is projected to decrease as a result of legislation taking effect on July 1, 2012, that allows for self-certification of certain projects by permit applicants. Staffing requirements and contractual services for the ERP program are decreased significantly.

4.4 Other

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	\$0	0.0%	

General Description: Regulatory and enforcement activities not otherwise categorized above.

Major Budget Items: N/A

Changes and Trends: N/A

4.5 Technology and Other Services

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$94,349	\$94,349	100.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	4,000	4,000	100.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$98,349	\$98,349	100.0%	

General Description: This activity Includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desk top support, application development that support the regulation programs and related activities. The costs were formally assigned to activity 6.2 - Computers/ Computer Support" and renamed and reallocated to conform to terminology and methodology in the State budget.

Major Budget Items: None

Changes and Trends: This is a recurring activity

5.0 Outreach

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$168,945	\$293,443	\$102,102	\$102,846	\$154,888
Budget Category	Adopted	Tentative	Difference in	Difference in	
	2011-2012	2012-2013	\$ Amount	Percentage	
Salaries and Benefits	\$50,000	\$50,000	\$0	0.0%	
Other Personal Services	62,000	0	(62,000)	-100.0%	
Operating Expenses	29,500	25,000	(4,500)	-15.3%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Expenditures	\$141,500	\$75,000	(\$66,500)	-47.0%	
Personnel Category					
Full-time Equivalents	1	1	0	0.0%	
Contract/Other	0	0	0	0.0%	
Interns	0	0	0	0.0%	
Total Personnel	1	1	0	0.0%	

This program includes all environmental education activities, such as water conservation campaigns and water resource education; public information activities; all lobbying activities relating to local regional, state, and federal governmental affairs; and all public relations activities, including related public service announcements and advertising in any media.

5.1 Water Resource Education

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$106,848	\$209,565	\$17,962	\$5,275	\$12,107
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	5,000	0	(5,000)	-100.0%	
Operating Expenses	14,500	10,000	(4,500)	-31.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$19,500	\$10,000	(\$9,500)	-48.7%	

General Description: Water management district activities and media publications that present factual information on the nature, use, and management of water resources (including water supply and demand management). This program also includes teacher education and training activities.

Major Budget Items: None

Changes and Trends: Existing documents, maps, databases, aerial photography, and other resources are used by District staff on a daily basis to provide water resource information and assistance to the public, other agencies, and local governments. This is not a recurring expenditure. Efforts this year will be focused on water conservation.

5.2 Public Information

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$22,849	\$13,344	\$12,078	\$12,272	\$19,097
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	57,000	0	(57,000)	-100.0%	
Operating Expenses	15,000	15,000	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$72,000	\$15,000	(\$57,000)	-79.2%	

General Description: All public notices regarding water management district decision-making and governing board, basin board, and advisory committee meetings, public workshops, public hearings, and other district meetings; and factual information provided to the public and others by a water management district regarding district structure, functions, programs, budget, and other operational aspects of the district.

Major Budget Items: None

Changes and Trends: The District anticipates continued improvements annually to the District's website to provide additional public information in the future.

5.3 Public Relations

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	0	0.0%	

General Description: Water management district activities, advertising, and publications with the purpose of swaying public opinion about the district or a water management issue, countering criticisms of the district, or engendering positive feelings toward the district.

Major Budget Items: N/A

Changes and Trends: N/A

5.4 Lobbying

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$39,248	\$70,534	\$72,062	\$85,299	\$123,684
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$50,000	\$50,000	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$50,000	\$50,000	\$0	0.0%	

General Description: Influencing or attempting to influence legislative action or non-action through oral or written communication or an attempt to obtain the goodwill of a member or employee of the Legislature (see section 11.045, F.S.). For purposes of the standard budget reporting format, this definition includes Federal legislative action or non-action.

Major Budget Items: None.

Changes and Trends: This activity is dependent on Governing Board direction each year.

5.5 Other

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	0	0.0%	

General Description: Outreach activities not otherwise categorized above.

Major Budget Items: N/A

Changes and Trends: N/A

5.6 Technology and Information Services

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$0	\$0	\$0	\$0	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$0	\$0	0	0.0%	

General Description: This activity Includes computer hardware and software, data lines, computer support and maintenance, IT consulting services, data centers, network operations (web support and updates), desk top support, application development that support the outreach programs and related activities. The costs were formally assigned to activity 6.2 - "Computers/ Computer Support" and renamed and reallocated to conform to terminology and methodology in the State budget.

Major Budget Items: N/A

Changes and Trends: This is a recurring activity.

6.0 District Management and Administration

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$6,840,611	\$3,283,979	\$7,360,037	\$6,949,658	\$3,194,862
Budget Category		Adopted 2011-2012	Tentative 2011-2012	Difference in \$ Amount	Difference in Percentage
Salaries and Benefits		\$1,935,675	\$843,644	(\$1,092,031)	-56.4%
Other Personal Services		891,500	361,300	(530,200)	-59.5%
Operating Expenses		716,025	521,811	(194,214)	-27.1%
Operating Capital Outlay		151,000	84,000	(67,000)	-44.4%
Fixed Capital Outlay		0	0	0	0.0%
Interagency Expenditures		28,000	15,000	(13,000)	-46.4%
Debt		0	0	0	0.0%
Reserves		2,760,000	0	(2,760,000)	-100.0%
Total Expenditures		\$6,482,200	\$1,825,755	(\$4,656,445)	-71.8%
Personnel Category					
Full-time Equivalents		19	19	0	0.00%
Contract/Other		3	0	-3	-100.0%
Interns		0	0	0	0.0%
Total Personnel		22	19	-3	-13.6%

This program includes all governing and basin board support; executive support; management information systems; unrestricted reserves; and general counsel, ombudsman, human resources, finance, audit, risk management, and administrative services.

6.1 Administrative and Operations Support

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$1,766,200	\$1,939,926	\$1,771,753	\$1,650,669	\$1,737,486
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$1,179,988	\$843,644	(\$336,344)	-28.5%	
Other Personal Services	223,000	361,300	138,300	62.0%	
Operating Expenses	557,125	521,811	(35,314)	-6.3%	
Operating Capital Outlay	5,000	84,000	79,000	1580.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	8,000	15,000	7,000	-87.5%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$1,973,113	\$1,825,755	(\$147,358)	-7.5%	

General Description: Executive management, executive support, governing board support, basin board support, ombudsman, inspector general, general counsel, human resources, administrative support (general), procurement/contract administration, insurance, risk management, finance, accounting, budget, and communications.

Major Budget Items: None

Changes and Trends: For FY 12-13, administration costs were placed in the program they supported. Hence, for this year, there are significant decreases.

6.2 Computers/Computer Support

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$1,382,863	\$1,015,453	\$908,337	\$943,239	\$1,163,589
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$755,687	\$0	(\$755,687)	-100.0%	
Other Personal Services	333,500	0	(333,500)	-100.0%	
Operating Expenses	158,900	0	(158,900)	-100.0%	
Operating Capital Outlay	146,000	0	(146,000)	-100.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	20,000	0	(20,000)	-100.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$1,414,087	\$0	(\$1,414,087)	-100.0%	

General Description: Computer hardware, software, support and maintenance.

Major Budget Items: For FY 12-13, this item has been distributed amongst the programs under Sections 1.5, 2.7, 3.7, 4.5, 5.6, and 6.1.9.

Changes and Trends: This is a recurring program activity.

6.3 Reserves

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$3,372,684	\$0	\$4,381,277	\$4,078,235	\$0
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	0	0	0	0.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	2,760,000	0	(2,760,000)	-100.0%	
Total Budget	\$2,760,000	\$0	(\$2,760,000)	-100.0%	

General Description: Undesignated reserves, contingency reserves.

Major Budget Items: FY 12-13 reserves are \$0. The reserves are not included in the FY 12-13 budget but have been included in Appendix C “Other Fund Balances”.

Changes and Trends: Reserves will no longer be included in this report. Fund reserves will be in accordance to GASB Statement No. 54.

6.4 Other

	FY 06-07	FY 07-08	FY 08-09	FY 09-10	FY 10-11
Actual Expenditure	\$318,864	\$328,600	\$298,670	\$277,515	\$293,787
Budget Category	Adopted 2011-2012	Tentative 2012-2013	Difference in \$ Amount	Difference in Percentage	
Salaries and Benefits	\$0	\$0	\$0	0.0%	
Other Personal Services	335,000	0	(335,000)	-100.0%	
Operating Expenses	0	0	0	0.0%	
Operating Capital Outlay	0	0	0	0.0%	
Fixed Capital Outlay	0	0	0	0.0%	
Interagency Expenditures	0	0	0	0.0%	
Debt	0	0	0	0.0%	
Reserves	0	0	0	0.0%	
Total Budget	\$335,000	\$0	(\$335,000)	-100.0%	

General Description: Tax Collector/Property Appraiser fees.

Major Budget Items: These items are not included in the budget for FY 12-13 since it represents only an operational budget. Reserves have been included in Appendix C “Other Fund Balances”. Fund reserves will be in accordance to GASB Statement No. 54.

Changes and Trends: This is a recurring program activity.

B. Program and Activity Allocations by Areas of Responsibility

Subparagraph 373.536(5)(d)5, F.S. requires the District to report the total estimated amount in the District budget for each area of responsibility (AOR). All programs and activities at water management districts are categorized by four AORs, including Water Supply, Water Quality, Flood Protection, and Natural Systems.

Expenditures in the four AORs are provided only at the program level. These AOR expenditures are estimates only and do not reflect the overlap between the areas of responsibility. For instance, a land acquisition project can serve more than one purpose (i.e., flood protection/ floodplain management and natural systems). Therefore, the AOR expenditures should be viewed only as one indication of whether the District is adequately addressing each area of responsibility. The overlap between the AORs is indicated where there is an "x" placed under more than one area of responsibility for an activity.

The following tables provide estimated expenditures for FY 10-11 (Actual Audited), FY 11-12 (As Adopted), and FY 12-13 (As Proposed). The data provided herein is for information only and no attempts were made to discuss trends or budget variances by AOR for the three-year reporting period.

PROGRAM AND ACTIVITY ALLOCATIONS (ACTUAL AUDITED)

For Fiscal Year 2010-11

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

PROGRAMS AND ACTIVITIES	FISCAL YEAR 2010-11	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$3,222,159	\$869,983	\$322,216	\$1,159,977	\$869,983
1.1 - District Water Management Planning	1,132,751	X			X
1.1.1 Water Supply Planning	502,408	X			
1.1.2 Minimum Flows and Levels	630,343	X			X
1.1.3 Other Water Resources Planning	0				
1.2 - Research, Data Collection, Analysis and Monitoring	1,307,163	X	X	X	X
1.3 - Technical Assistance	782,245			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services ⁽¹⁾	0				
2.0 Acquisition, Restoration and Public Works	\$5,440,753	\$1,196,966	\$1,305,781	\$1,305,781	\$1,632,226
2.1 - Land Acquisition ⁽¹⁾	4,391,997		X	X	X
2.2 - Water Source Development	224,451	X			
2.2.1 Water Resource Development Projects	0				
2.2.2 Water Supply Development Assistance	0				
2.2.3 Other Water Source Development Activities	224,451	X			
2.3 - Surface Water Projects	824,305		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service ⁽¹⁾	0				
3.0 Operation and Maintenance of Lands and Works	\$4,689,502	\$1,172,376	\$1,172,375	\$1,172,375	\$1,172,376
3.1 - Land Management	4,513,786	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	43,555	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	132,161	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	0				
4.0 Regulation	\$1,577,786	\$173,556	\$552,225	\$426,002	\$426,002
4.1 - Consumptive Use Permitting	188,885	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	166,727	X	X		
4.3 - Environmental Resource and Surface Water Permitting	1,222,174		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.5 - Technology & Information Services ⁽¹⁾	0				
5.0 Outreach	\$154,888	\$9,293	\$68,151	\$9,293	\$68,151
5.1 - Water Resource Education	12,107	X	X	X	X
5.2 - Public Information	19,097	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	123,684	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services ⁽¹⁾	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$15,085,088</i>	\$3,422,174	\$3,420,747	\$4,073,428	\$4,168,738
6.0 District Management and Administration	\$3,194,862				
6.1 - Administrative and Operations Support	1,737,486				
6.1.1 - Executive Direction ⁽²⁾	417,948				
6.1.2 - General Counsel / Legal	28,286				
6.1.3 - Inspector General	34,000				
6.1.4 - Administrative Support	965,693				
6.1.5 - Fleet Services ⁽²⁾	0				
6.1.6 - Procurement / Contract Administration	83,645				
6.1.7 - Human Resources	76,282				
6.1.8 - Communications	131,632				
6.1.9 - Other ⁽¹⁾⁽³⁾	0				
6.2 - Computer/Computer Support ⁽¹⁾	1,163,589				
6.2.1 - Executive Direction	0				
6.2.2 - Administrative Services	523,326				
6.2.3 - Application Development	91,677				
6.2.4 - Computer Operations	20,000				
6.2.5 - Network Support	132,410				
6.2.6 - Desk Top Support	362,019				
6.2.7 - Asset Acquisition	34,157				
6.2.8 - Other	0				
6.3 - Reserves	0				
6.4 - Other (Tax Collector / Property Appraiser Fees)	293,787				
TOTAL	\$18,279,950				

⁽¹⁾ For FY 2012-13 program and activity costs are allocated to Activities 1.5, 2.7, 3.7, 4.5, 5.6 and 6.1.9

⁽²⁾ For FY 2012-13 activity costs are allocated to activities 3.6 and 6.1.1

⁽³⁾ Formerly "Other Administrative and Operations Support Activity" for FY 2012-13 costs are reported as "Technology and Information Services"

PROGRAM AND ACTIVITY ALLOCATIONS (ADOPTED)

For Fiscal Year 2011-12

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

PROGRAMS AND ACTIVITIES	FISCAL YEAR 2011-12	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$10,862,963	\$2,933,000	\$1,086,296	\$3,910,667	\$2,933,000
1.1 - District Water Management Planning	5,140,330	X			X
1.1.1 Water Supply Planning	1,743,357	X			
1.1.2 Minimum Flows and Levels	3,396,973	X			X
1.1.3 Other Water Resources Planning	0				
1.2 - Research, Data Collection, Analysis and Monitoring	4,599,133	X	X	X	X
1.3 - Technical Assistance	1,123,500			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services ⁽¹⁾	0				
2.0 Acquisition, Restoration and Public Works	\$10,265,154	\$2,258,334	\$2,463,637	\$2,463,637	\$3,079,546
2.1 - Land Acquisition	7,738,654		X	X	X
2.2 - Water Source Development	0				
2.2.1 Water Resource Development Projects	0				
2.2.2 Water Supply Development Assistance	0				
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	2,526,500		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service ⁽¹⁾	0				
3.0 Operation and Maintenance of Lands and Works	\$17,752,968	\$4,438,242	\$4,438,242	\$4,438,242	\$4,438,242
3.1 - Land Management	17,532,968	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	75,000	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	145,000	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	0				
4.0 Regulation	\$1,884,804	\$207,328	\$659,682	\$508,897	\$508,897
4.1 - Consumptive Use Permitting	206,258	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	396,250	X	X		
4.3 - Environmental Resource and Surface Water Permitting	1,282,296		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.5 - Technology & Information Services ⁽¹⁾	0				
5.0 Outreach	\$141,500	\$8,490	\$62,260	\$8,490	\$62,260
5.1 - Water Resource Education	19,500	X	X	X	X
5.2 - Public Information	72,000	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	50,000	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services ⁽¹⁾	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$40,907,389</i>	\$9,845,394	\$8,710,117	\$11,329,933	\$11,021,945
6.0 District Management and Administration	6,482,200				
6.1 - Administrative and Operations Support	1,973,113				
6.1.1 - Executive Direction ⁽²⁾	508,758				
6.1.2 - General Counsel / Legal	60,000				
6.1.3 - Inspector General	35,000				
6.1.4 - Administrative Support	1,122,185				
6.1.5 - Fleet Services ⁽²⁾	0				
6.1.6 - Procurement / Contract Administration	71,258				
6.1.7 - Human Resources	25,912				
6.1.8 - Communications	150,000				
6.1.9 - Other ⁽¹⁾⁽³⁾	0				
6.2 - Computer/Computer Support ⁽¹⁾	1,414,087				
6.2.1 - Executive Direction	0				
6.2.2 - Administrative Services	650,576				
6.2.3 - Application Development	201,800				
6.2.4 - Computer Operations	20,000				
6.2.5 - Network Support	135,000				
6.2.6 - Desk Top Support	358,711				
6.2.7 - Asset Acquisition	48,000				
6.2.8 - Other	0				
6.3 - Reserves	2,760,000				
6.4 - Other (Tax Collector / Property Appraiser Fees)	335,000				
TOTAL	\$47,389,589				

⁽¹⁾ For FY 2012-13 program and activity costs are allocated to Activities 1.5, 2.7, 3.7, 4.5, 5.6 and 6.1.9

⁽²⁾ For FY 2012-13 activity costs are allocated to activities 3.6 and 6.1.1

⁽³⁾ Formerly "Other Administrative and Operations Support Activity" for FY 2012-13 costs are reported as "Technology and Information Services"

PROGRAM AND ACTIVITY ALLOCATIONS (CURRENT BUDGET - NO AMENDMENTS MADE - SAME AS ADOPTED)

For Fiscal Year 2011-12

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

PROGRAMS AND ACTIVITIES	FISCAL YEAR 2011-12	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$10,862,963	\$2,933,000	\$1,086,296	\$3,910,667	\$2,933,000
1.1 - District Water Management Planning	5,140,330	X			X
1.1.1 Water Supply Planning	1,743,357	X			
1.1.2 Minimum Flows and Levels	3,396,973	X			X
1.1.3 Other Water Resources Planning	0				
1.2 - Research, Data Collection, Analysis and Monitoring	4,599,133	X	X	X	X
1.3 - Technical Assistance	1,123,500			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services ⁽¹⁾	0				
2.0 Acquisition, Restoration and Public Works	\$10,265,154	\$2,258,334	\$2,463,637	\$2,463,637	\$3,079,546
2.1 - Land Acquisition ⁽¹⁾	7,738,654		X	X	X
2.2 - Water Source Development	0				
2.2.1 Water Resource Development Projects	0				
2.2.2 Water Supply Development Assistance	0				
2.2.3 Other Water Source Development Activities	0				
2.3 - Surface Water Projects	2,526,500		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service ⁽¹⁾	0				
3.0 Operation and Maintenance of Lands and Works	\$17,752,968	\$4,438,242	\$4,438,242	\$4,438,242	\$4,438,242
3.1 - Land Management	17,532,968	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	75,000	X	X	X	X
3.4 - Invasive Plant Control	0				
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	145,000				
3.7 - Technology & Information Services ⁽¹⁾	0				
4.0 Regulation	\$1,884,804	\$207,328	\$659,682	\$508,897	\$508,897
4.1 - Consumptive Use Permitting	206,258	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	396,250	X	X		
4.3 - Environmental Resource and Surface Water Permitting	1,282,296		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.5 - Technology & Information Services ⁽¹⁾	0				
5.0 Outreach	\$141,500	\$8,490	\$62,260	\$8,490	\$62,260
5.1 - Water Resource Education	19,500	X	X	X	X
5.2 - Public Information	72,000	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	50,000	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services ⁽¹⁾	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$40,907,389</i>	\$9,845,394	\$8,710,117	\$11,329,933	\$11,021,945
6.0 District Management and Administration	\$6,482,200				
6.1 - Administrative and Operations Support	1,973,113				
6.1.1 - Executive Direction ⁽²⁾	508,758				
6.1.2 - General Counsel / Legal	60,000				
6.1.3 - Inspector General	35,000				
6.1.4 - Administrative Support	1,122,185				
6.1.5 - Fleet Services	0				
6.1.6 - Procurement / Contract Administration	71,258				
6.1.7 - Human Resources	25,912				
6.1.8 - Communications	150,000				
6.1.9 - Other ⁽¹⁾⁽³⁾	0				
6.2 - Computer/Computer Support ⁽¹⁾	1,414,087				
6.2.1 - Executive Direction	0				
6.2.2 - Administrative Services	650,576				
6.2.3 - Application Development	201,800				
6.2.4 - Computer Operations	20,000				
6.2.5 - Network Support	135,000				
6.2.6 - Desk Top Support	358,711				
6.2.7 - Asset Acquisition	48,000				
6.2.8 - Other	0				
6.3 - Reserves	2,760,000				
6.4 - Other (Tax Collector / Property Appraiser Fees)	335,000				
TOTAL	\$47,389,589				

Note: Current Budget is same as Adopted Budget. SRWMD conducts one amendment a year in late September.

⁽¹⁾ For FY 2012-13 program and activity costs are allocated to Activities 1.5, 2.7, 3.7, 4.5, 5.6 and 6.1.9

⁽²⁾ For FY 2012-13 activity costs are allocated to activities 3.6 and 6.1.1

⁽³⁾ Formerly "Other Administrative and Operations Support Activity" for FY 2012-13 costs are reported as "Technology and Information Services"

PROGRAM AND ACTIVITY ALLOCATIONS (PROPOSED BUDGET)

For Fiscal Year 2012-13

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

PROGRAMS AND ACTIVITIES	FISCAL YEAR 2012-13	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$6,781,685	\$2,831,054	\$678,169	\$1,941,407	\$1,331,055
1.1 - District Water Management Planning	3,365,715	X			X
1.1.1 Water Supply Planning	1,141,260	X			
1.1.2 Minimum Flows and Levels	2,224,455	X			X
1.1.3 Other Water Resources Planning	0				
1.2 - Research, Data Collection, Analysis and Monitoring	2,174,172	X	X	X	X
1.3 - Technical Assistance	1,110,000			X	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services ⁽¹⁾	131,798	X	X	X	X
2.0 Acquisition, Restoration and Public Works	\$2,272,848	\$500,027	\$545,484	\$345,484	\$881,854
2.1 - Land Acquisition	1,773,815	X	X	X	X
2.2 - Water Source Development	148,057	X			
2.2.1 Water Resource Development Projects	0				
2.2.2 Water Supply Development Assistance	0				
2.2.3 Other Water Source Development Activities	148,057	X			
2.3 - Surface Water Projects	278,800		X	X	X
2.4 - Other Cooperative Projects	0				
2.5 - Facilities Construction and Major Renovations	0				
2.6 - Other Acquisition and Restoration Activities	0				
2.7 - Technology & Information Service ⁽¹⁾	72,176	X	X	X	X
3.0 Operation and Maintenance of Lands and Works	\$2,701,117	\$675,279	\$675,279	\$675,279	\$675,279
3.1 - Land Management	2,460,842	X	X	X	X
3.2 - Works	0				
3.3 - Facilities	45,000	X	X	X	X
3.4 - Invasive Plant Control	13,470				X
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	120,000	X	X	X	X
3.7 - Technology & Information Services ⁽¹⁾	61,805	X	X	X	X
4.0 Regulation	\$1,472,269	\$724,805	\$299,951	\$200,000	\$247,513
4.1 - Consumptive Use Permitting	536,051	X			
4.2 - Water Well Construction Permitting and Contractor Licensing	177,903	X	X		
4.3 - Environmental Resource and Surface Water Permitting	659,966		X	X	X
4.4 - Other Regulatory and Enforcement Activities	0				
4.5 - Technology & Information Services ⁽¹⁾	98,349	X	X	X	X
5.0 Outreach	\$75,000	\$33,000	\$4,500	\$4,500	\$33,000
5.1 - Water Resource Education	10,000	X	X	X	X
5.2 - Public Information	15,000	X	X	X	X
5.3 - Public Relations	0				
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	50,000	X	X	X	X
5.5 - Other Outreach Activities	0				
5.6 - Technology & Information Services ⁽¹⁾	0				
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$13,302,919</i>	\$4,764,165	\$2,203,382	\$3,166,670	\$3,168,701
6.0 District Management and Administration	\$1,825,755				
6.1 - Administrative and Operations Support	1,825,755				
6.1.1 - Executive Direction ⁽²⁾	495,469				
6.1.2 - General Counsel / Legal	60,000				
6.1.3 - Inspector General	35,000				
6.1.4 - Administrative Support	666,130				
6.1.5 - Fleet Services ⁽²⁾	0				
6.1.6 - Procurement / Contract Administration	71,258				
6.1.7 - Human Resources	25,912				
6.1.8 - Communications	40,286				
6.1.9 - Technology & Information Services ⁽¹⁾	431,700				
6.2 - Computer/Computer Support ⁽¹⁾	0				
6.2.1 - Executive Direction	0				
6.2.2 - Administrative Services	0				
6.2.3 - Application Development	0				
6.2.4 - Computer Operations	0				
6.2.5 - Network Support	0				
6.2.6 - Desk Top Support	0				
6.2.7 - Asset Acquisition	0				
6.2.8 - Other	0				
6.3 - Reserves	0				
6.4 - Other (Tax Collector / Property Appraiser Fees)	0				
TOTAL	\$15,128,674				

⁽¹⁾ For FY 2012-13 program and activity costs are allocated to activities 1.5, 2.7, 3.7, 4.5, 5.6 and 6.1.9

⁽²⁾ For FY 2012-13 activity costs are allocated to activities 3.6 and 6.1.1

⁽³⁾ Formerly "Other Administrative and Operations Support Activity" for FY 2012-13 costs are reported as "Technology and Information Services"

V. Sources and Uses of State and Federal Funds

The following represents state funds as they are totaled for this budget and does not represent what is allocated by the State of Florida annually. The following funds include funds allocated annually as well as funding for that source that will be carried forward to FY 12-13.

State Funds

Water Management Lands Trust Fund (\$2,165,494)

These funds are used for land management projects and activities, and payments to local governments in lieu of taxes.

Water Protection and Sustainability Trust Funds (\$891,500)

These funds were provided by legislative appropriation to identify and develop alternative water supplies and, for the SRWMD, to implement spring protection strategies and programs. These funds have been forwarded to SRWMD.

Environmental Resources Permitting Grant (\$453,000 / annually)

These funds are in direct support of the ERP program administered by the District as delegated by the FDEP.

Wetlands Grant (\$247,000 / annually)

These funds are provided by the Legislature to the District's regulatory programs to be specifically used when permitting activities involve impacts to wetlands, as described in the quarterly and annual wetlands reports provided to DEP.

Florida Department of Environmental Protection (FDEP) Delineated Areas Grant (\$40,000/ annually)

Funds from FDEP to continue to evaluate wells located in delineated areas.

Federal Funds

FEMA Risk Map – Mapping Activity Statement (\$1,110,000)

Funds are provided to the District in its role as Cooperating Technical Partner to update existing flood maps and create and administer Digital Flood Insurance Rate Maps (DFIRMs).

SOURCES AND USES OF STATE AND FEDERAL FUNDS

Fiscal Year 2012-2013

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

	All Programs	Water Resources Planning & Monitoring	Acquisition, Restoration and Public Works	Op and Maint of Lands & Works	Regulation	Outreach	Management and Administration
NON-DEDICATED STATE REVENUE							
State General Revenue							
DEDICATED STATE REVENUE							
Florida Forever Trust Fund							
Water Management Lands Trust Fund	\$ 2,165,494.00			\$ 2,165,494.00			
Water Protection & Sustainability Trust Fund	\$ 891,500.00	\$ 891,500.00					
Environmental Resources Permitting Grant	\$ 453,000.00				\$ 453,000.00		
Wetlands Grant	\$ 247,000.00				\$ 247,000.00		
FDEP Delineated Areas Grant	\$ 40,000.00				\$ 30,000.00		
Subtotals	\$ 3,796,994.00	\$ 891,500.00	\$ -	\$ 2,165,494.00	\$ 730,000.00	\$ -	
NON-DEDICATED FEDERAL REVENUE							
Federal General Revenue							
DEDICATED FEDERAL REVENUE							
FEMA Flood Map Modernization	\$ 1,110,000.00	\$ 1,110,000.00					
Subtotals	\$ 1,110,000.00	\$ 1,110,000.00	\$ -	\$ -	\$ -	\$ -	
TOTAL	\$ 4,906,994.00	\$ 2,001,500.00	\$ -	\$ 2,165,494.00	\$ 730,000.00	\$ -	

VI. Summary of Workforce

The following table summarizes staffing levels at the District from Fiscal Year 2008-2009 through Fiscal year 2012-2013.

Summary Of Staffing Levels									
		Fiscal Year	2011-2012 to	2011-2012 to					
		2008-2009	2009-2010	2010-2011	2011-2012	2012-2013	2012-2013	2012-2013	
							Difference	% Change	
All Programs	Full-time Equivalents	68	68	68	63	66	3	4.76	
	Contract/Other	8	8	8	7	2	-5	-71.43	
	TOTAL PERSONNEL	76	76	76	70	68	-2	-2.86	
Water Resource Planning and Monitoring	Full-time Equivalents	10	10	10	10	21	11	110.00	
	Contract/Other	3	3	3	2	2	0	0.00	
	TOTAL PERSONNEL	13	13	13	12	23	11	91.67	
Acquisition, Restoration and Public Works	Full-time Equivalents	11	11	11	9	4	-5	-55.56	
	Contract/Other	1	1	1	1	0	-1	-100.00	
	TOTAL PERSONNEL	12	12	12	10	4	-6	-60.00	
Operation and Maintenance of Lands and Works	Full-time Equivalents	9	9	9	9	9	0	0.00	
	Contract/Other	0	0	0	0	0	0	0.00	
	TOTAL PERSONNEL	9	9	9	9	9	0	0.00	
Regulation	Full-time Equivalents	18	18	18	15	12	-3	-20.00	
	Contract/Other	2	2	2	1	0	-1	-100.00	
	TOTAL PERSONNEL	20	20	20	16	12	-4	-25.00	
Outreach	Full-time Equivalents	1	1	1	1	1	0	0.00	
	Contract/Other	0	0	0	0	0	0	0.00	
	TOTAL PERSONNEL	1	1	1	1	1	0	0.00	
Management and Administration	Full-time Equivalents	19	19	19	19	19	0	0.00	
	Contract/Other	2	2	2	3	0	-3	-100.00	
	TOTAL PERSONNEL	21	21	21	22	19	-3	-13.64	

VII. Performance Measures

A. Budgetary Performance Measures by EOG Program

All five Florida water management districts are committed to accountability. An important tool in this regard is the establishment of performance measures, both in terms of effectiveness (accomplishing what we intend to accomplish) and efficiency (producing desired results with minimum expense of energy, time, money and materials). The districts began reporting a “core set” of effectiveness measures to the Florida Department of Environmental Protection (DEP) in FY2000-2001. A listing of these effectiveness measures is provided at the end of this section. Between February and May, 2001, the five water management districts (districts), the Governor’s Office of Policy and Budget (OPB), and the DEP were engaged in a fast track effort to develop “core set” efficiency measures for water management (budgetary performance measures – BPM). This section represents a summary of the initial developmental process.

The measures developed are intended to be consistent with those adopted for the Florida Forever program and others used by DEP. In addition, each district will be developing and using additional BPMs for specific activities of their operation as needed (e.g., Comprehensive Everglades Restoration Program, Tampa Bay Partnership Agreement, Quality Communities Program, etc.).

The process to evolve the BPMs began with a basic survey of district measures. Each district has had some degree of experience with efficiency measurement, usually related to either budget justification or reporting to the Executive Office of the Governor (EOG) and the Legislature. A summary of district responses was developed to reflect both efficiency measures used and those that the districts felt would be of significant value. This allowed for discussion of the pros and cons of various options.

A brainstorming exercise led to a “long list” of potential efficiency measures, including a ranking of these potential measures. This resulted in the first draft of district efficiency measures for further consideration by various parties. A standard format was created to meet the challenge of developing efficiency measures that apply to, and can be reported on by, all the districts. The “Water Management Performance Measures - Phase II – Strawman” (April 5, 2001) was drafted for review and comment by DEP, EOG, appropriate legislative staff, and the district’s executive staff and governing board. The BPMs were finalized in a meeting in May. The measures are listed below.

Core Budget Performance Measures (Efficiency)

1.0 - WATER RESOURCES PLANNING AND MONITORING

- Water Supply planning cost per capita (district-wide population) (1.1.1)
- Cost of minimum flows / levels per acre (lakes), stream mile, and spring (1.1.2)
- Cost per sampling event for water resources monitoring (1.2)

2.0 - ACQUISITION, RESTORATION AND PUBLIC WORKS

- Land Acquisition purchase price as a % of appraised value (2.1)
- Cost per million gallons a day (MGD) for Water Resource Development (2.2.1, 2.2.2)
- Cost per acre restored (2.3)

3.0 - OPERATION AND MAINTENANCE OF LANDS AND WORKS

- Total land management costs per acre (3.1)
- Cost per square foot of district facilities maintained (3.3)
- Cost per acre of water bodies managed under maintenance control (invasive aquatic plants) (3.4)
- Cost per acre treated for terrestrial invasive exotics (3.4)

4.0 - REGULATION

- Cost per permit processed by type (CUP, ERP and Well Construction) (4.1, 4.2, 4.3)
- Average number of days to act upon a permit once application is complete (4.1, 4.2, 4.3)

5.0 - OUTREACH

- Cost per District resident for Outreach (5.1, 5.2, 5.3, 5.4, 5.5 combined)

6.0 - DISTRICT MANAGEMENT AND ADMINISTRATION

- Reported as the percentage of the District's total budget.

1.0 - WATER RESOURCES PLANNING AND MONITORING

BPM:Water Supply planning cost per capita

Intent of the BPM: To identify the investment per resident for water supply planning to aid timely, efficient provision of current and future supplies.

N/A--Water supply planning activities are not prioritized in the District's work plan and budget.

BPM: Cost of minimum flows/levels per acre (lakes), stream mile, and spring

Intent of the BPM: To identify how efficiently minimum flows and levels are being established.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$1,931,073	\$1,989,005*	\$1,490,572*	\$1,000,000	\$705,000
Stream Miles	250*	250*	250*	250*	210*
MFL cost per mile	\$7,724*	\$7,956*	\$5,962*	\$4,000	\$3,357

*estimated

Note: FY 2011 reductions are due to efforts being more in-house than outsourcing.

BPM: Cost per sampling event for water resources monitoring

Intent of the BPM: To measure the efficient collection of information that is vital to effective water resource management.

All Monitoring	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$1,404,658	\$1,362,518*	\$1,433,992	\$1,582,070	\$1,307,000
# Sampling Events	1,799,561	1,724,707*	1,799,797	1,800,139	1,809,000
Cost per sampling event	\$0.78	\$0.79*	\$0.80*	\$0.88*	\$0.72*

Water flows and levels, water quality, rainfall, and aquatic biological data are collected to support implementation of District programs as well as to provide data and assistance to other agencies and the public.

Water quality monitoring follows a protocol and includes a standard list of constituent analyses as reported in the District's annual water quality report. (Specific constituent analyses may vary across the District, or over time, depending on need. This accounts for some of the variability in per-unit costs.) Generally, the District seeks to monitor the most cost-effective constituents and address more costly monitoring (e.g., pesticides, herbicides) only where needed or for periodic checks.

Increased use of automated data collection and data delivery for some networks via telecommunications, such as for rainfall, stream stage, and groundwater levels, has increased overall monitoring efficiency.

The figures above include all costs for water resource monitoring in each of the three subcategories, including staff time and overhead, contracts, equipment, and services. A significant portion of the cost is reflected in contractual services with private firms, other agencies, and individuals. Aquatic biological sampling and analysis is included in the surfacewater quality monitoring contract, and in the amount shown above for surfacewater quality monitoring. In-house monitoring efforts are for groundwater levels, groundwater quality sample collection, and some surfacewater hydrologic monitoring. Automated sites and sites with timed or continuous recorders are considered to have one sample per day per site in the above calculations.

2.0 - ACQUISITION, RESTORATION AND PUBLIC WORKS

BPM: Land Acquisition purchase price as a % of appraised value

Intent of the BPM: To identify how efficient the public land buying process is relative to appraised value of properties acquired.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$8,660,514	\$13,935,347	\$3,821,340	\$5,888,426	\$3,793,218
Appraised Value	\$10,568,244	\$14,106,289	\$4,854,982	\$15,807,050	\$4,107,621
Cost as % of Value	82%	99%	79%	37%	92%

Fee Simple Acq.	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$5,086,157	\$11,122,821	\$3,459,400	\$2,268,048	\$3,278,609
Appraised Value*	\$5,435,500	\$11,069,380	\$4,177,250	\$2,275,625	\$3,155,900
Cost as % of Value	94%	100%	83%	100%	104%

Less-Than-Fee Acq.	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$3,574,357	\$2,812,526	\$361,940	\$3,620,378	\$514,609
Appraised Value*	\$5,132,744	\$3,036,909	\$677,732	\$13,531,425	\$951,721
Cost as % of Value	70%	93%	53%	27%	54%

*Appraised Values are based on the average of two appraisals.

The District acquires land or substantial interests in land only from willing sellers to achieve District objectives for water quality protection, flood protection, surfacewater management, water supply protection, and other water management needs. District procedures typically involve securing two independent appraisals to be used as the basis for negotiations. Governing Board policy is to use the lowest qualified appraisal

except where extenuating circumstances might require another approach or starting point for negotiations.

BPM: Cost per million gallons a day (MGD) for Water Source Development

Intent of the BPM: To identify the efficiency of developing new water supplies.

Not applicable. SRWMD did not budget any expenditures under Water Source Development in FY2000 through FY2012. The budgeted expenditures for Other Water Source Development, Program Activity 2.2.3 are for wellfield acquisition, wellfield assessments, and preliminary feasibility analyses.

BPM: Cost per acre restored

Intent of the BPM: To identify how efficiently land restoration is being achieved.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$3,221,862*	\$1,008,472*	\$668,572*	\$311,000*	\$311,000*
Acreage	78,675*	17,970*	18,869*	15,000*	20,000*
Cost per acre restored	\$41*	\$56*	\$35*	\$21*	\$16*

*Estimates

Restoration projects for FY2007 are summarized as follows:

	FY2007 Expenditures	FY2007 Acreage	FY2007 Cost per acre restored
Suwannee River Partnership cost-share	\$ 1,481,882	65,358	\$ 23
DACS cost-share	\$ 1,739,980	13,317	\$ 131
Quality Communities Projects	\$ 0	0	\$ 0
Total	\$ 3,221,862*	78,675*	\$ 41*

*Estimates

Restoration projects for FY2008 are summarized as follows:

	FY2008 Expenditures	FY2008 Acreage	FY2008 Cost per acre restored
Suwannee River Partnership cost-share	\$ 731,581	17,670	\$ 41
DACS cost-share	\$ 276,891	300	\$ 923
Quality Communities Projects	\$ 0	0	\$ 0
Total	\$ 1,008,472	17,970	\$ 56

Restoration projects for FY2009 are summarized as follows:

	FY2009 Expenditures	FY2009 Acreage	FY2009 Cost per acre restored
Suwannee River Partnership cost-share	\$ 668,572	18,869	\$ 35
DACS cost-share	\$ 0	0	\$ 0
Quality Communities Projects	\$ 0	0	\$ 0
Total	\$ 668,572	18,869	\$ 35

Restoration projects for FY2010 are summarized as follows:

	FY2010 Expenditures	FY2010 Acreage	FY2010 Cost per acre restored
Suwannee River Partnership cost-share	\$ 311,000	15,000	\$ 21
DACS cost-share	\$ 0	0	\$ 0
Quality Communities Projects	\$ 0	0	\$ 0
Total	\$ 311,000	15,000	\$ 21

Restoration projects for FY2011 are summarized as follows:

	FY2011 Expenditures	FY2011 Acreage	FY2011 Cost per acre restored
Suwannee River Partnership cost-share	\$ 311,000	20,000	\$ 16
DACS cost-share	\$ 0	0	\$ 0
Quality Communities Projects	\$ 0	0	\$ 0
Total	\$ 311,000	20,000	\$ 16

Note: The District continues to fund dairies with DACS cost-share. Practices are substantially more expensive and more cost share is provided to dairies to assist in implementation.

3.0 - OPERATION AND MAINTENANCE OF LANDS AND WORKS

BPM: Total land management costs per acre

Intent of the BPM: To measure how efficiently District-owned lands are being managed.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$6,609,128	\$6,356,000	\$4,166,841	\$4,359,731	\$4,374,029
Acreage Managed	272,534	276,942	278,230	278,230	286,225
Costs per acre	\$24.25	\$22.95	\$14.98	\$15.67	\$15.28

Activities included under this program activity include standard land management activities such as forestry/timber management operations, boundary marking and maintenance, access management, public use management, road maintenance, revegetation and vegetation management activities, ecological inventories, database maintenance and development, and land management planning. Fuel costs have increased the expenditures in this category.

BPM: Cost per square foot of District facilities maintained

Intent of the BPM: To assess the ongoing costs of operation and maintenance of the District's office and support facilities in order to achieve optimal efficiency.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$162,000	\$150,000	\$140,000	\$75,000	\$52,798
Square footage	23,000	23,000	23,000	23,000	23,000
Cost per square foot of District facilities managed	\$7.04	\$6.52	\$6.09	\$3.26	\$2.30

BPM: Cost per acre of waterbodies managed under maintenance control (invasive aquatic plants)

Intent of the BPM: To measure how efficiently invasive aquatic plants are being managed.

N/A--SRWMD does not have an aquatic plant management program.

BPM: Cost per acre treated for invasive terrestrial exotics

Intent of the BPM: To measure how efficiently invasive terrestrial plants are being managed.

NOTE: Expenditures reported under this measure are included in expenditures for Program Activity 3.1 Land Management, above (i.e., this measure is reported as a subcategory of Program Activity 3.1.)

4.0 - REGULATION

BPM: Cost per permit processed by type (Consumptive Use Permit, Environmental Resource Permit and Well Construction Permit)

Intent of the BPM: To identify the efficiency and relative cost of permit processing, recognizing that the District does not control the timing or quality of permit applications - only the processing of those applications.

	FY2007 Expenditures	FY2007 Permits Processed	FY2007 Cost per Permit Processed
Water Use	\$ 23,480	207	\$ 113
Water Well Constr.	\$ 126,060	3,057	\$ 41
ERP/Surfacewater	\$ 268,450	392	\$ 685
Total	\$ 417,990	3,656	\$ 114

	FY2008 Expenditures	FY2008 Permits Processed	FY2008 Cost per Permit Processed
Water Use	\$ 26,300	216	\$ 121
Water Well Constr.	\$ 103,505	2,548	\$ 41
ERP/Surfacewater	\$ 248,850	539	\$ 461
Total	\$ 359,935	3,303	\$ 106

	FY2009 Expenditures	FY2009 Permits Processed	FY2009 Cost per Permit Processed
Water Use	\$ 13,525	92	\$ 147.01
Water Well Constr.	\$ 60,400	1,764	\$ 34.24
ERP/Surfacewater	\$ 99,650	355	\$ 281.00
Total	\$ 173,575	2,211	\$ 78.50

	FY2010 Expenditures	FY2010 Permits Processed	FY2010 Cost per Permit Processed
Water Use	\$ 12,200	76	\$ 160.53
Water Well Constr.	\$ 31,910	760	\$ 41.99
ERP/Surfacewater	\$ 104,100	255	\$ 408.24
Total	\$ 148,210	1,091	\$ 135.85

	FY2011 Expenditures	FY2011 Permits Processed	FY2011 Cost per Permit Processed
Water Use	\$ 15,820	116	\$ 136.38
Water Well Constr.	\$ 58,700	1,467	\$ 40.01
ERP/Surfacewater	\$ 42,850	128	\$ 334.77
Total	\$ 117,370	1,711	\$ 68.60

BPM: Average number of days to act upon a permit once application is complete

Intent of the BPM: Indicate the relative efficiency of permit review and issuance, recognizing that the District does not control the timing or quality of permit applications - only the processing of those applications.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011*
Water Use	21	20	21	21	70
Water Well Construction	1	1	1	1	1
ERP/Surfacewater	28	27	28	28	71

*Efforts were made in FY 2011 to clean up unresolved permits from prior years resulting in higher review periods and issuance times.

5.0 - OUTREACH

BPM: Cost per District resident for Outreach

Intent of the BPM: To efficiently inform and motivate as many citizens as possible while providing accurate, useful information.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$114,699	\$152,430	\$102,101	\$140,367	\$154,889
District Population	335,000	320,000	320,000	320,000	320,000
Cost per District resident for Outreach	\$0.34	\$0.48	\$0.32	\$0.44	\$0.48

6.0 - DISTRICT MANAGEMENT AND ADMINISTRATION

District management and administrative costs are reported as the percentage of the District's total budget.

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011
Expenditures	\$3,467,927	\$3,283,979	\$2,978,760	\$2,593,908	\$3,327,025
Total Budget	\$85,194,145	\$81,903,275	\$55,959,885	\$55,959,885	\$56,514,539
Percent of Total	4.07%	4.01%	5.32%	4.63%	5.89%

Conclusion

The most meaningful results for performance measurement will occur only if all districts actively support these BPMs, including the appropriate involvement of governing boards, executive staff and those implementing the activities to be measured. An important participant at each district is the Inspector General, who is required by statute (section 20.055, F.S.) to advise on the development of performance measures, and to "assess the reliability and validity of the information provided ... on performance measures and standards..." An attempt has been made as part of the development process to involve all these parties at each district.

B. Effectiveness Measures

Water Management District Performance Measures

EOG and DEP staffs have worked with the districts throughout the years on long-term budget-related issues such as the development of common performance measures that were to be applied to the district budgets beginning in FY 00/01. The districts were required to complete the first report to DEP concerning the performance measures on November 30, 2000.

Below is a list of the "core" performance measures approved by DEP to be used by the water management districts in annual reporting to DEP. These are measures the districts have in common. Each district may develop district-specific measures, appropriate for their unique programs and needs. The core measures reflect current statutory priorities and statewide needs. Core performance measures were developed under the districts' four Areas of Responsibility (AORs): Water Supply, Flood Protection and Floodplain Management, Water Quality, and Natural Systems (s. 373.036(2), F.S.).

Common Measures (CM) to all Four Areas of Responsibility

- CM(a) Acres in managed conservation areas owned by the district (output).
- CM(b) For district-owned lands:
 - (1) Number of management plans required (fiscal year) (output);
 - (2) Number of management plans completed (fiscal year) (output); and
 - (3) Percentage of management plans completed on schedule (output).
- CM(c) Number and percent of land management plan activities being implemented according to plan schedules (output).
- CM(d) Acres of land acquired through less than fee simple ownership, on an annual and cumulative basis (output).
- CM(e) Percentage of Environmental Resource Permits for which compliance inspections were conducted, and of those inspected, percentage found to be in compliance (output/outcome).

(1) Water Supply

WS Objective 1: Increase available water supplies and maximize overall water use efficiency to meet identified existing and future needs.

(i) Measures:

- WS1(a) Percentage of domestic wastewater reuse (reuse capacity and flow) (outcome).
- WS1(b) Gross per capita water (public supply) use by district and water supply planning regions (outcome).
- WS1(c) Within each water supply planning region:
 - (1) The estimated amount of water supply to be made available through the water resource development component of the regional water supply plan;
 - (2) The percent of the estimated amount under development (output); and
 - (3) The percent of the estimated amount actually made available (outcome).

WS1(d) Within each water supply planning region, the estimated additional quantities of water supply made available through district water supply development assistance (output).

WS Objective 2: Prevent contamination of water supplies.

(ii) Measure:

WS2(a) Percentage of surface water supply sources for which water quality fully attains the designated use (outcome).

(2) Flood Protection and Floodplain Management

FP Objective 1: Minimize damage from flooding.

Measure:

FP1(a) Percentage of district works maintained on schedule (output).

FP Objective 2: Promote non-structural approaches to achieve flood protection and to protect and restore the natural features and functions of the 100-year floodplain.

Measure:

FP2(a) Number of acres identified for acquisition to minimize damage from flooding and the percentage of those acres acquired (output).

(3) Water Quality

WQ Objective 1: Protect and improve water quality.

(i) Measures:

WQ1(a) Percentage of water segments that fully meet, partially meet, and do not meet their designated uses as reported in the DEP State Water Quality Assessment (the "305(b) Report") (outcome).

WQ1(b) Number and percentage of SWIM water bodies with approved SWIM plans for which Pollutant Load Reduction Goals (PLRGs) have been established (output).

WQ1(c) Percentage of total stream miles and lake and estuary area in the district assessed for ambient water quality (output).

WQ Objective 2: Protect and improve ground water quality.

(ii) Measures:

WQ2(a) Improving, degrading, and stable trends in groundwater quality, as reported in the DEP State Water Quality Assessment (the "305(b) Report") (outcome).

WQ2(b) Improving, degrading, and stable trends in nitrate concentrations in springs, as reported in the DEP State Water Quality Assessment (the "305(b) Report") (outcome).

(4) Natural Systems

NS Objective 1: Maintain the integrity and functions of water resources and related natural systems.

(i) Measures:

NS1(a) Number and percentage of established minimum flows and levels (MFLs) being maintained consistent with established recovery or prevention strategies (outcome).

NS1(b) Number of MFLs, by water body type, established annually and cumulatively (output).

NS1(c) Percentage of MFLs established in accordance with the previous year's schedule (output).

NS1(d) Total acres of wetlands or other surface water authorized by environmental resource permit to be impacted and acres required to be created, enhanced, restored and preserved.

NS Objective 2: Restore degraded water resources and related natural systems to a naturally functioning condition.

(ii) Measures:

NS2(a) Acres of invasive nonnative aquatic plants in inventoried public waters (outcome).

NS2(b) Acres of district managed land infested with invasive nonnative upland plants, by degree of land coverage (outcome).

NS2(c) Acres of district-owned land identified in land management plans as needing restoration; acres undergoing restoration; and acres with restoration activities completed (output/outcome).

VIII. Appendices

Appendix A

TERMS

Accretion: Accretion is the growth or increase in size caused by gradual external addition, fusion, or inclusion.

Accrual: Accrual is a method of accounting in which revenues are recorded when measurable (known) and earned, and expenses are recognized when goods or services are used. This method is not limited to a time period.

Acre-Foot: The volume of water (43,560 cubic feet or 1,233.4 cubic meters) that will cover an area of one acre to a depth of one foot.

Adopted Budget: The financial plan of revenues and expenditures for a fiscal year as approved by the governing board of a water management district. The adopted budget is approved by the governing board at the Final Public Hearing, normally held during the last week of September.

Ad Valorem Tax: A tax imposed on the value of real and tangible personal property as certified by the property appraiser in each county. This is commonly referred to as "property tax".

Alternative Water Sources: Includes, but is not limited to, conservation, reuse, aquifer storage and recovery, surface water storage, and desalination (also known as non-traditional sources).

Alternate Water Supply (AWS): The Alternative Water Supply project searches for new methods to meet the demands for water. These include aquifer storage and recovery, and wastewater reuse techniques.

Amendment: A change to an adopted budget. It can increase or decrease a fund total.

Appraisal: An estimate of value, as for sale, assessment, or taxation; valuation.

Appropriation: A legislative act authorizing the expenditure of a designated amount of public funds for a specific purpose. An appropriation is usually limited in amount and as to the time when it may be expended.

Aquifer: An underground bed or layer of earth, gravel or porous stone that yields water.

Aquifer Storage and Recovery (ASR): The practice of storing water in aquifers in times of abundant rainfall and withdrawing it to meet emergency or long-term water demands.

Areas of Responsibility (AOR): The four areas of responsibility which must be addressed by each water management district's District Water Management Plan: water supply, water quality, flood protection, and natural systems.

Assessed Property Values/Assessed Valuation: A value established by the property appraiser in each county for real and personal property. It is used as a basis for levying ad valorem property taxes.

Assets: Items of ownership convertible into cash; total resources of a person or business, as cash, notes and accounts receivable, securities, inventories, goodwill, fixtures, machinery, or real estate.

Audit: An official examination and verification of financial accounts and records.

Automated Remote Data Acquisition System (ARDAS): Used to model instrument performance with synthetic samples of known concentrations. The information obtained is used to determine unknown sample concentrations.

Back Pumping: The process of pumping water in a manner in which the water is returned to its source.

Balanced Budget: A budget in which the expenditures incurred during a given period are matched by revenues.

Baseline Data: Data for each measure, used as the starting point for comparison.

Basin (Groundwater): A hydrologic unit containing one large aquifer or several connecting and interconnecting aquifers.

Basin (Surface Water): A tract of land drained by a surface water body or its tributaries.

Berm: A shelf or flat strip of land adjacent to a canal.

Best Management Practices (BMPs): A practice or combination of practices determined, through research, field testing, and expert review, to be the most effective and practicable (including economic and technological considerations) on-site means of improving water quality in discharges.

Bond: A security, usually long-term, representing money borrowed from the investing public.

Borrow: In most cases, the material for construction of a levee is obtained by excavation immediately adjacent to the levee. The excavation is termed a borrow. When the borrow paralleling the levee is continuous and allows for conveyance of water, it is referred to as a borrow canal. For example, the canal adjacent to L-8 levee is called the L-8 borrow canal. Many borrow canals, such as the L-8 borrow canal, are important features of the project.

Budget: A financial plan for the operation of a program or organization for a specified period of time (fiscal year) that matches anticipated revenues with proposed expenditures.

Budget Hearing: The public hearing conducted by the governing board of a water management district to consider and adopt the annual budget.

Budget Performance Measures (BPM): Accountability measures aimed at efficiency or producing desired results with minimum expense of energy, time, money, and materials.

Canal: A human-made waterway that is used for draining or irrigating land or for navigation by boat.

Capital Expenditures: Funds spent for the acquisition of a long-term asset.

Capital Improvements Plan (CIP): A five-year plan for fixed capital outlay that identifies and controls district facilities improvements and land acquisitions, pursuant to the agency's goals.

Capital Outlay: Purchases of fixed assets that have a value of \$1,000 or more, and a useful life of more than one year.

Capital Project: An individual facilities and/or land-acquisition fixed-capital project identified in the five-year Capital Improvements Plan.

Carryover: Unexpended funds carried forward from the previous fiscal year(s).

Coastal Impact Assistance Program (CIAP): The Coastal Impact Assistance Program uses federal appropriations allocated to the states to fund various projects in coastal areas. The funds allocated to Florida are administered by Florida Department of Environmental Protection program, and the program is administered by the National Oceanic and Atmospheric Association.

Coastal Zone Management (CZM): Coastal Zone Management examines the causes of climate and related changes and their affects.

Comprehensive Watershed Management (CWM): An initiative established to improve the management of water and related natural resources within the district, which employs a watershed-based approach to resource management.

Conservation and Recreation Lands Trust Fund (CARL): The state trust fund established by section 259.032, Florida Statutes, administered by the Department of Environmental Protection, to acquire natural areas for public ownership to maintain unique natural resources; protect air, land, and water quality; and provide lands for natural resource-based recreation.

Consumptive Use Permitting (CUP): Consumptive Use Permitting regulates groundwater and surface water withdrawals by major users, such as water utilities, agricultural concerns, nurseries, golf courses, mining and other industrial users.

Contingency Reserves: Contingency reserves are monies set aside, consistent with the District's policy, which can subsequently be appropriated to meet unexpected needs.

Critical Restoration Projects (CRP): Critical Restoration Projects produce immediate and substantial ecosystem restoration, preservation and protection benefits, and are consistent with Federal programs, projects and activities.

Culvert: A drain crossing under a road or railroad.

Current Year Net New Taxable Value: Increases to the ad valorem tax base from new construction, plus additions of property to the tax roll minus deletions of property from the tax roll.

Debt Per Capita: The amount of net tax-supported debt divided by the population, resulting in a dollar amount of debt per person.

Debt Service: Principal and interest payments on short- and long-term borrowings.

Disbursement: Cash payment for goods or services procured by the district.

Discretionary Funds: Revenues available for expenditures that are not statutorily or otherwise committed to a specific project. These funds are primarily ad valorem revenue.

District Water Management Plan (DWMP): A plan prepared by a water management district that defines the district's role in water resource management and provides comprehensive long-range guidance for implementation of district responsibilities pursuant to section 373.036, Florida Statutes.

Documentary Tax Stamp: An excise tax levied on mortgages recorded in Florida, real property interests, original issues of stock, bonds and debt issuances in Florida, and promissory notes or other written obligations to pay money.

Dredging: To clear out with a dredge; remove sand, silt, mud, etc., from the bottom of.

E-Permitting: An on-line alternative to permit application submission, queries and reporting. The district's functionality provided includes online Electronic Submittals, Application/Permit Search, Noticing Search, Subscriptions, Agency Comments and Additional Information.

Ecosystem: Biological communities together with their environment, functioning as a unit.

Ecosystem Management and Restoration Trust Fund: The state trust fund established by section 403.1651, Florida Statutes, administered by the Department of Environmental Protection, which supports the detailed planning and implementation of programs for the management and restoration of ecosystems, including development and implementation of Surface Water Improvement and Management (SWIM) plans.

Encumbrance: A commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Encumbered Carryover: The amount of an appropriation that is still committed to purchase an item or services at the end of a fiscal year. These funds are added to the next fiscal year's budget, resulting in the Revised Budget.

Enterprise Data Management Strategy (EDMS): A plan to provide the technology and infrastructure to facilitate integration of diverse system applications, and improve information flow throughout the organization.

Environmental Impact Statement (EIS): An analysis required by the national Environmental Policy Act for all major Federal actions, which evaluates the environmental risks of alternative actions.

Environmental Monitoring and Assessment (EMA): The term that identifies long-range monitoring of networks to collect, analyze, interpret and disseminate scientific and legally defensible environmental data.

Environmental Resource Permit (ERP): A permit issued by the district under authority of Chapter 40E-4, Florida Administrative Code (F.A.C.), to ensure that land development projects do not cause adverse environmental, water quality and water quantity impacts.

EOG Program Category: One of six budget-reporting program categories prescribed by statute and contained in the Executive Office of the Governor's standard budget reporting format for water management districts.

Estuary: The part of the wide lower course of a river where its current is met by ocean tides or an arm of the sea at the lower end of a river where freshwater and saltwater meet.

Evaporation: The process by which water is released into the atmosphere by evaporation from the water surface or movement from a vegetated surface (transpiration).

Evapotranspiration: A combination of transpiration (vapor rising from the pores of plants) and evaporation from water and land surfaces.

Exempt. Exemption. Non-Exempt: Amounts determined by State law to be deducted from the assessed value of property for tax purposes. Tax rates are applied to the balance, which is called the non-exempt portion of the assessment. A 1980 amendment to the Florida Constitution sets the exemptions for homesteads at \$25,000, which means that an eligible homeowner with property assessed at \$50,000 would have only to pay taxes on \$25,000 of the assessment. Eligible homeowners must apply for the exemption by March 1 of each year. Other exemptions apply to agricultural land and property owned by widows, the blind and permanently disabled people who meet certain income criteria.

Expenditure: The payment of cash or the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense: Charges incurred (whether paid immediately or unpaid) for operating, maintenance, interest or other charges.

External Budget Amendment: A change to an adopted budget that has been approved by the governing board of a water management district which may increase or decrease the fund total.

Fees: A charge by government associated with providing a service, permitting an activity, or imposing a fine or penalty. Major types of fees charged by the district include Consumptive Use Permits, Environmental Resource Permits, etc.

Final Millage: The tax rate adopted in the final public hearing of a taxing authority.

Fiscal Policy: The district's policies with respect to taxes, spending, and debt management as these relate to government services, programs, and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

Fiscal Year: A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The fiscal year for the water management district is October 1 through September 30.

Fixed Assets: Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery, and equipment.

Fixed Capital Outlay: Payment for such items as lands and land improvements, land easements, water control structures, bridges, buildings and improvements, and leasehold improvements. Items have an estimated service life of at least one year.

Floodplain: Land next to a stream or river that is flooded during high-water flow.

Florida Administrative Code (F.A.C.): The official compilation of the administrative rules and regulations of state agencies.

Florida Department of Environmental Protection (FDEP): The district operates under the general supervisory authority of the FDEP, which includes budgetary oversight.

Florida Forever (FF): The Florida Forever Act, section 259.105, Florida Statutes, enacted by the 1999 Legislature and signed into law by Governor Bush as the successor program to the Preservation 2000 land acquisition program, provides \$3 billion over ten years to acquire land or less than fee interests in land to protect environmentally significant lands for conservation, recreation, water resource protection,

wildlife habitat protection and to provide for the proper management of and public access to those lands.

Florida Statutes (F.S.): A permanent collection of state laws organized by subject area into a code made up of titles, chapters, parts and sections. The Florida Statutes are updated annually by laws that create, amend or repeal statutory material.

Florida Water Plan (FWP): A statewide plan for the management of Florida's water resources, developed by the Department of Environmental Protection pursuant to section 373.036, Florida Statutes.

Full Time Equivalent (FTE): A measurement of employee work hours, both allocated and utilized. One FTE is equivalent to 2,080 work hours per year (40 hours per week for 52 weeks).

Fund: A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance: The excess of fund assets over liabilities in governmental funds. The unreserved and undesignated balance is available for appropriation in the following year's budget.

Generally Accepted Accounting Principles (GAAP): Accounting rules and procedures established by authoritative bodies or conventions that have evolved through custom and common usage.

General Fund: The governmental accounting fund supported by ad valorem (property) taxes, licenses and permits, service charges and other general revenues to provide districtwide operating services.

Geographic Information System (GIS): A specialized data management system designed for the entry, analysis, and display of data commonly found on maps.

Governing Board: The water management district is governed by a nine-member board appointed by the Governor to serve staggered four-year terms. Board members, who are selected by the Governor and serve without salary, must be confirmed by the Florida Senate.

Governmental Accounting Standards Board (GASB) Statement No. 54: Statement issued by GASB to enhance the usefulness of fund balance information by providing clearer fund balance classifications that can be more consistently applied and by clarifying the existing governmental fund type definitions. Fund types and their definitions follows:

- Nonspendable – amounts required to be maintained intact as principal or an endowment
- Restricted – amounts that can be spent only for specific purposes like grants or through enabling legislation

- Committed – amounts that can be used only for specific purposes determined and set by the District Governing Board
- Assigned – amounts intended to be used for specific contracts or purchase orders
- Unassigned – available balances that may be used for a yet to be determined purpose in the general fund only.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another made for a specific purpose.

Homestead Exemption: A \$25,000 discount applied to the assessed value of property. Every person who has legal title to a residential property and lives there permanently as of January 1 of the application year qualifies to apply for a homestead exemption.

House Bill 1B (HB 1B): House of Representatives bill (number 1B) entitled “An Act relating to ad valorem taxation” that was passed by the Legislature on June 14, 2007, and signed into law by Governor Charlie Crist on June 21, 2007. The HB 1B tax reform legislation requires cities, counties and independent special districts to roll back their millage rates to the 2007 revenue levels, plus an adjustment for new construction. The bill requires use of the statutorily defined “roll-back rate” (i.e., a rate which exclusive of new construction, major improvements, deletions and annexations, will provide the same level of revenue for each taxing authority as was levied during the prior year). For fiscal year 2007-2008, the water management districts will be required to cut an additional 3 percent from the “rolled-back rate.” (Cities and counties will be required to cut either 0 percent, 3 percent, 5 percent, 7 percent or 9 percent based on the local government’s five-year history of property taxes on a per capita basis compared to the statewide average taxes on a per capita basis.) Future millage increases for cities, counties and independent special districts after fiscal year 2007-2008 will be limited to the “rolled-back rate” and adjusted for growth in per capita Florida personal income.

Hydrologic Basin: Equivalent to a watershed; the area where all the water drains.

Hydrology: The scientific study of the properties, distribution and effects of water on the earth’s surface, in the soil and underlying rocks, and in the atmosphere.

Hydropattern: Water depth, duration, timing and distribution of fresh water in a specified area. A consistent hydropattern is critical for maintaining various ecological communities in wetlands.

Hydroperiod: The frequency and duration of inundation or saturation of an ecosystem. In the context of characterizing wetlands, the term hydroperiod describes that length of time during the year that the substrate is either saturated or covered with water.

Inspector General: The Inspector General provides an independent view of district operations through objective and professional audits, investigations, reviews and evaluations of the economy and efficiency of taxpayer-financed programs. This information is then made available to the district governing board and management, elected representatives, and citizens within the district’s boundaries.

Irrigation: The application of water to crops and other plants by artificial means.

Interagency Expenditures: Funds used to assist other local agencies, regional agencies, the State of Florida, the federal government, public and private universities, and not-for-profit organizations in projects that have a public purpose.

Intergovernmental Revenue: Revenue received from another government unit for a specific purpose.

Lagoon: A body of water separated from the ocean by barrier islands, with limited exchange with the ocean through inlets.

Leased Positions: Leased positions represent leasing-agency employees who perform project-specific tasks of limited duration.

Levee: An embankment used to prevent or confine flooding.

Levy/Levied: To impose taxes, special assessments, or service charges for the support of governmental activities.

Line-Item Budget: A budget that lists each account category separately along with the dollar amount budgeted for each account.

Liquidity: The ability or ease with which assets can be converted into cash.

Littoral Zone: The shore of land surrounding a water body that is characterized by periodic inundation or partial saturation by water level, and is typically defined by the species of vegetation found there.

Loading: The amount of material carried by water into a specified area, expressed as mass per unit of time. One example is phosphorus loading into a Water Conservation Area, measured in metric tons per year.

Long-Term Debt: Debt with a maturity of more than one year after the date of issuance.

Managerial Reserves: Funds earmarked for specific future use.

Marsh: An area of low-lying wetlands.

Mandate: Any responsibility, action, or procedure that is imposed by one branch of government on another through constitutional, legislative, administrative, executive, or judicial action as a direct order, or that is required as a condition of aid.

Measure: Indicator used to assess performance in achieving objectives or program goals.

Mill/Millage Rate: The tax rate on real property, based on \$1 per \$1,000 of assessed property value.

Minimum Flows and Levels (MFLs): The district has been legislatively mandated (Section 373.042, Florida Statutes) to establish minimum flows or water levels for the

State's surface water courses, surface water bodies, and aquifers such that they represent the limit beyond which further withdrawals would be significantly harmful to the water resources (or ecology) of the area.

Mitigation: To make less severe; to alleviate, diminish or lessen; one or all of the following may comprise mitigation: (1) avoiding an impact altogether by not taking a certain action or parts of an action; (2) minimizing impacts by limiting the degree or magnitude of an action and its implementation; (3) rectifying an impact by repairing, rehabilitating or restoring the affected environment; (4) reducing or eliminating an impact over time by preservation and maintenance operations during the life of an action; and (5) compensating for an impact by replacing or providing substitute resources or environments.

Mobile Irrigation Lab (MIL): A vehicle furnished with irrigation evaluation equipment, which is used to carry out on-site evaluations of irrigation systems and to provide recommendations on improving irrigation efficiency.

Model: A way of looking at reality, usually for the purpose of abstracting and simplifying it to make it understandable in a particular context; this may be a plan to describe how a project will be completed, or a tool to mathematically represent a process which could be based upon empirical or mathematical functions.

Modified Accrual Basis of Accounting: A basis of accounting for governmental funds in which revenues are recognized when they become measurable and available as net current assets, and expenditures are recognized when the related fund liability is incurred.

Monitoring: The capture, analysis and reporting of project performance, usually as compared to plan.

National Geodetic Vertical Datum (NGVD): A geodetic datum derived from a network of information collected in the United States and Canada. It was formerly called the "Sea Level Datum of 1929" or "mean sea level." Although the datum was derived from the average sea level over a period of many years at 26 tide stations along the Atlantic, Gulf of Mexico, and Pacific Coasts, it does not necessarily represent local mean sea level at any particular time.

Navigational Lock: An enclosure used to raise or lower boats from one level to another.

Non-Operating Expenditures: Expenditures of a type that do not represent direct operating costs to the fund; include transfers out, transfers to Constitutional Officers, and reserves for contingency.

Non-Operating Revenues: Financial support for funds that are classified separately from revenues; include transfers in and internal service fund receipts.

Object Code: An account to which an expense or expenditure is recorded in order to accumulate and categorize the various types of payments that are made by

governments. Object codes are defined in the State of Florida Uniform Accounting System.

Ombudsman: A government official who hears and investigates complaints by private citizens against other officials or government agencies.

Operating Budget: A comprehensive plan, expressed in financial terms, by which an operating program is funded for a single fiscal year. It includes estimates of a.) the services, activities and sub activities comprising the district's operation; b.) the resultant expenditure requirements; and c.) the resources available for the support.

Operating Capital Outlay: Payments for automotive equipment, boats, computer hardware, furniture and equipment. Items have a value of at least \$750 and an estimated service life of at least one year.

Operating Expenses: All costs for items to be used as part of something else or disposed of within a year of purchase, including parts and supplies, small tools or equipment, and construction and maintenance products; and all costs associated with rental or lease of equipment, buildings, offices, insurance programs, permits and fees paid to other agencies, taxes, and relocation.

Other Personal Services (OPS): Services rendered by a person who is not a regular or full-time employee filling an established position. These services include, but are not limited to, services of temporary employees, student or graduate assistants, persons on fellowships, part-time academic employees, board members, and consultants, and other services specifically budgeted by an agency.

Performance Measures: Specific quantitative measures of work performed, outputs and outcomes.

Periphyton: The biological community of microscopic plants and animals attached to surfaces in aquatic environments, for example, algae.

Permit Fees: Application processing fees charged to applicants for permits, including Environmental Resource, Surface Water Management, Water Use, and Well Construction Permits.

Phosphorus: An element or nutrient required for energy production in living organisms; distributed into the environment mostly as phosphates by agricultural runoff and life cycles; and frequently the limiting factor for growth of microbes and plants.

Phosphorus Transport Model (PTM): Estimates the effectiveness of phosphorus load-reduction strategies. This information is used by district programs to meet their respective goals.

Pollutant Load Reduction Goal (PLRG): Establishes the desired levels of nutrient and sediment loads for healthy seagrass growth and distribution.

Preservation 2000 (P2000): The land acquisition program established by section 259.101, Florida Statutes, that provides \$300 million annually in bonds for land

acquisition for environmental protection, recreation, open space, water management, and other purposes. Last bond was issued in April 2000. Program completed and succeeded by Florida Forever.

Procurement: The purchasing of something usually for a company, government or other organization.

Program: An integrated series of related projects or activities.

Program Component: Key element of a program.

Program Goal: The desired outcome of a program.

Project: A temporary endeavor undertaken to produce a specific product, service or outcome.

Property Appraiser: The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

Proposed Budget: The recommended district budget submitted by the budget director to the governing board for review and consideration. The proposed budget is normally developed in the months of March through June and is presented to the governing board at a Budget Workshop in June.

Proposed Millage: The tax rate certified to a property appraiser by each taxing authority within a county. The proposed millage is to be sent to the County Property Appraiser within thirty days after a county's tax roll is certified by the State Department of Revenue and listed on notices sent to property owners. No taxing authority may approve a tax rate that is larger than the one it originally proposed.

Public Water Supply: Water that is withdrawn, treated, transmitted and distributed as potable or reclaimed water.

Pump Stations: Manmade structures that use pumps to transfer water from one location to another.

Real Property: Land and buildings and/or other structures attached to it that are taxable under state law.

Regional Water Supply Plan: Detailed water supply plan developed by the district under Section 373.0361, Florida Statutes, providing an evaluation of available water supply and projected demands, at the regional scale. The planning process projects future demand for 20 years and recommends projects to meet identified needs.

Reserves: Budgeted funds to be used for contingencies, managerial reserves, and capital expenditure needs requiring additional governing board approval.

Reserve for Contingencies: An amount set aside, consistent with statutory authority, that can subsequently be appropriated to meet unexpected needs.

Reservoir: A man-made or natural water body used for water storage.

Restricted Funds: Revenues committed to a project or program, or that are restricted in purpose by law. Examples of restricted funds include state appropriations for stormwater projects and federal FEMA capital project funds.

Restoration: The recovery of a natural system's vitality and biological and hydrological integrity to the extent that the health and ecological functions are self-sustaining over time.

Revenue: Funds that a government receives as income. These receipts may include tax payments, interest earnings, service charges, grants, and intergovernmental payments.

Reverse Osmosis (RO): A membrane process for desalting water using applied pressure to drive the source water through a semipermeable membrane.

Rolled-Back Rate: The rate that would generate prior year tax revenues less allowances for new construction, plus additions to the tax roll minus deletions to the tax roll. The rolled-back rate controls for changes in the market value of property and, if levied, represents "no tax increase" from the prior year.

Rookery: A breeding place or colony of gregarious birds or animals.

Save Our Rivers (SOR): The land acquisition program based on section 373.59, Florida Statutes, designed to identify, prioritize, and acquire interests in lands necessary for water management, water supply and conservation, and protection of water resources. The SOR program is funded by the Water Management Lands Trust Fund and the prior Preservation 2000 Trust Fund.

Seepage: Water that escapes control through levees, canals or other hold or conveyance systems.

Sheet Flow: A channel in which water moves sluggishly, or a place of deep muck, mud or mire. Sloughs are wetland habitats that serve as channels for water draining off surrounding uplands and/or wetlands.

Sinking Fund: A fund to accumulate monies for major items, such as partnerships on large restoration projects and water supply development assistant projects.

Special Obligation Land Acquisition Bonds: Securities issued by the district to provide funds for acquisition of environmentally sensitive lands. Principle and interest on these bonds are secured by a lien on documentary-stamp excise taxes collected by the State of Florida.

Special Revenue Fund: A governmental accounting fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specific purposes.

Spillway: A passage for surplus water to run over or around an obstruction, such as a dam.

Stakeholder: Any party that has an interest in an organization. Stakeholders of a company include stockholders, bondholders, customers, suppliers, employees, and so forth.

Statute: A law enacted by a legislature.

Storage Area Network (SAN): The term for a group of servers that have been linked together to form greater disk space.

Storm Water: Water that does not infiltrate, but accumulates on land as a result of storm or irrigation runoff or drainage from such areas as roads and roofs.

Stormwater Treatment Area (STA): A system of constructed water quality treatment wetlands that use natural biological processes to reduce levels of nutrients and pollutants from surface water runoff.

Structure Information Verification (STRIVE): A project that was established to verify input data used to compute flow at district water control structures.

Submerged Aquatic Vegetation (SAV): Wetland plants that exist completely below the water surface.

Surface Water: Water above the soil or substrate surface, whether contained in bounds created naturally or artificially or diffused. Water from natural springs is classified as surface water when it exits from the spring onto the earth's surface.

Supervisory Control & Data Acquisition System (SCADA): The SCADA system gathers data from remote locations to control equipment and conditions. The SCADA system includes hardware and software components. The hardware gathers and feeds data into a computer that has SCADA software installed. The computer then processes this data, records and logs all events, and warns when conditions become hazardous.

Surface Water Improvement and Management (SWIM): A program to restore and protect priority water bodies identified by the water management districts as a result of the Legislature's SWIM Act of 1987.

Surface Water Improvement and Management (SWIM) Plan: A plan prepared pursuant to Chapter 373, Florida Statutes.

Task: A specific, measurable action.

Tax Base: The total property valuations on which each taxing authority levies its tax rates.

Tax Roll: The certification of assessed and taxable values prepared by the Property Appraiser and presented to the taxing authority by July 1 (or later if an extension is granted by the State of Florida) each year.

Tax Year: The calendar year in which ad valorem property taxes are levied to finance the ensuing fiscal year budget. For example, the tax roll for the 2007 calendar year would be used to compute the ad valorem taxes levied for the FY 2007-2008 budget.

Telemetry: Automatic transmission and measurement of data from remote sources by wire or radio or other means.

Tentative Budget: In July, the governing board sets a tentative millage rate and adopts a tentative budget based on the taxable value of property within the district, as certified by the Property Appraiser, for the new fiscal year beginning October 1 and ending September 30. At the second public hearing in September, the governing board adopts a final budget and millage rate.

Tentative Millage: The tax rate adopted in the first budget hearing of a taxing agency. Under state law, the agency may reduce, but not increase, the tentative millage during the final budget hearing.

Topography: The term used for the surface features of a place or region.

Total Maximum Daily Load (TMDL): The maximum allowed level of pollutant loading for a water body, while still protecting its uses and maintaining compliance with water quality standards, as defined in the Clean Water Act.

Transfer: Internal movement of budgeted funds within a fund, department, program, object, or project that increases one budget account and decreases another.

Transpiration: The rising of vapor containing waste products through the pores of plant tissue.

Treatment Facility: Any plant or other works used for the purpose of treating, stabilizing or holding wastewater.

Tributary: A stream feeding into a larger stream, canal or waterbody.

Truth in Millage (TRIM): Requirement in section 200.065, Florida Statutes, that establishes a specific timetable and procedure for local governments and water management districts to consider and adopt their annual budgets.

Unencumbered Carryover: The amount of an appropriation that is neither expended nor encumbered (i.e., there is no commitment to expend future funds). Essentially, these uncommitted funds are made available for future purposes.

Water Conservation: Reducing the demand for water through activities that alter water use practices, e.g., improving efficiency in water use, and reducing losses of water, waste of water and water use.

Water Management District (WMD): A regional water management district created pursuant to section 373.069, Florida Statutes

Water Management Lands Trust Fund (WMLTF): The trust fund established by section 373.59, Florida Statutes, for water management district land acquisition, management, maintenance, capital improvements, payments in lieu of taxes, and administration in accordance with the provisions of Chapter 373, Florida Statutes

Water Preserve Areas (WPA): Multipurpose water-holding areas located along the western border of southeast Florida's urbanized corridor.

Water Protection and Sustainability Trust Fund (WPSTF): The trust fund established by Section 373.196, Florida Statutes, for alternative water supply development and surface water improvements and management. This fund was created in 2005 under the Growth Management Initiative (SB 444).

Water Reservations: State law on water reservations, in Section 373.223(4), Florida Statutes, defines water reservations as follows: the governing board or the department, by regulation, may reserve from use by permit applicants, water in such locations and quantities, and for such reasons of the year, as in its judgment may be required for the protection of fish and wildlife or the public health and safety. Such reservations shall be subject to periodic review and revision in the light of changed conditions.

Water Supply Development: The planning, design, construction, operation, and maintenance of public or private facilities for water collection, production, treatment, transmission, or distribution for sale, resale, or end use (section 373.019(21), Florida Statutes).

Water Table: The upper surface of the saturation zone in an aquifer.

Watershed: A region or area bounded peripherally by a water parting and draining ultimately to a particular watercourse or body of water.

Weir: A barrier placed in a stream to control the flow and cause it to fall over a crest. Weirs with known hydraulic characteristics are used to measure flow in open channels.

Wetland: An area that is inundated or saturated by surface water or groundwater with vegetation adapted for life under those soil conditions (e.g., swamps, bogs and marshes).

Appendix B

ACRONYMS

ADA	Americans with Disability Act
ACSC	Area of Critical State Concern
AOR	Area of Responsibility
ArcSDE	Arc Spatial Database Engine
ARDAS	Automated Remote Data Acquisition System
ASR	Aquifer Storage & Recovery
ATT	Advanced Treatment Technologies
AWS	Alternate Water Supply
BAT	Best Available Technology
BEBR	Bureau of Economic and Business Research
BFAC	Budget & Finance Advisory Commission
BMP	Best Management Practices
BPM	Budget Performance Measure
CAFR	Comprehensive Annual Financial Report
CARL	Conservation & Recreation Lands Program
CCMP	Comprehensive Coastal Management Plan
CCTV	Closed Circuit Television Cameras
CEMP	Comprehensive Emergency Management Plan
CES	Center for Environmental Studies
CIAP	Coastal Impact Assistance Program
CIP	Capital Improvement Plan
CM	Common Measure
COE	U.S. Army Corps of Engineers
COOP	Continuity of Operations Plan
COP	Certification of Participation
CRP	Critical Restoration Projects
CSE	Continued Service Estimate
CSOP	Combined Structural & Operational Plan
CUP	Consumptive Use Permit
CWM	Comprehensive Watershed Management Initiative
CZM	Coastal Zone Management
DACS	Department of Agriculture & Consumer Services, Florida
DCA	Department of Community Affairs, Florida
DED	Deputy Executive Director
DEP	Department of Environmental Protection, Florida
DOI	Department of the Interior, Florida
DOQQ	Digital Orthophoto Quarter Quadrangle
DOR	Department of Revenue
DOT	Department of Transportation, Florida
DRI	Development of Regional Impacts

DSS	Decision Support System
DWMP	District Water Management Plan
DWSP	District Water Supply Plan
DHQ	District Headquarters
EAP	Emergency Action Plan
EAP	Employee Assistance Program
EAR	Evaluation & Appraisal Report
EASTCOM	Emergency Satellite Communications System
EDM	Enterprise Data Management Strategy
EDMS	Electronic Document Management System
EEO	Equal Employment Opportunity
EMA	Environmental Monitoring & Assessment
EMPACT	Environmental Monitoring Public Access Community Tracking
EMRTF	Ecosystem Management & Restoration Trust Fund
EOC	Emergency Operations Center
EOG	Executive Office of the Governor
EPA	U.S. Environmental Protection Agency
ERC	Environmental Regulation Commission
ERP	Environmental Resource Permit
ESCO	Environmental Studies & Community Outreach
ESDA	Electronic Support & Data Acquisition
ESRI	Environmental Systems Research Institute
ETDM	Efficient Transportation Decision Making
F.A.C.	Florida Administrative Code
FARMS	Facilitating Agricultural Resource Management Systems (program)
FDACS	Florida Department of Agriculture & Consumer Services
FDCA	Florida Department of Community Affairs
FDEO	Florida Department of Economic Opportunity
FDEP	Florida Department of Environmental Protection
FDLE	Florida Department of Law Enforcement
FDOT	Florida Department of Transportation
FEMA	Federal Emergency Management Agency
FF	Florida Forever
FFWCC	Florida Fish & Wildlife Conservation Commission
FGCU	Florida Gulf Coast University
FHREDI	Florida Heartland Rural Economic Development Initiative
FMLA	Family Medical Leave Act
FOC	Field Operations Center
FP&L	Florida Power & Light
F.S.	Florida Statutes
F.S.S.	Florida State Statutes
FTE	Full Time Equivalent
FWP	Florida Water Plan

FY	Fiscal Year
GASB	Governmental Accounting Standards Board
GB	Governing Board
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GPS	Global Positioning System
HB 1B	House Bill 1B (2007 tax reform legislation)
HDS	Hydrologic Data Services
HR	Human Resources
HVAC	Heating Ventilation & Air Conditioning
ICMS	Integrated Contract Management System
IFAS	Institute of Food & Agricultural Services, Florida
IT	Information Technology
IWRM	Integrated Water Resource Monitoring
LAMP	Land Acquisition & Management Plan
LGFS	Local Government Financial System
LPO	Locally Preferred Option
MCA	Marsh Conservation Areas
MBE	Minority Business Enterprise
MFLs	Minimum Flows & Levels
MGD	Millions of Gallons a Day
MILs	Mobile Irrigation Labs
MIS	Management Information System
MOU	Memorandum of Understanding
MSSW	Management & Storage of Surface Waters
NASA	National Aeronautical Space Administration
NCB	Northern Coastal Basin
NEP	National Estuary Program
NOAA	National Oceanic Atmospheric Administration
NPDES	National Pollutant Discharge Elimination System
NRCS	Natural Resources Conservation Service
NWFWMD	Northwest Florida Water Management District
NWSI	New Water Sources Initiative
O&M	Operation & Maintenance
OC	Office of Counsel
OFW	Outstanding Florida Waters
OIG	Office of Inspector General
OPB	Office of Planning & Budgeting
OP&B	Office of Policy & Budgeting
OPS	Other Personal Services
OSHA	Occupational Safety & Health Administration
P2000	Preservation 2000
PIR	Project Implementation Report

PLRG	Pollutant Load Reduction Goal
PMP	Project Management Plan
PPB	Parts Per Billion
PPDR	Pilot Project Design Report
PSTA	Periphyton-based Stormwater Treatment Area
PTM	Phosphorus Transport Model
QA	Quality Assurance
QWIP	Quality of Water Improvement Program
RDBMS	Relational Database Management System
RECOVER	Restoration Coordination & Verification
RFP	Request for Proposals
ROMP	Regional Observation Monitoring Program
ROW	Right of Way
RPC	Regional Planning Council
RSTF	Regional Stormwater Treatment Facility
RWSP	Regional Water Supply Plan
SAN	Storage Area Network
SAP	System Application & Programs
SC	Service Center
SCADA	Supervisory Control & Data Acquisition
SCAMPI	Standard CMMI Appraisal Method for Process Improvement
SDE	Spatial Database Engine
SFWMD	South Florida Water Management District
SJRWMD	St. Johns River Water Management District
SOETF	Save Our Everglades Trust Fund
SOP	Standard Operating Procedures
SOR	Save Our Rivers (Program)
SRPP	Strategic Regional Policy Plan
SRWMD	Suwannee River Water Management District
STA	Stormwater Treatment Area
STAG	State & Tribal Assistance Grants
STORET	The National Weather Database
STRIVE	Structure Information Verification
SWFWMD	Southwest Florida Water Management District
SWIM	Surface Water Improvement & Management (Program)
S.W.O.C.	Strengths, Weaknesses, Opportunities, Challenges
SWUCA	Southern Water Use Caution Area
TBD	To Be Determined
TCAA	Tri-County Agricultural Area
TMDL	Total Maximum Daily Load
TRIM	Truth in Millage
TV	Temporal Variability
TWG	Technical Working Group

UEC	Upper East Coast
USACE	United States Army Corps of Engineers
USACOE	United States Army Corps of Engineers
USDA	United States Department of Agriculture
USEPA	United States Environmental Protection Agency
USFWS	United State Fish & Wildlife Service
USGS	United States Geological Survey
WASP	Water Augmentation Supply Potential Model
WaterSIP	Water Savings Incentive Program
WAV	Watershed Action Volunteer
WCA	Water Conservation Area
WMA	Water Management Areas
WMD(s)	Water Management District(s)
WMIS	Water Management Information System
WMLTF	Water Management Lands Trust Fund
WOD	Works of the District
WPA	Water Preserve Area
WPSP	Water Protection & Sustainability Program
WPSTF	Water Protection & Sustainability Trust Fund
WQMP	Water Quality Monitoring Program
WQPP	Water Quality Protection Program
WRA	Water Resources Act
WRAC	Water Resource Advisory Commission
WRAP	Water Resource Assessment Project
WRDA	Water Resources Development Act
WRM	Wetland Resource Management
WRPC	Withlacoochee Regional Planning Council
WRWSA	Withlacoochee Regional Water Supply Authority
WSA	Water Supply Assessment
WSE	Water Supply for the Environment
WSRD	Water Supply & Resource Development
WUCA	Water Use Caution Area
WUP	Water Use Permit (also known as CUP)
WUPNET	Water Use Permit Water Quality Monitoring Network
WWC	Water Well Construction

Appendix C

Other Fund Balances

SRWMD Fund Balance 4 Year Utilization Schedule							
Designation and Core Mission	Project/Activity	Total Designated Amounts As of 9/30/2012	GASB 54 Authority for Revenue Classification and Constraint	2012-2013	2013-2014	2014-2015	2015-2016
RESTRICTED							
WQ	Biological Nutrient Removal	2,000,000	External Party Funding - Legislative Appropriation	1,000,000	500,000	500,000	
WS/WQ/FP/NS	Land Acquisition	7,250,000	External Party Funding - Trust Fund	1,250,000	2,000,000	2,000,000	2,000,000
COMMITTED							
WS/WQ	Water Resource & Supply Projects	7,520,000	Governing Board Resolution	1,880,000	1,880,000	1,880,000	1,880,000
WQ/NS	Land Management	4,800,000	Governing Board Resolution	1,200,000	1,200,000	1,200,000	1,200,000
WS/WQ	Agricultural Cost Share	6,000,000	Governing Board Resolution	1,500,000	1,500,000	1,500,000	1,500,000
WS/WQ	Local Government Cost Share	6,000,000	Governing Board Resolution	1,500,000	1,500,000	1,500,000	1,500,000
WS/WQ	Minimum Flows and Levels	6,300,000	Governing Board Resolution	1,500,000	1,200,000	2,100,000	1,500,000
ASSIGNED							
UNASSIGNED							
WS/WQ/FP/NS	Economic Stabilization Fund - 16.5%	2,130,000		2,130,000	2,130,000	2,130,000	2,130,000
Total		42,000,000	0.00	11,960,000	9,780,000	10,680,000	9,580,000
Remaining Balances at Fiscal Year End				30,040,000	20,260,000	9,580,000	0
Core Missions Key							
WS	Water Supply						
WQ	Water Quality						
FP	Flood Protection						
NS	Natural Systems						

These reserves and fund balances are in accordance with the Governmental Accounting Standards Board Statement No. 54 and designated by action of the Governing Board.

Appendix D

Supplemental Budget Information in Preliminary Budget Format

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
REVENUES, EXPENDITURES, RESERVES AND WORKFORCE

Proposed Budget for Fiscal Year 2012-2013

August 1, 2012

	Adopted Budget Fiscal Year 2011-12	New Issues (Increases)	Reductions	Proposed Budget Fiscal Year 2012-13
REVENUE				
Carryover	30,652,410.00	-	(28,079,813.00)	2,572,597.00
Ad Valorem Taxes	5,412,674.00	-	(212,674.00)	5,200,000.00
State	4,268,838.00	-	(471,844.00)	3,796,994.00
Federal	1,248,500.00	-	(113,500.00)	1,135,000.00
Other	5,807,167.00	-	(3,383,084.00)	2,424,083.00
TOTAL REVENUES	\$47,389,589	\$0	(\$32,260,915)	\$15,128,674
EXPENDITURES				
Salaries and Benefits	5,536,097	-	(8,298)	5,527,799
Other Personal Services/Contracted Services	19,157,247	-	(13,497,947)	5,659,300
Operating Expenses	2,228,125	-	(724,150)	1,503,975
Operating Capital Outlay	218,000	10,000	-	228,000
Fixed Capital Outlay	7,207,820	-	(5,957,820)	1,250,000
Interagency Expenditures (Cooperative Funding)	1,472,300	-	(512,700)	959,600
Debt	-	-	-	-
Reserves	-	-	-	-
TOTAL EXPENDITURES	\$35,819,589	\$10,000	(\$20,700,915)	\$15,128,674
RESERVES				
Nonspendable	-	-	-	-
Restricted	-	-	-	-
Committed	8,800,000	-	(8,800,000)	-
Assigned	-	-	-	-
Unassigned	2,770,000	-	(2,770,000)	-
TOTAL RESERVES	\$11,570,000	\$0	(\$11,570,000)	\$-
TOTAL EXPENDITURES AND RESERVES	\$47,389,589	\$10,000	(\$32,270,915)	\$15,128,674
WORKFORCE				
Authorized Position (Full-time Equivalents-FTE)	63.00	3.00		66.00
Contingent Worker (Indepent Contractor)	4.00		(4.00)	-
Other Personal Services (OPS)	3.00		(3.00)	-
Intern	-	2.00		2.00
Volunteer	-			-
TOTAL WORKFORCE	70.00	5.00	(7.00)	68.00

Reserves:

Nonspendable - amounts required to be maintained intact as principal or an endowment
 Restricted - amounts that can be spent only for specific purposes like grants or through enabling legislation
 Committed - amounts that can be used only for specific purposes determined and set by the District Governing Board
 Assigned - amounts intended to be used for specific contracts or purchase orders
 Unassigned - available balances that may be used for a yet to be determined purpose in the general fund only

SUWANNEE RIVER WATER MANAGEMENT DISTRICT
Projected Utilization of Fund Balance
August 1, 2012

Core Mission	Designations (Description of Restrictions)	Total Projected Designated Amounts at September 30, 2012	Five Year Utilization Schedule					Remaining Balance
			2012-13	2013-14	2014-15	2015-16	2016-17	
NONSPENDABLE								
		0	0	0	0	0	0	0
		0	0	0	0	0	0	0
	NONSPENDABLE SUBTOTAL	0	0	0	0	0	0	0
RESTRICTED								
WQ	Biological Nutrient Removal	2,000,000	1,000,000	500,000	500,000	0	0	0
WS/WQ/FP/NS	Land Acquisition	7,250,000	1,250,000	2,000,000	2,000,000	2,000,000	0	0
	RESTRICTED SUBTOTAL	9,250,000	2,250,000	2,500,000	2,500,000	2,000,000	0	0
COMMITTED								
WS/WQ	Water Resource and Supply Projects	7,520,000	1,880,000	1,880,000	1,880,000	1,880,000	0	0
WQ/NS	Land Management	4,800,000	1,200,000	1,200,000	1,200,000	1,200,000	0	0
WS/WQ	Agricultural Cost Share	6,000,000	1,500,000	1,500,000	1,500,000	1,500,000		
WS/WQ	Local Government Cost Share	6,000,000	1,500,000	1,500,000	1,500,000	1,500,000		
WS/WQ	Minimum Flows and Levels	6,300,000	1,500,000	1,200,000	2,100,000	1,500,000		
	COMMITTED SUBTOTAL	30,620,000	7,580,000	7,280,000	8,180,000	7,580,000	0	0
ASSIGNED								
WS/WQ/FP/NS		0	0	0	0	0	0	0
WS/WQ/FP/NS		0	0	0	0	0	0	0
	ASSIGNED SUBTOTAL	0	0	0	0	0	0	0
UNASSIGNED								
WS/WQ/FP/NS	Economic Stabilization Fund	2,130,000	2,130,000	0	0	0	0	0
WS/WQ/FP/NS		0	0	0	0	0	0	0
	UNASSIGNED SUBTOTAL	2,130,000	2,130,000	0	0	0	0	0
Total		42,000,000	11,960,000	9,780,000	10,680,000	9,580,000	0	0
Remaining Balance at Fiscal Year End		30,040,000	20,260,000	9,580,000	0	0	0	0

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

ALL PROGRAMS

Fiscal Year 2011-12 budget includes fund balances and reserves. Fiscal Year 2012-13 budget is operational and consistent with GASB Statement No. 54.

FY 2012-13 Proposed Budget

Fiscal Year 2011-12 Adopted Budget	70.00	47,389,589
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Reductions

Issue	Description	Workforce	\$ Reduction
1	Salaries and Benefits • Difference due to estimation of salary and benefits for open positions	0.00	(8,298)
2	Other Personal Services/Contracted Services • FY 12-13 Budget represents only expenditures to be spent this year. Fund Balances were removed. Contractual services decreased. Four third party contingent positions deleted.	(4.00)	(13,497,947)
3	Operating Expenses • Reduction in monitoring field supplies - large purchase made last year. / General cut backs in all areas of operating expenses.	0.00	(724,150)
4	Operating Capital Outlay •	0.00	0
5	Fixed Capital Outlay • Only \$1,250,000 kept in budget for this. All other fund balances were removed.	0.00	(5,957,820)
6	Interagency Expenditures (Cooperative Funding) • Fund Balances were removed. Significant cutbacks in Land Management agreements	0.00	(512,700)
7	Debt •		
8	Reserves • FY 12-13 budget includes no reserves.		(11,570,000)
Total Reductions		(4.00)	(32,270,915)

New Issues

Issue	Description	Workforce	\$ Increase
1	Salaries and Benefits •	0.00	0
2	Other Personal Services/Contracted Services • Increase due to two new student intern contract positions	2.00	0
3	Operating Expenses •	0.00	0
4	Operating Capital Outlay • Purchase of monitoring equipment	0.00	10,000
5	Fixed Capital Outlay •	0.00	0
6	Interagency Expenditures (Cooperative Funding) •	0.00	0
7	Debt •		0
8	Reserves •		0
Total New Issues		2.00	10,000.00

Total Workforce and Proposed Budget	68.00	15,128,674
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Suwannee River Water Management District				
1.0 Water Resources Planning and Monitoring				
Fiscal Year 2011-12 budget includes fund balances and reserves. Fiscal Year 2012-13 budget is operational and consistent with GASB Statement No. 54.		FY 2012-13 Proposed Budget		
Fiscal Year 2011-12 Adopted Budget		12.00	10,862,963	
Reductions				
Issue	Description	Workforce	\$ Reduction	Issue Narrative
1	Salaries and Benefits *	0.00	0	
2	Other Personal Services/Contracted Services * Funds balances and future contractual funds were removed. Represents only current fiscal year's expected expenditures. Deletion of one third party contractual position.	(1.00)	(4,833,084)	
3	Operating Expenses * General cutbacks in all operating expenses	0.00	(132,077)	
4	Operating Capital Outlay *	0.00	0	
5	Fixed Capital Outlay *	0.00	0	
6	Interagency Expenditures (Cooperative Funding) *		0	
7	Debt *		0	
8	Reserves *		0	
Total Reductions		(1.00)	(4,965,161)	
New Issues				
Issue	Description	Workforce	\$ Increase	Issue Narrative
1	Salaries and Benefits * Increase due to the addition of 10 new staff to this program area and redistribution of salaries for support staff usually included in 6.0 program.	10.00	692,083	
2	Other Personal Services/Contracted Services * Increase due to two new student intern contract positions.	2.00	0	
3	Operating Expenses *	0.00	0	
4	Operating Capital Outlay * Additional field equipment for monitoring and MFLs	0.00	64,000	
5	Fixed Capital Outlay *	0.00	0	
6	Interagency Expenditures (Cooperative Funding) * Additional agreements for MFLs and Water Supply Planning		127,800	
7	Debt *		0	
8	Reserves *		0	
Total New Issues		12.00	883,883	
Total Workforce and Proposed Budget for FY 2012-13 (Water Resources Planning and Monitoring)		23.00	6,781,685	

Suwannee River Water Management District

2.0 Acquisition, Restoration and Public Works

Fiscal Year 2011-12 budget includes fund balances and reserves. Fiscal Year 2012-13 budget is operational and consistent with GASB Statement No. 54.

FY 2012-13 Proposed Budget

Fiscal Year 2011-12 Adopted Budget		10.00	10,265,154	
Reductions				
Issue	Description	Workforce	\$ Reduction	Issue Narrative
1	Salaries and Benefits * Even though a reduction of 6 in workforce, the redistribution of salaries for administrative support from Program 6.0 caused no reduction in salary dollars.	(6.00)	0	
2	Other Personal Services/Contracted Services * Fund balances removed	0.00	(2,250,600)	
3	Operating Expenses *	0.00	0	
4	Operating Capital Outlay *	0.00	0	
5	Fixed Capital Outlay * All acquisition funding not expected to be expended this year was removed.	0.00	(5,957,820)	
6	Interagency Expenditures (Cooperative Funding) *		0	
7	Debt *		0	
8	Reserves *		0	
Total Reductions		(6.00)	(8,208,420)	
New Issues				
Issue	Description	Workforce	\$ Increase	Issue Narrative
1	Salaries and Benefits * Increase due to redistribution of salaries for administrative support usually included in Program. 6.0	0.00	170,621	
2	Other Personal Services/Contracted Services *	0.00	0	
3	Operating Expenses * Increase due to redistribution of administrative support services from Program 6.	0.00	35,493	
4	Operating Capital Outlay * Increase due to redistribution of administrative support services from Program 6.	0.00	5,000	
5	Fixed Capital Outlay *	0.00	0	
6	Interagency Expenditures (Cooperative Funding) * Increase due to marketing and outreach agreement with DACS for Suwannee River Partnership		5,000	
7	Debt *		0	
8	Reserves *		0	
Total New Issues		0.00	216,114	
Total Workforce and Proposed Budget for FY 2012-13 (Acquisition, Restoration and Public Works)		4.00	2,272,848	

Suwannee River Water Management District

3.0 Operation and Maintenance of Lands and Works

Fiscal Year 2011-12 budget includes fund balances and reserves. Fiscal Year 2012-13 budget is operational and consistent with GASB Statement No. 54.

FY 2012-13 Proposed Budget

Fiscal Year 2011-12 Adopted Budget		9.00	17,752,968	
Reductions				
Issue	Description	Workforce	\$ Reduction	Issue Narrative
1	Salaries and Benefits • Reduction due to shifting of higher salaried personnel to other areas	0.00	(31,213)	
2	Other Personal Services/Contracted Services • Fund balances removed. General contractual services reduced.	0.00	(5,254,063)	
3	Operating Expenses • General cutbacks in all expenses.	0.00	(428,075)	
4	Operating Capital Outlay •	0.00	0	
5	Fixed Capital Outlay •	0.00	0	
6	Interagency Expenditures (Cooperative Funding) • Significant cutbacks in land management agreements		(532,500)	
7	Debt •		0	
8	Reserves •		(8,810,000)	
Total Reductions		0.00	(15,055,851)	
New Issues				
Issue	Description	Workforce	\$ Increase	Issue Narrative
1	Salaries and Benefits •	0.00	0	
2	Other Personal Services/Contracted Services •	0.00	0	
3	Operating Expenses •	0.00	0	
4	Operating Capital Outlay • Slight increase due to redistribution of administrative support for computer equipment from Program 6	0.00	4,000	
5	Fixed Capital Outlay •	0.00	0	
6	Interagency Expenditures (Cooperative Funding) •		0	
7	Debt •		0	
8	Reserves •		0	
Total New Issues		0.00	4,000	
Total Workforce and Proposed Budget for FY 2012-13 (Operation and Maintenance of Lands and Works)		9.00	2,701,117	

Suwannee River Water Management District

4.0 Regulation

Fiscal Year 2011-12 budget includes fund balances and reserves. Fiscal Year 2012-13 budget is operational and consistent with GASB Statement No. 54.

FY 2012-13 Proposed Budget

Fiscal Year 2011-12 Adopted Budget		16.00	1,884,804	
Reductions				
Issue	Description	Workforce	\$ Reduction	Issue Narrative
1	Salaries and Benefits •	(4.00)	0	
2	Other Personal Services/Contracted Services • Reduction of contractual services and contract employees moved to FTE	0.00	(568,000)	
3	Operating Expenses • General cutbacks in all expenses	0.00	(777)	
4	Operating Capital Outlay •	0.00	0	
5	Fixed Capital Outlay •	0.00	0	
6	Interagency Expenditures (Cooperative Funding) • Reduction of water conservation cost share from this operational budget		(100,000)	
7	Debt •		0	
8	Reserves •		0	
Total Reductions		(4.00)	(668,777)	
New Issues				
Issue	Description	Workforce	\$ Increase	Issue Narrative
1	Salaries and Benefits • Increase due to redistribution of salary for administrative support serves from Program 6	0.00	252,242	
2	Other Personal Services/Contracted Services •	0.00	0	
3	Operating Expenses •	0.00	0	
4	Operating Capital Outlay • Slight increase due to the redistribution of administrative support services for computer equipment in	0.00	4,000	
5	Fixed Capital Outlay •	0.00	0	
6	Interagency Expenditures (Cooperative Funding) •		0	
7	Debt •		0	
8	Reserves •		0	
Total New Issues		0.00	256,242	
Total Workforce and Proposed Budget for FY 2012-13 (Regulation)		12.00	1,472,269	

Suwannee River Water Management District

5.0 Outreach

Fiscal Year 2011-12 budget includes fund balances and reserves. Fiscal Year 2012-13 budget is operational and consistent with GASB Statement No. 54.

FY 2012-13 Proposed Budget

Fiscal Year 2011-12 Adopted Budget		1.00	141,500	
Reductions				
Issue	Description	Workforce	\$ Reduction	Issue Narrative
1	Salaries and Benefits •	0.00	0	
2	Other Personal Services/Contracted Services • General cutback in all contractual services for outreach	0.00	(62,000)	
3	Operating Expenses • General cutback in all expenses for outreach	0.00	(4,500)	
4	Operating Capital Outlay •	0.00	0	
5	Fixed Capital Outlay •	0.00	0	
6	Interagency Expenditures (Cooperative Funding) •		0	
7	Debt •		0	
8	Reserves •		0	
	Total Reductions	0.00	(66,500)	
New Issues				
Issue	Description	Workforce	\$ Increase	Issue Narrative
1	Salaries and Benefits •	0.00	0	
2	Other Personal Services/Contracted Services •	0.00	0	
3	Operating Expenses •	0.00	0	
4	Operating Capital Outlay •	0.00	0	
5	Fixed Capital Outlay •	0.00	0	
6	Interagency Expenditures (Cooperative Funding) •		0	
7	Debt •		0	
8	Reserves •		0	
	Total New Issues	0.00	0	
Total Workforce and Proposed Budget for FY 2012-13 (Outreach)		1.00	75,000	

Suwannee River Water Management District

6.0 District Management and Administration

Fiscal Year 2011-12 budget includes fund balances and reserves. Fiscal Year 2012-13 budget is operational and consistent with GASB Statement No. 54.

FY 2012-13 Proposed Budget

Fiscal Year 2011-12 Adopted Budget		22.00	6,482,200	
Reductions				
Issue	Description	Workforce	\$ Reduction	Issue Narrative
1	Salaries and Benefits • Administrative support services were reallocated to the program	0.00	(1,092,031)	
2	Other Personal Services/Contracted Services • Property Appraiser and Tax Collector fees removed from this budget. General cutback in all contractual services. Reduction of 3 third party contractual positions.	(3.00)	(530,200)	
3	Operating Expenses • Administrative support services were reallocated to the program	0.00	(194,214)	
4	Operating Capital Outlay • Reduction in computer and network equipment	0.00	(67,000)	
5	Fixed Capital Outlay •	0.00	0	
6	Interagency Expenditures (Cooperative Funding) • Reductions in GS agreements		(13,000)	
7	Debt •		0	
8	Reserves • Reserves were removed from this budget.		(2,760,000)	
	Total Reductions	(3.00)	(4,656,445)	
New Issues				
Issue	Description	Workforce	\$ Increase	Issue Narrative
1	Salaries and Benefits •	0.00	0	
2	Other Personal Services/Contracted Services •	0.00	0	
3	Operating Expenses •	0.00	0	
4	Operating Capital Outlay •	0.00	0	
5	Fixed Capital Outlay •		0	
6	Interagency Expenditures (Cooperative Funding) •	0.00	0	
7	Debt •		0	
8	Reserves •		0	
	Total New Issues	0.00	0	
Total Workforce and Proposed Budget for FY 2012-13 (District Management and Administration)		19.00	1,825,755	

PROGRAM AND ACTIVITY ALLOCATIONS (Proposed)

For Fiscal Year 2012-2013

SUWANNEE RIVER WATER MANAGEMENT DISTRICT

August 1, 2012

PROGRAMS AND ACTIVITIES	FISCAL YEAR 2012 - 2013 Proposed	Water Supply	Water Quality	Flood Protection	Natural Systems
1.0 Water Resources Planning and Monitoring	\$6,781,685	\$2,831,054	\$678,169	\$1,941,407	\$1,331,055
1.1 - District Water Management Planning	3,365,715	2,182,858			1,182,857
1.1.1 Water Supply Planning	1,141,260	1,141,260			
1.1.2 Minimum Flows and Levels	2,224,455	1,041,598			1,182,857
1.1.3 Other Water Resources Planning	0				
1.2 - Research, Data Collection, Analysis and Monitoring	2,174,172	610,460	665,284	785,020	113,408
1.3 - Technical Assistance	1,110,000			1,110,000	
1.4 - Other Water Resources Planning and Monitoring Activities	0				
1.5 - Technology & Information Services ⁽¹⁾	131,798	37,736	12,885	46,387	34,790
2.0 Acquisition, Restoration and Public Works	\$2,272,848	\$500,027	\$545,484	\$345,484	\$881,854
2.1 - Land Acquisition	1,773,815	335,969	457,116	209,336	771,394
2.2 - Water Source Development	148,057	148,057			
2.2.1 Water Resource Development Projects	0				
2.2.2 Water Supply Development Assistance	0				
2.2.3 Other Water Source Development Activities	148,057	148,057			
2.3 - Surface Water Projects	278,800		70,913	119,247	88,641
2.4 Other cooperative Projects					
2.5 - Facilities Construction and Major Renovations	0				
2.7 - Technology & Information Service ⁽¹⁾	72,176	16,001	17,455	16,901	21,819
3.0 Operation and Maintenance of Lands and Works	\$2,701,117	\$675,279	\$675,279	\$675,279	\$675,279
3.1 - Land Management	2,460,842	618,578	618,578	618,578	605,108
3.2 - Works	0				
3.3 - Facilities	45,000	11,250	11,250	11,250	11,250
3.4 - Invasive Plant Control	13,470				13,470
3.5 - Other Operation and Maintenance Activities	0				
3.6 - Fleet Services ⁽²⁾	120,000	30,000	30,000	30,000	30,000
3.7 - Technology & Information Services ⁽¹⁾	61,805	15,451	15,451	15,451	15,451
4.0 Regulation	\$1,472,269	\$724,805	\$299,951	\$200,000	\$247,513
4.1 - Consumptive Use Permitting	536,051	536,051			
4.2 - Water Well Construction Permitting and Contractor Licensing	177,903	177,903			
4.3 - Environmental Resource and Surface Water Permitting	659,966		265,426	173,660	220,880
4.4 - Other Regulatory and Enforcement Activities	0				
4.4 - Technology & Information Service ⁽¹⁾	98,349	10,851	34,525	26,340	26,633
5.0 Outreach	\$75,000	\$33,000	\$4,500	\$4,500	\$33,000
5.1 - Water Resource Education	10,000	4,400	600	600	4,400
5.2 - Public Information	15,000	6,600	900	900	6,600
5.3 - Public Relations					
5.4 - Lobbying / Legislative Affairs / Cabinet Affairs	50,000	22,000	3,000	3,000	22,000
5.5 - Technology & Information Service ⁽¹⁾					
<i>SUBTOTAL - Major Programs (excluding Management and Administration)</i>	<i>\$13,302,919</i>	<i>\$4,764,165</i>	<i>\$2,203,383</i>	<i>\$3,166,670</i>	<i>\$3,168,701</i>
6.0 District Management and Administration	\$1,825,755				
6.1 - Administrative and Operations Support	1,825,755				
6.1.1 - Executive Direction ⁽²⁾	495,469				
6.1.2 - General Counsel / Legal	60,000				
6.1.3 - Inspector General	35,000				
6.1.4 - Administrative Support	666,130				
6.1.5 - Fleet Services ⁽²⁾	0				
6.1.6 - Procurement / Contract Administration	71,258				
6.1.7 - Human Resources	25,912				
6.1.8 - Communications	40,286				
6.1.9 - Technology & Information Services ⁽¹⁾	431,700				
6.2 - Computer/Computer Support ⁽¹⁾	0				
6.2.1 - Executive Direction	0				
6.2.2 - Administrative Services	0				
6.2.3 - Application Development	0				
6.2.4 - Computer Operations	0				
6.2.5 - Network Support	0				
6.2.6 - Desk Top Support	0				
6.2.7 - Asset Acquisition	0				
6.2.8 - Other	0				
6.3 - Reserves	0				
6.4 - Other - (Tax Collector / Property Appraiser Fees)	0				
TOTAL	\$15,128,674				

⁽¹⁾ For FY 2012-13 program and activity costs are allocated to activities 1.5, 2.7, 3.7, 4.5, 5.6 and 6.1.9

⁽²⁾ For FY 2012-13 activity costs are allocated to activities 3.6 and 6.1.1

⁽³⁾ Formerly "Other Administrative and Operations Support Activity" for FY 2012-13 costs are reported as "Technology and Information Services"

Fixed Capital Outlay Schedule for FY2012-13										Reconciliation to the Revenues, Expenditures, Reserves and Personnel Schedule:									
Fixed Capital Outlay, Interagency Grants and Contracted Services										Fixed Capital Outlay									
Suwannee River Water Management District										Interagency Grants									
WMD Contact: Name: Melanie Roberts										Contracted Services (Non-Recurring)									
Phone: 386.362.1001										Contracted Services (Recurring)									
Email: mwr@srwmd.org										Other Personal Services (Contracted Positions, not Employees)									
										Other Personal Services/Contracted Services									
										- Not Reflected on FCO Schedule									
										4,665,000									

Project Number	Project Title	Priority Ranking	Project Begin Date	Project End Date	Contract/ MOU Status	Project Status	Project Cooperator	Total Estimated Project Amount	WMD Project Amount	WMD Funding Source	Funded from Reserves Yes/No	Total Project Expenditures to Date	Project Expenditures for Remainder	Carry Over Encumbrances to be Re-Appr. for	Budget Request for FY2012-13	Budget Request for FY2013-14	Budget Request for FY2014-15	Budget Request for FY2015-16	Budget Request for FY2016-17	Programmatic Activity	Phase	Water Supply	Water Quality	Flood Protect	Natural Systems	Mgmt Svcs	Project Status Update	
Fixed Capital Outlay (Non-Recurring):																												
	General Acquisition	8	N/A	N/A	No	Executing	SRWMD	1,250,000	1,250,000	Surplus Lands	No	-	-	-	1,250,000	-	-	-	-	2.1 Land Acquisition	Execution	0%	0%	50%	50%	0%	This activity is contingent on land offers made to the District.	
Fixed Capital Outlay (Non-Recurring) Total:								\$1,250,000	\$1,250,000			\$0	\$0	\$0	\$1,250,000	\$0	\$0	\$0	\$0									
Interagency Grants (Non-Recurring):																												
	Minimum Flows and Levels	2	2012	2013	No	Executing	SRWMD	\$69,000	\$69,000	Ad Valorem	No	-	-	-	66,000					Minimum Flows and Levels	Design	0%	50%	0%	50%	0%		
Interagency Grants (Non-Recurring) Total:								\$69,000	\$69,000			\$0	\$0	\$0	\$66,000	\$0	\$0	\$0	\$0									
Contracted Services (Non-Recurring):																												
	Minimum Flows and Levels	1	2012	2013	Yes	Executing	SRWMD	1,575,000	1,575,000	Water Protection & Sustainability Trust Fund / Ad Valorem	Yes	-	-	-	1,575,000					1.1.2 Minimum Flows and Levels	Design	50%	0%	0%	50%	0%		
	Upper Floridan Aquifer Recharge Feasibility Study	3	2012	2013	Yes	Executing	SRWMD	200,000	200,000	Ad Valorem	No				200,000					1.1.1 Water Supply Planning	Design	100%						
	FEMA Mapping Activity Statement	6	2012	2013	Yes	Executing	SRWMD / FEMA	1,110,000	-	FEMA Mapping Grant	No				1,110,000					1.3 Technical Assistance	Design			100%				
	Bell Springs Restoration	7	2012	2013	No	Pending	SRWMD	55,000	55,000	Ad Valorem	Yes				55,000					2.3 Surface Water Projects	Design		50%		50%			
Contracted Services (Non-Recurring) Total:								2,940,000	1,830,000			\$0	\$0	\$0	2,940,000	\$0	\$0	\$0	\$0									
Contracted Services (Recurring):																												
	Land Management	5	2012	2013	Yes	Executing	SRWMD	1,319,000	1,319,000	Water Management Lands Trust Fund	No	-	-	-	1,319,000	1,319,000	1,319,000	1,319,000	1,319,000	3.0 Operation and Maintenance of Lands and Works	Execution	0%	0%	0%	100%	0%		
	Monitoring	4	2012	2013	Yes	Executing	SRWMD	406,000	406,000	Ad Valorem	Yes			-	406,000	406,000	406,000	406,000	406,000	Data Collection	Execution	75%	25%	0%	0%	0%		
Contracted Services (Recurring) Total:								\$1,725,000	\$1,725,000			\$0	\$0	\$0	\$1,725,000	\$1,725,000	\$1,725,000	\$1,725,000	\$1,725,000									
Grant Total:								\$5,984,000	\$4,874,000			\$0	\$0	\$0	\$5,981,000	\$1,725,000	\$1,725,000	\$1,725,000	\$1,725,000									

Appendix E

Water Protection & Sustainability Program

Legislative funding allocated for these efforts has been discontinued. The District has a balance of \$891,500 remaining which will be expended in its entirety in FY 12-13 for Water Resource Planning and Monitoring.

Appendix F

Consistency Issues

Under the leadership of Governor Scott, Secretary Vinyard was charged with fortifying the statutory responsibilities given to the Department of Environmental Protection (DEP) to supervise the activities of the Water Management Districts (WMDs). Included in this charge was the review and oversight of proposed budgets, rulemaking activities, development of performance standards, ensuring consistency across WMD borders, coordination of legislative issues, and coordination of land acquisitions and disposal. The DEP has coordinated efforts to standardize a number of functions across the WMDs with the goal of creating a unified approach and a common language. Included in this effort are developing common performance metrics; developing a statewide approach to consumptive use permitting and environmental resource permitting; providing guidance on land acquisition and assessing land inventories; and standardizing certain administrative functions.

In order to ensure that core mission responsibilities are being met in a manner that is consistent and transparent, the Office of Water Policy developed structural and operational consistency categories and targets for evaluation. This includes Fleet Replacement, Fuel Purchasing, Vehicle Maintenance Standards, Information Technology Equipment, Phone Replacement, Reserves and Fund Balances, Procurement Thresholds, Structure and Staff Nomenclature, Staffing Levels, Salary Ranges, Workforce Categorization, General Employee Benefits, Health Insurance, Education Reimbursement, and Retiree Health Subsidies. A guiding principle of this effort was that the WMDs would provide their employees no greater benefit than those enjoyed by State employees throughout Florida. Also, the State of Florida's standards for core business operations promulgated by the Department of Management Services (DMS) became the forerunner for developing such standards for the WMDs. For those issues where no State standard existed or was not feasible, the DEP worked with the WMDs to establish standards.

Over the past year much has been accomplished and a summary of these issues follows:

Fleet Replacement

The DMS has developed minimum equipment replacement criteria for vehicles and equipment. For cars and pickup trucks, a Replacement Eligibility Factor (REF) is determined by considering the age of the vehicle, mileage, condition, lifetime maintenance costs, downtime, most recent annual maintenance cost and cost per mile. For trucks, tractors, mowers, trailers and other equipment, a miles/hours or age threshold is established. If an asset exceeds the REF or replacement threshold, it is eligible for replacement.

The WMDs evaluated their fleet and equipment replacement policies, compared them to the State's criteria and either adopted the State's minimum equipment replacement criteria or established criteria more stringent than the State.

Fuel Purchasing

DMS has negotiated and awarded a statewide contract for Fuel Card Services – Wright Express Financial Services Corporation (973-163-10-1). This State term contract includes fuel card services that enable buyers to purchase all grades of unleaded gasoline, fuel oil (e.g., on-road diesel, off-road diesel), aviation fuel, and marine fuel from participating merchants (e.g., gas stations) at negotiated rates net of federal excise taxes. Other vehicle related services needed to maintain daily operations of vehicles (e.g., maintenance, repair) can also be purchased with fuel cards to facilitate payment and tracking.

Each WMD utilizes the State's contract. The South Florida Water Management District (SFWMD) and the St. Johns River Water Management District (SJRWMD) also purchase bulk fuel from separate vendors selected through a competitive process. These procurements are utilized by the SFWMD for fueling at the District headquarters and for off-road heavy equipment. The SJRWMD procurements are utilized for fueling of remote pump stations and off-road vehicles. The Southwest Florida Water Management District (SWFWMD) is also under contract with FleetCor (FuelMan) to provide a fuel management fuel card and supply fuel to the fuel tanks located at the District headquarters.

Vehicle Maintenance Standards

The WMDs reviewed the manufacturers' recommended maintenance standards and each WMD's adopted vehicle maintenance standards were no less than the manufacturers' recommendations. These maintenance records will create baseline data for determining a cost effective vehicle replacement standard.

Information Technology Equipment

The WMDs reviewed their purchasing methods for information technology equipment and telecommunications. The State contracts for Network Infrastructure - Equipment and Services (250-000-09-1), Wireless Communications Services & Equipment (725-330-05-1), as well as the Western States Contracting Alliance are being utilized by the WMDs.

The WMDs also reviewed their equipment replacement lifecycles for laptops, desktops and servers. While most utilized a three to five year replacement cycle, the recommended standard moving forward will be a four to five year replacement cycle (laptops – 4 years, desktops and servers – 5 years) which extends the useful life of these assets.

Phone Replacement

Each WMD was asked to evaluate its cell phone distribution and usage and to ascertain the best value for its given needs. Each WMD selected a plan that offered adequate service for its area and was competitively selected through a state contract or an alternative contracting source.

For land line phones, the Northwest Florida Water Management District (NFWFMD), Suwannee River Water Management District (SRWMD) and SJRWMD are currently utilizing standard land line systems. The SFWMD and SWFWMD are utilizing voice over Internet Protocol (VoIP). The SJRWMD is in process of switching to VoIP. The smaller Districts would not realize a cost savings by utilizing VoIP.

Reserves and Fund Balances

For reporting periods beginning after June 15, 2010, Governmental Accounting Standards Board (GASB) Statement No. 54 - Fund Balance Reporting and Governmental Fund Type Definitions (*Issued 02/09*) (GASB 54) requires a consistent terminology and reporting of governmental fund balances.

The DEP Bureau of Finance and Accounting worked with the WMDs to establish common GASB 54 classification criteria. Each governing board formally instituted GASB 54 and established formal fund balance policies covering uses, and committed fund balances for the fiscal years 2011-2012 and 2012-2013. Specific fund balances are committed as economic stabilization funds and may be utilized in emergencies and unforeseen circumstances that endanger the public and/or the environment and remedial action cannot wait until the next budget year.

Fund Balances—Under GASB 54 are classified as:

- NONSPENDABLE Resources that cannot be spent (such as inventory) or amounts legally or contractually required to be maintained intact or required to be retained in perpetuity (such as a permanent fund or endowment fund).
- RESTRICTED Resources with constraints placed on its use for a specific purpose by external parties, constitutional provisions or enabling legislation.
- COMMITTED Resources with constraints placed on its use by the WMD's highest level of decision-making authority as to how it will be spent. The restraints remain binding until rescinded or changed by the same method and must be in place by end of the fiscal year.
- ASSIGNED Resources set aside by the government for particular purposes.
- UNASSIGNED Any resources in the General Fund that are not classified as nonspendable, restricted, committed or assigned. Governmental fund types, other than the General Fund, should not have an unassigned fund balance. Stabilization arrangements such as budget or revenue stabilization, working capital needs, contingencies or emergencies generally are classified as unassigned. Stabilization funds are classified as committed only if the formal action that imposes the parameters for spending identifies and describes in sufficient detail the specific non-routine circumstances under which a need for stabilization spending arises.

Procurement Thresholds

Portions of Chapter 255, Florida Statutes, - construction services, and section 287.055, F.S., - acquisition of professional architectural, engineering, landscape architectural, or surveying and mapping services are applicable to the WMDs. However, section 287.057, F.S., - procurement of commodities or contractual services is not applicable to the WMDs. In addition, the WMDs are not bound by the purchasing thresholds in section 287.017, F.S. These statutes that govern the State's business regarding the procurement of goods and services were the baseline for evaluating the procurement practices of the WMDs.

The DEP's Bureau of General Services gathered information regarding the WMDs' procurement thresholds for commodities and contractual services, professional services and construction services. Each WMD, with the exception of the NFWWMD, had a set of procurement thresholds for commodities and contractual services that differed from the State's. For professional services, all WMDs adopted the procurement threshold that followed the provisions of Section 287.055, F.S., with the exception of the design-build procurement. The NFWWMD and SRWMD's thresholds for construction services mimic the State's, while the SFWMD, SJRWMD and SWFWMD have unique thresholds.

These differences in thresholds can be attributed to a number of factors including the number of procurements being conducted, the dollar value of each procurement, and the size and experience of the procurement staff. Each WMD evaluated its procurements and determined an appropriate threshold for its own processes, rather than the establishment of a single threshold that would be applicable to all WMDs.

Structure and Staff Nomenclature

No State standard existed for the structure and staff nomenclature for the WMDs. The WMDs developed and agreed on a 5-level classification for management as stated below and continue to work on a standardized classification for non-managerial positions.

- Level 1 – Executive Director
- Level 2 – Assistant Executive Director
- Level 3 – Division Director or Office Director
- Level 4 – Bureau Chief or Office Chief
- Level 5 – Section Administrator or Manager

Staff Levels/Reorganization

Each WMD continues to reevaluate its organizational structure and staffing levels as it focuses its resources on core missions. All WMDs have reduced their workforces as a result of the ad valorem revenue reductions from Senate Bill 2142-2011.

Salary Range

The WMDs are in the process of developing a common pay plan (pay grades and salary ranges). A common pay plan will be in place in four of the WMDs (NFWMD, SJRWMD, SRWMD and SWFWMD) by October 1, 2012. The common pay plan is based on the pay plan of the SJRWMD modified slightly to accommodate the smaller WMDs. During fiscal year 2012-2013, the WMDs will evaluate the common pay plan and the SFWMD pay plan to determine whether a common plan for all WMDs is a feasible option for final district action.

Workforce Categorization

Common terminology and definitions were established for authorized position, contingent worker, other personal services (OPS), intern and volunteer. These definitions will aid in comparing WMD to WMD staffing on a year-to-year basis.

Authorized Position	(Full-time Equivalent-FTE) A regular full-time, regular part-time, or senior management position approved through the budget process by the governing board, DEP and the Executive Office of the Governor.
Contingent Worker	An individual who is self-employed (independent contractor) or engaged in work for the WMD through a third-party employer who is responsible for providing salary and benefits to the individual.
Other Personal Services (OPS)	A designation for a temporary employee hired by the WMD for a specific period of time and not assigned to an authorized position.
Intern	An individual who is a bona fide student in an accredited educational or vocational program. Documented participation is required for the student to receive the internship credit. An intern may be paid or unpaid.
Volunteer	Any person who, of his or her own free will, provides services to the WMD with no monetary or material compensation. The volunteer offers such services, at least in part, for civic, charitable or humanitarian purposes. Generally, external volunteers support WMD programs and/or events (e.g., plantings).

General Employee Benefits

General benefits for State employees include annual and sick leave accrual, holidays and personal days, and administrative leave. The WMDs evaluated and compared their general employee benefits to the State's employee general benefits and identified a number of inconsistencies. The employee general benefits provided by the WMDs are being brought into consistency with the State's employee general benefits, as contract periods expire, with minor exceptions (e.g., sick leave pools).

Health Insurance

Because the WMDs are not a member of Florida's State group health insurance, they individually negotiate for health insurance products. The WMDs will continue to evaluate health benefits to determine if a consolidation plan is feasible. The WMDs are currently studying the feasibility of several strategies to realize cost savings while maintaining levels of benefits.

Education Reimbursement

The State currently uses a tuition waiver program that cannot be utilized by the WMDs. Based on an evaluation of the State's program, a comparable benefit amount was established and identical education reimbursement plans were adopted by all WMDs.

Retiree Health Subsidies

The State has historically provided a standard health subsidy benefit to retirees. The WMDs are developing plans to phase out their individual programs providing health subsidies to retirees.